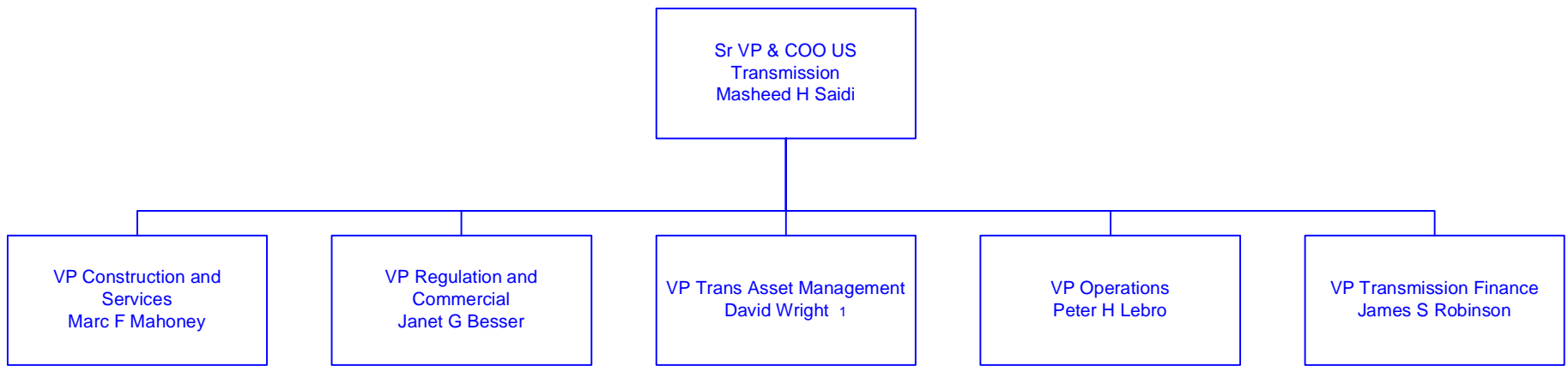


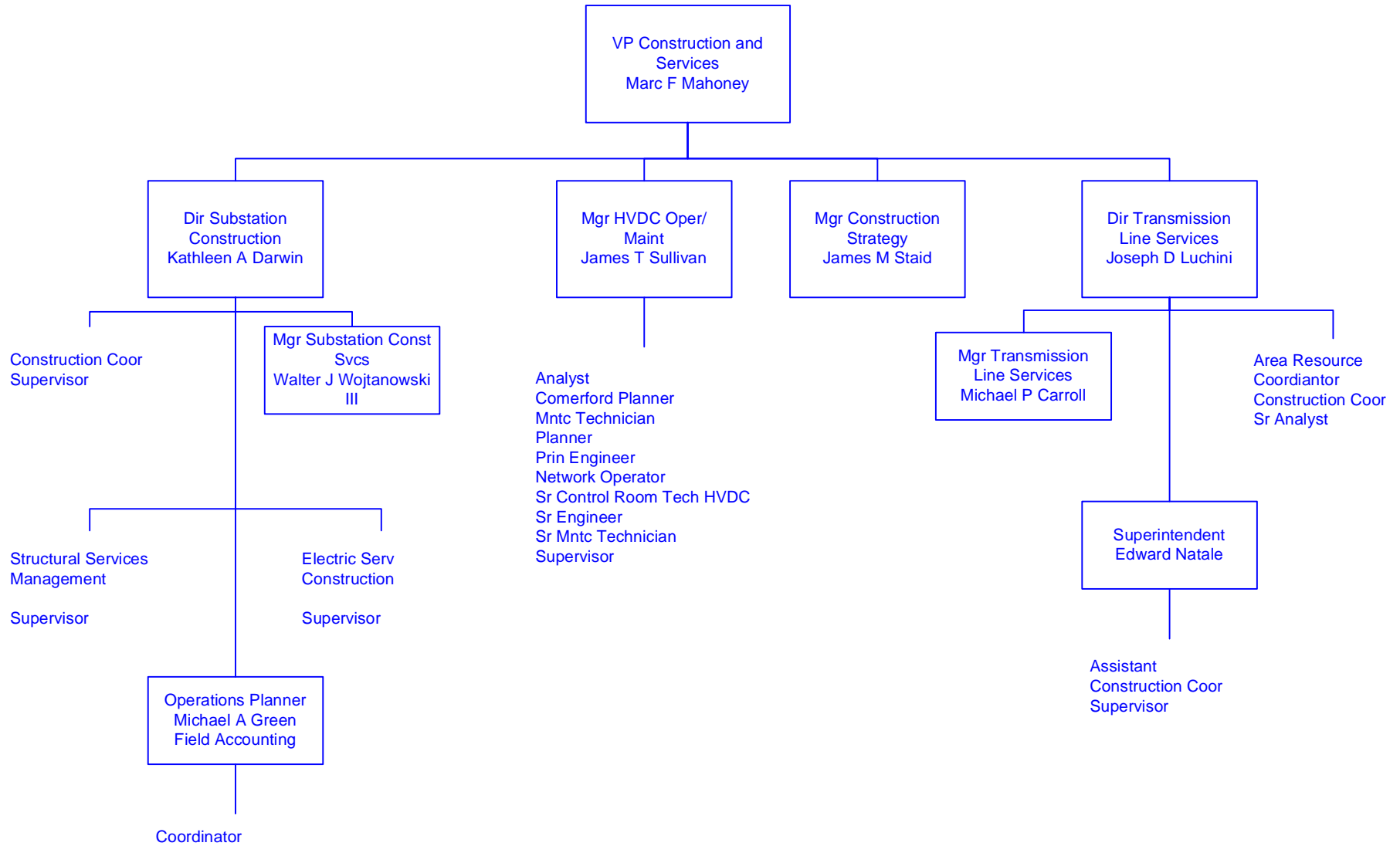
Transmission



All employees shown on this page are employed by National Grid USA Service Co.
Information shown in blue represents a Transmission Function

Last Updated 11/01/06

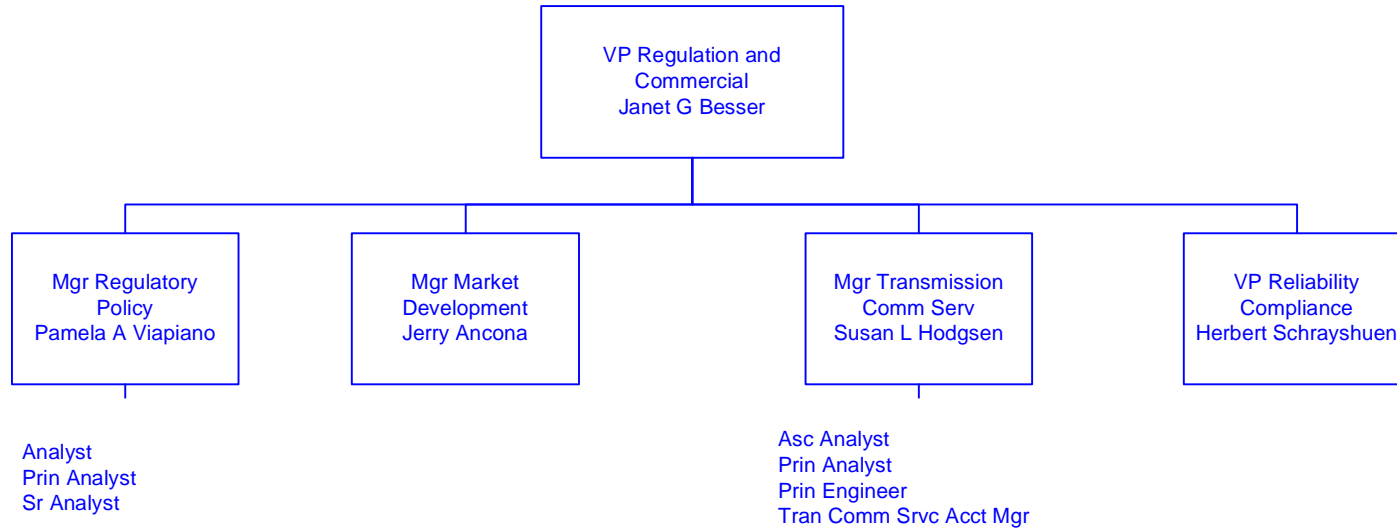
Transmission Construction and Services



All employees shown on this page are employed by National Grid USA Service Co.
Information shown in blue represents a Transmission Function

Last Updated 01/16/07

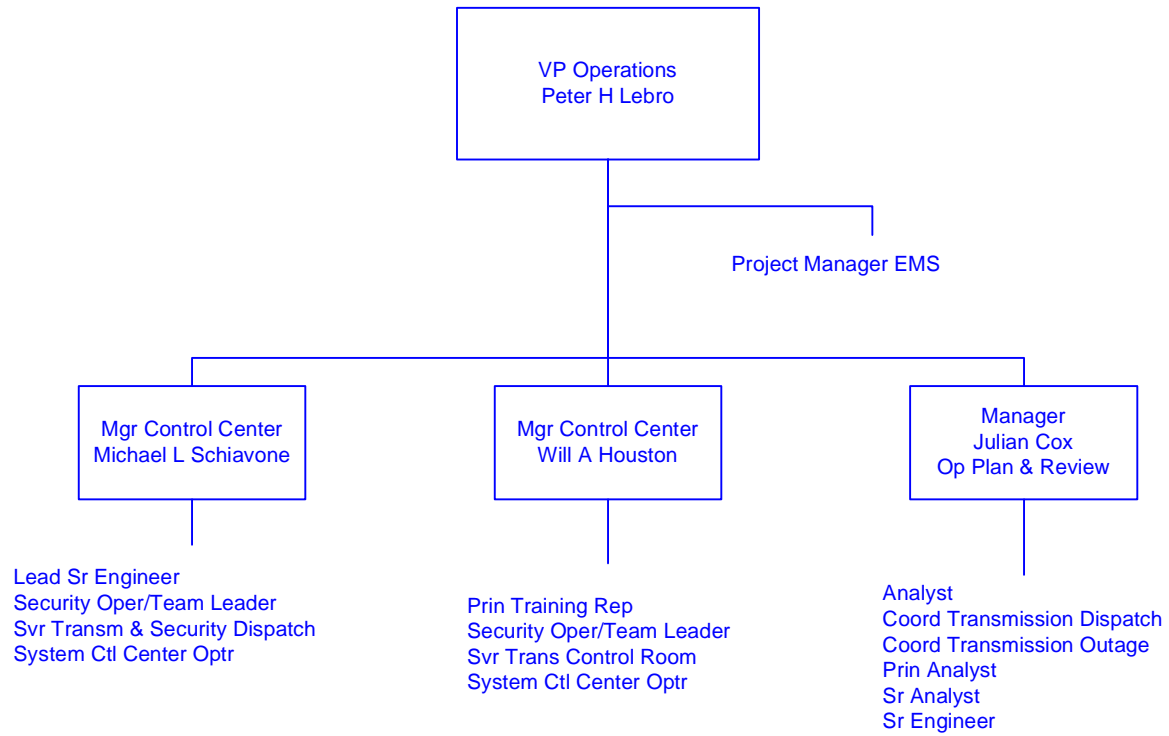
Transmission Regulation and Commercial



All employees shown on this page are employed by National Grid USA Service Co.
Information shown in blue represents a Transmission Function

Last Updated 12/11/06

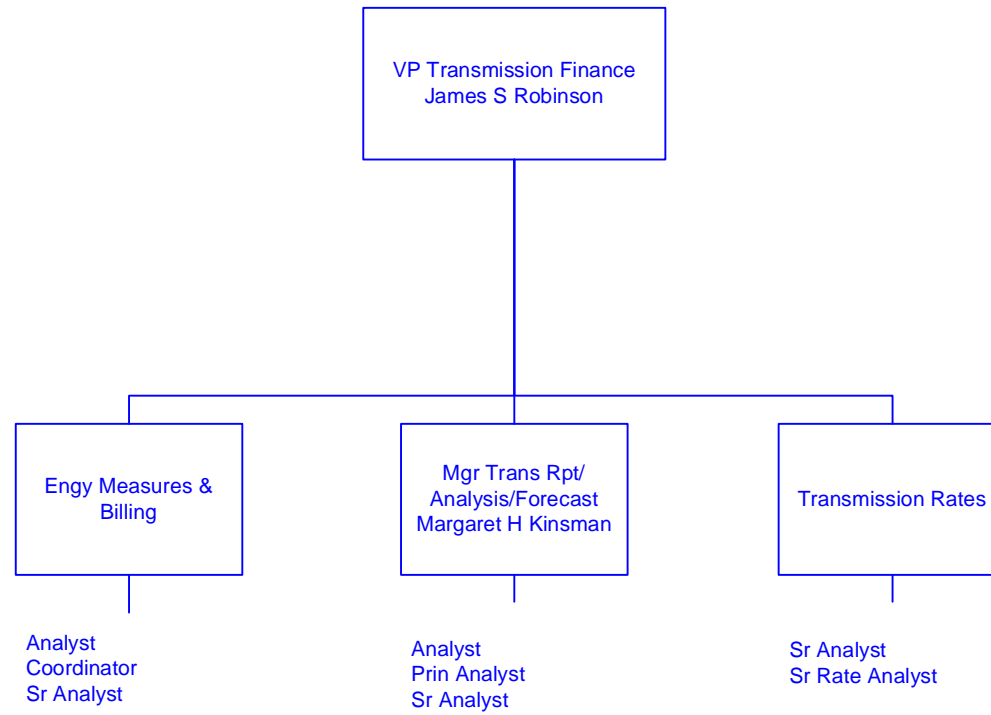
Transmission Network Operations



All employees shown on this page are employed by National Grid USA Service Co.
Information shown in blue represents a Transmission Function

Last Updated 12/11/06

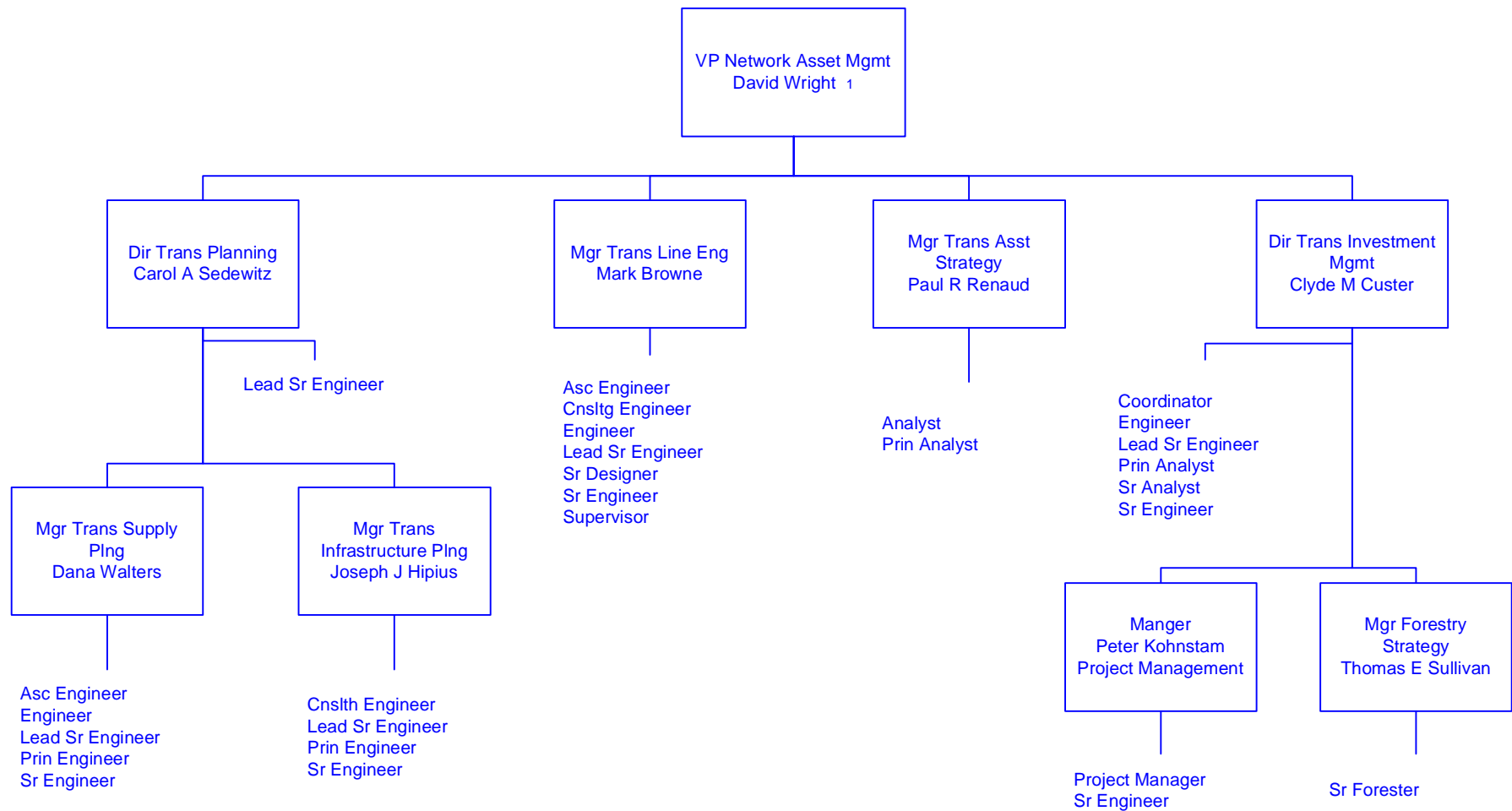
Transmission Finance



All employees shown on this page are employed by National Grid USA Service Co.
Information shown in blue represents a Transmission Function

Last Updated 02/05/07

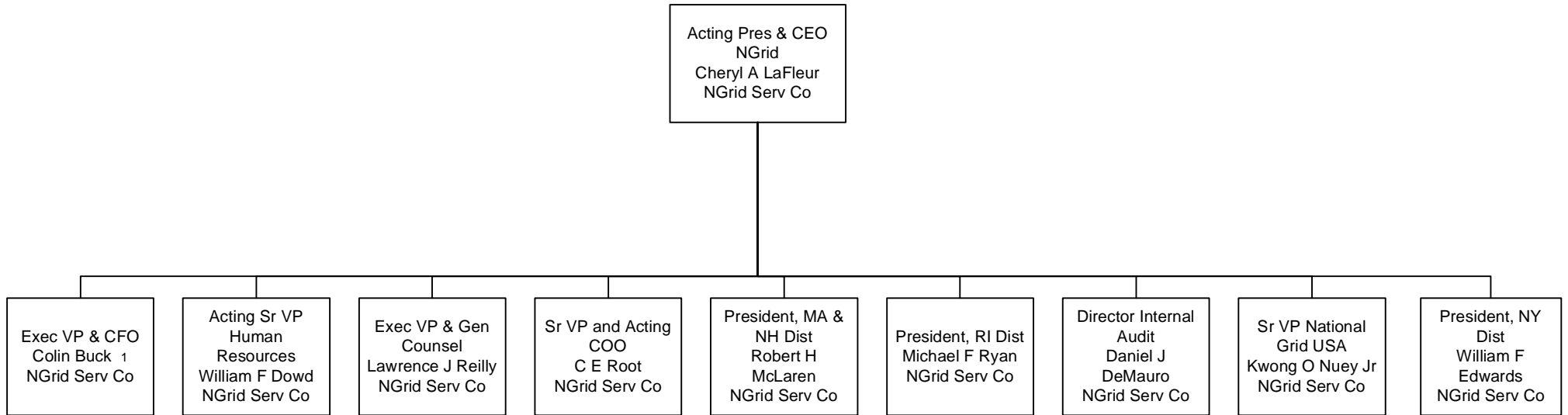
Transmission Asset Management



All employees shown on this page are employed by National Grid USA Service Co.
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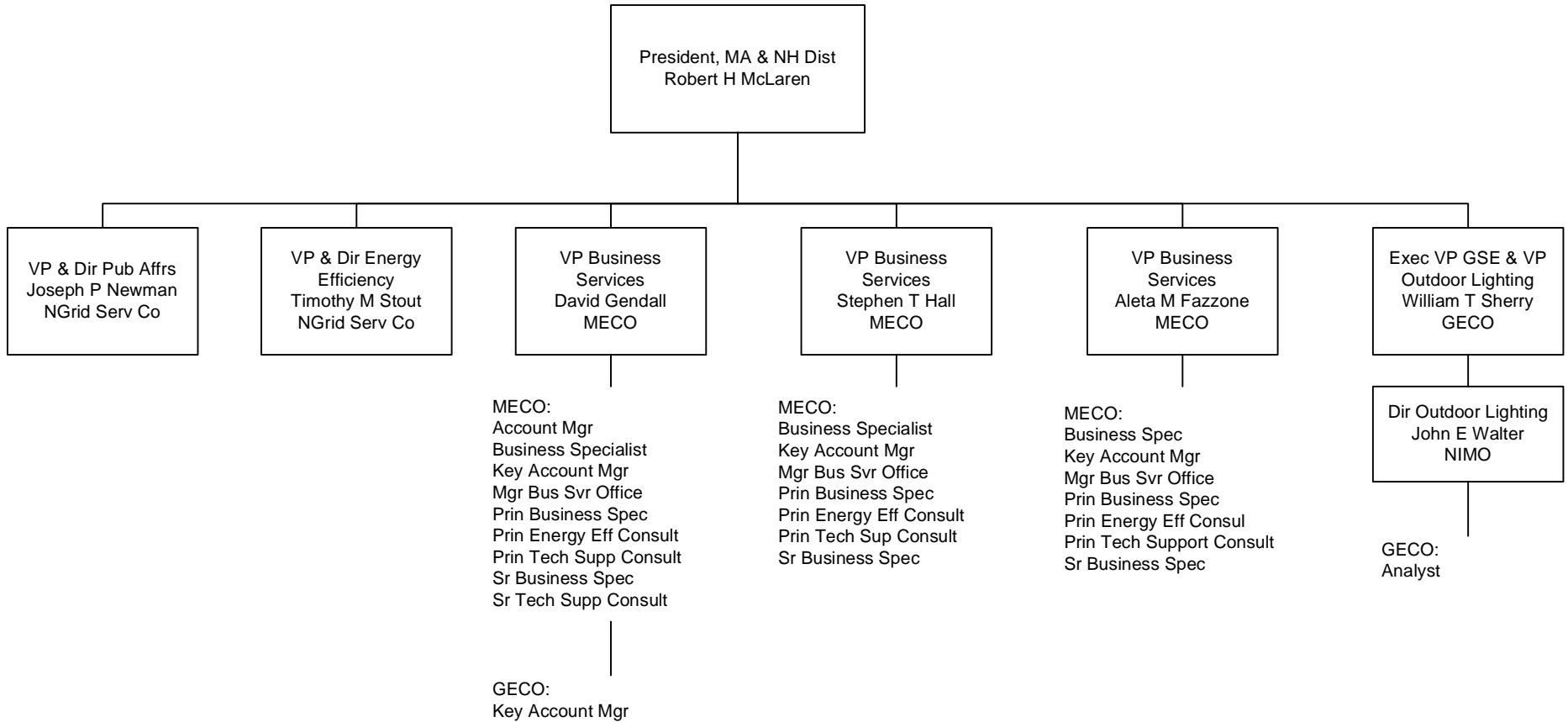
Last Updated 11/01/06

National Grid USA



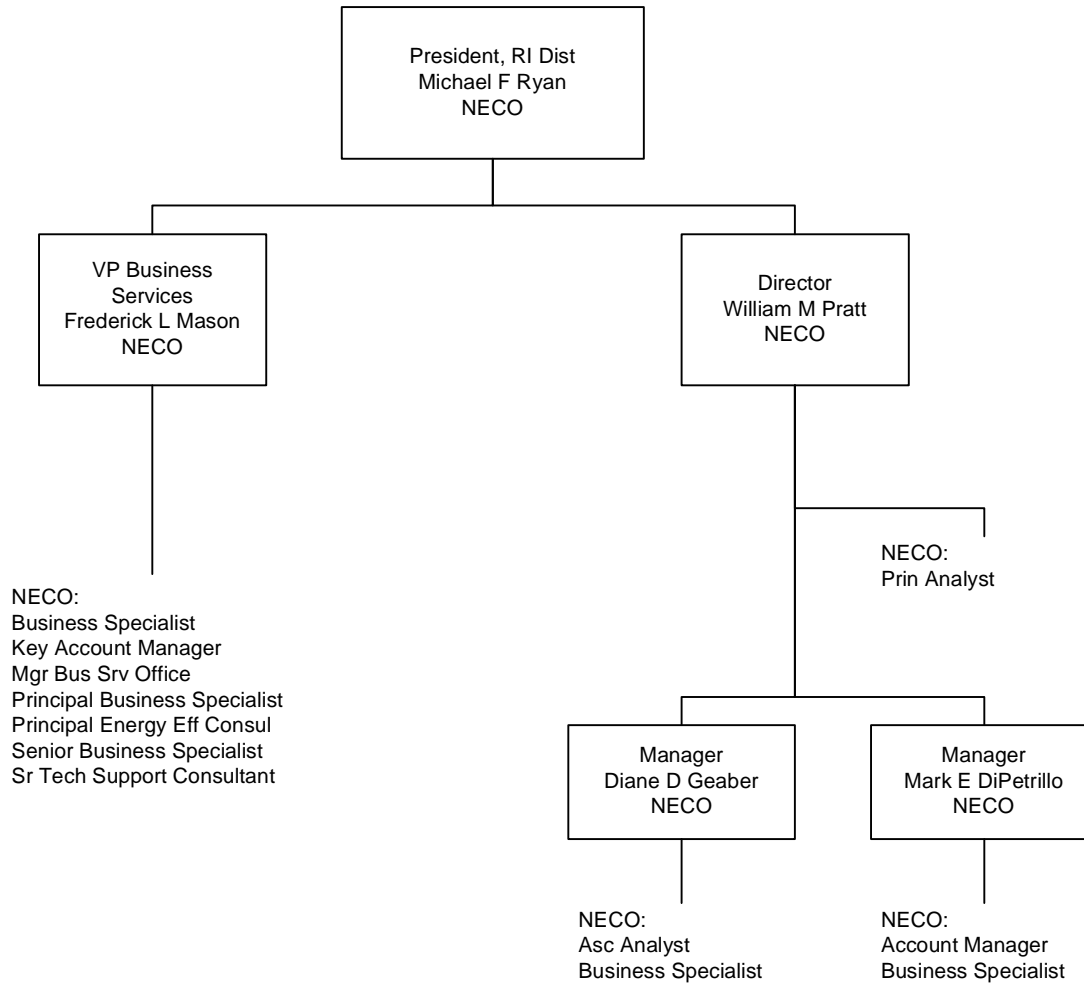
GECS = Granite State Electric Company
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 Information shown in Red represents a Sales & Marketing Function

Business Service MA and NH



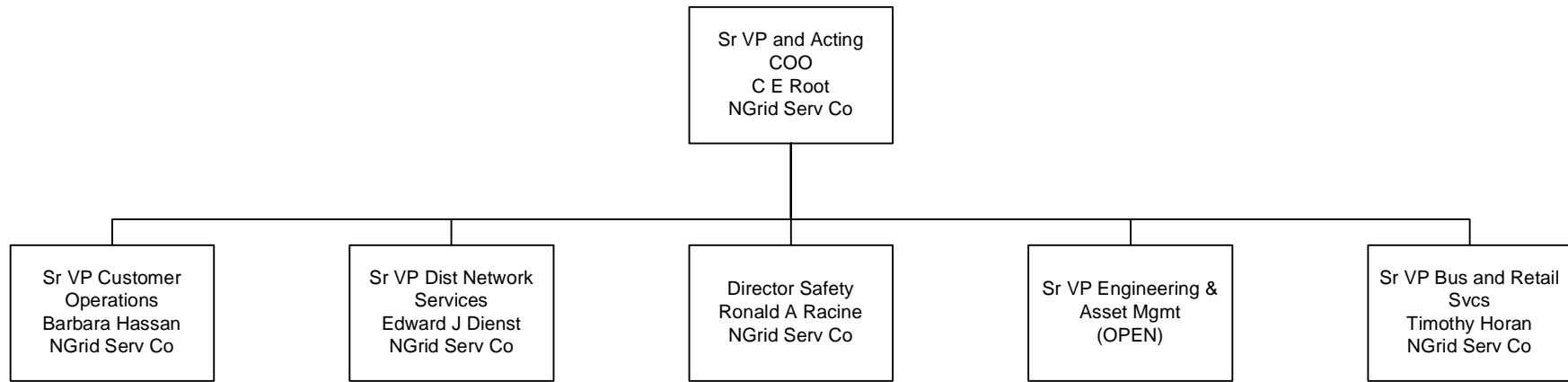
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Business Service RI



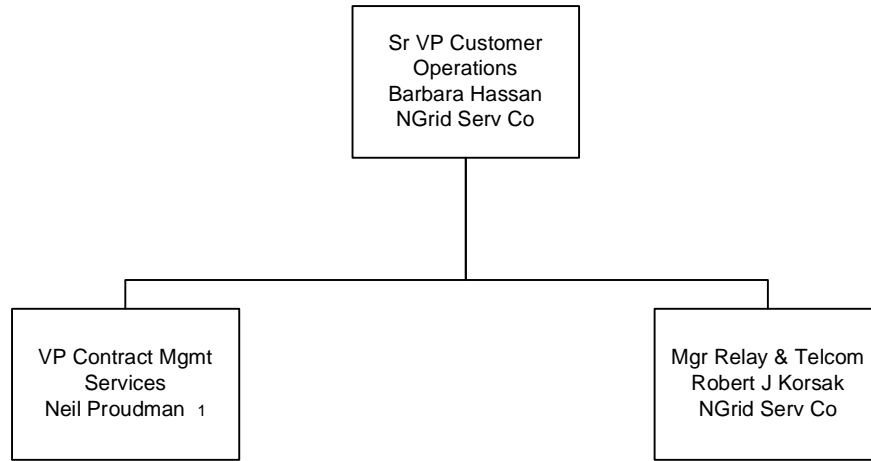
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Operations



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Distribution Operations



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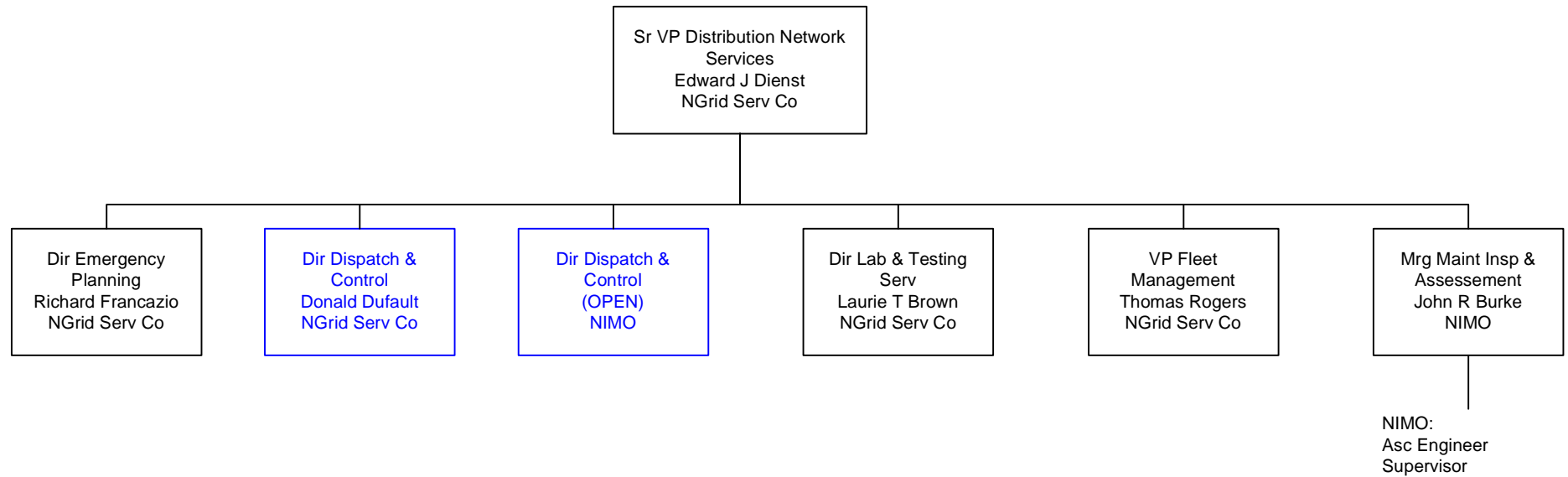
NIMO = Niagara Mohawk Power Corporation

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Information shown in Red represents a Sales & Marketing Function

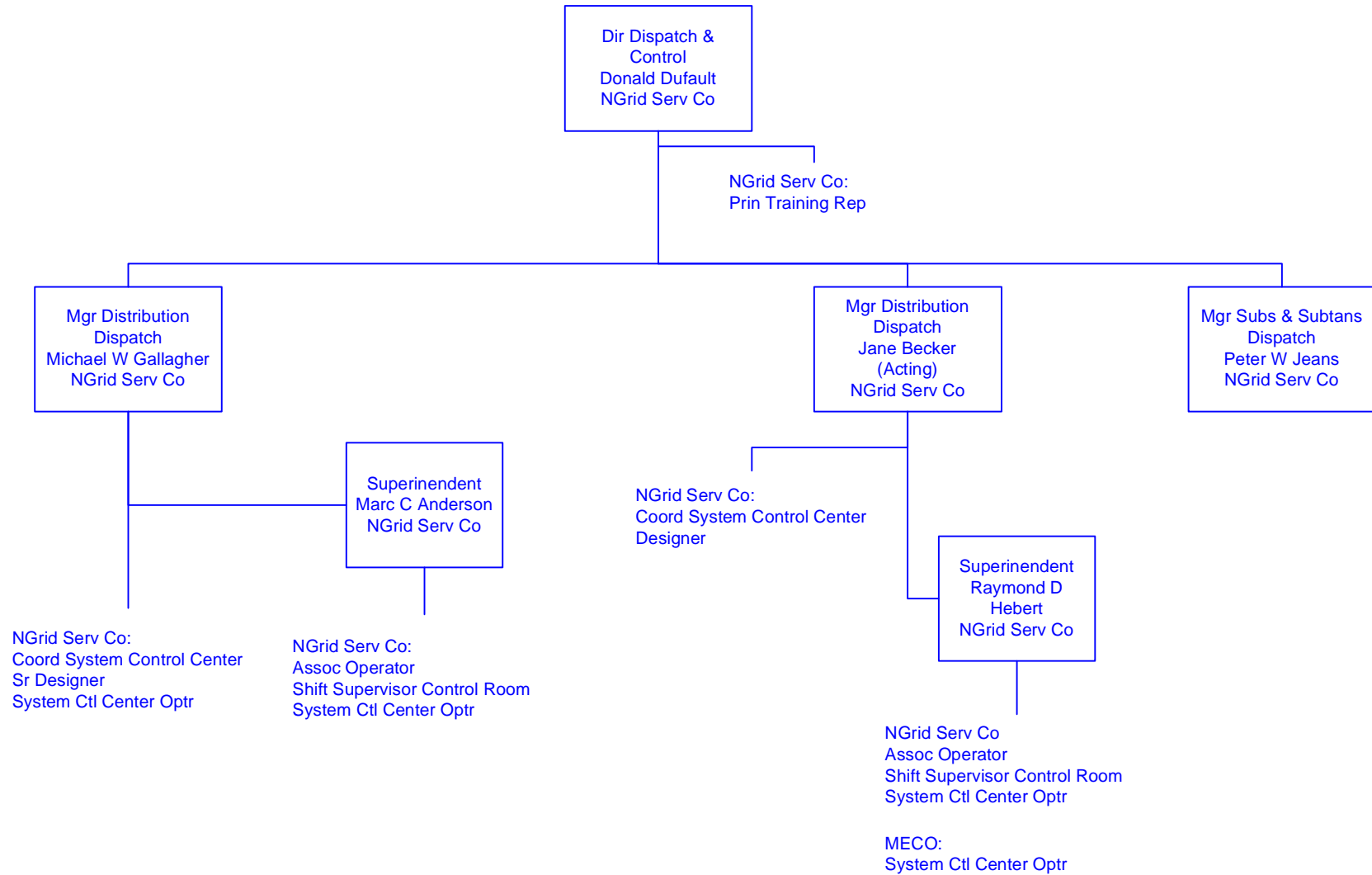
Last Updated 02/13/07

Distribution Network Services



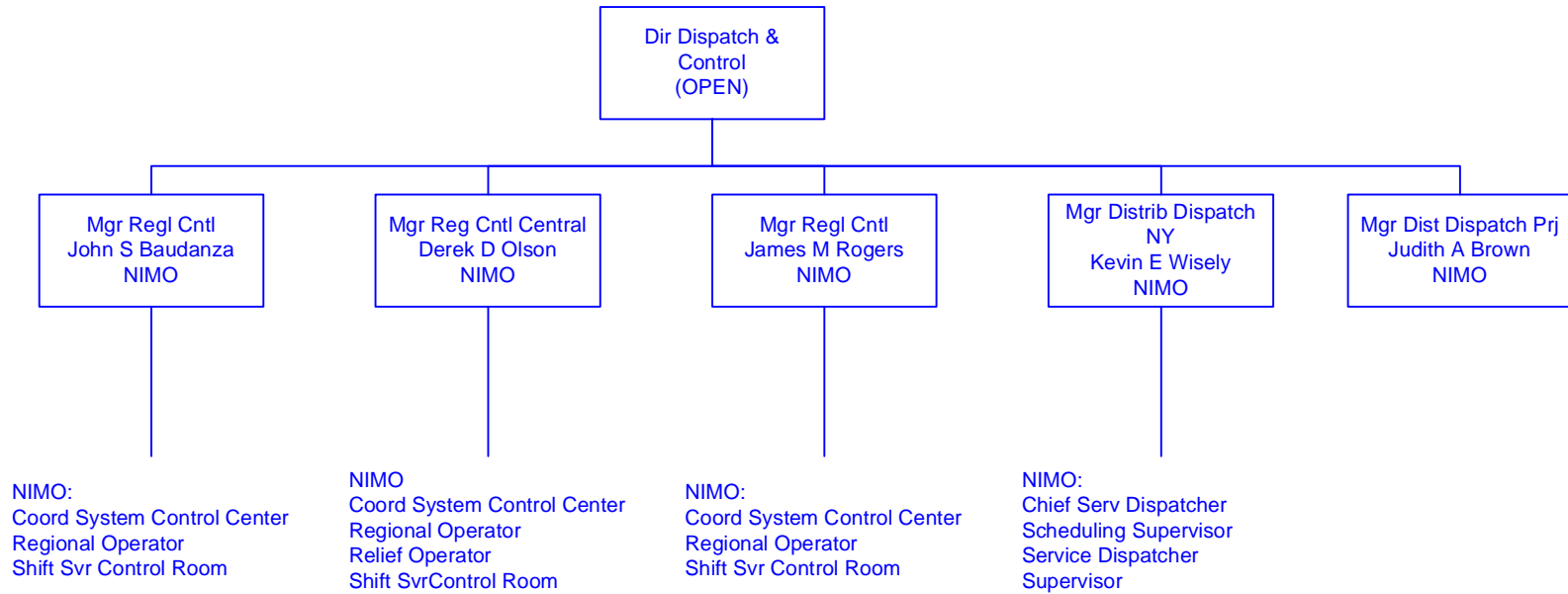
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New England Distribution Dispatch and Control



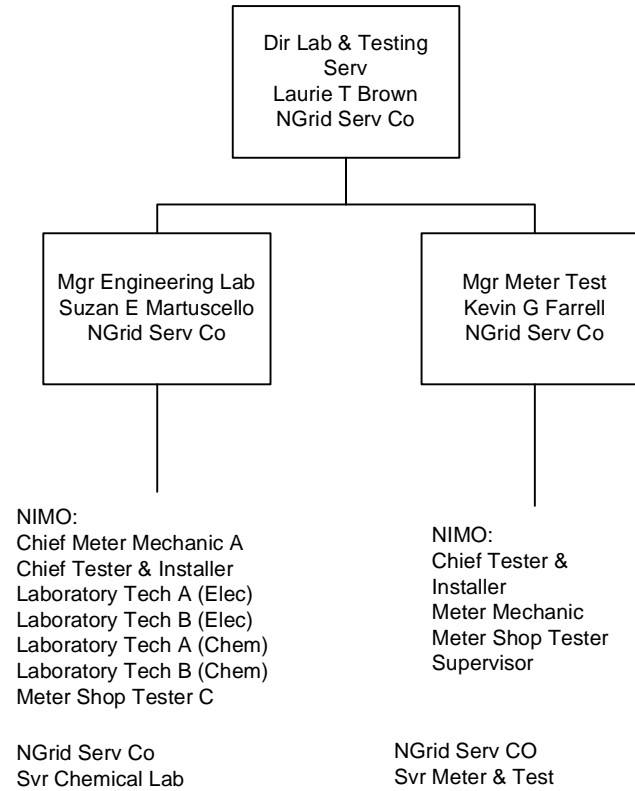
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New York Distribution Dispatch and Control



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Lab and Testing Services



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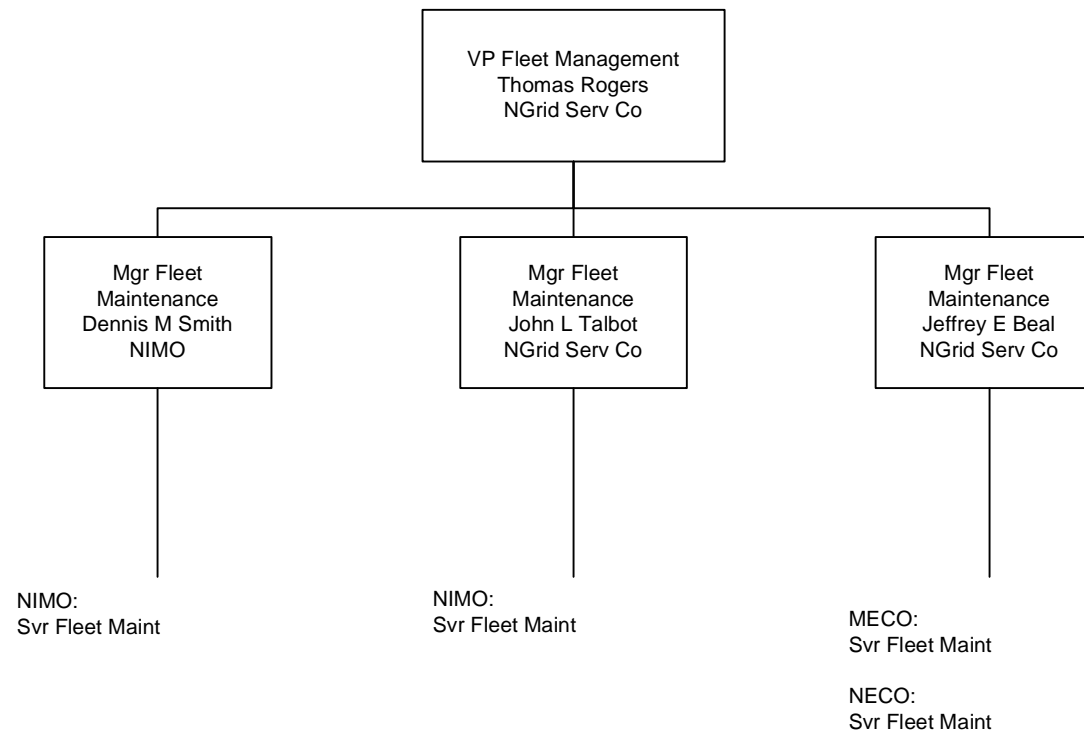
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Last Updated 11/01/06

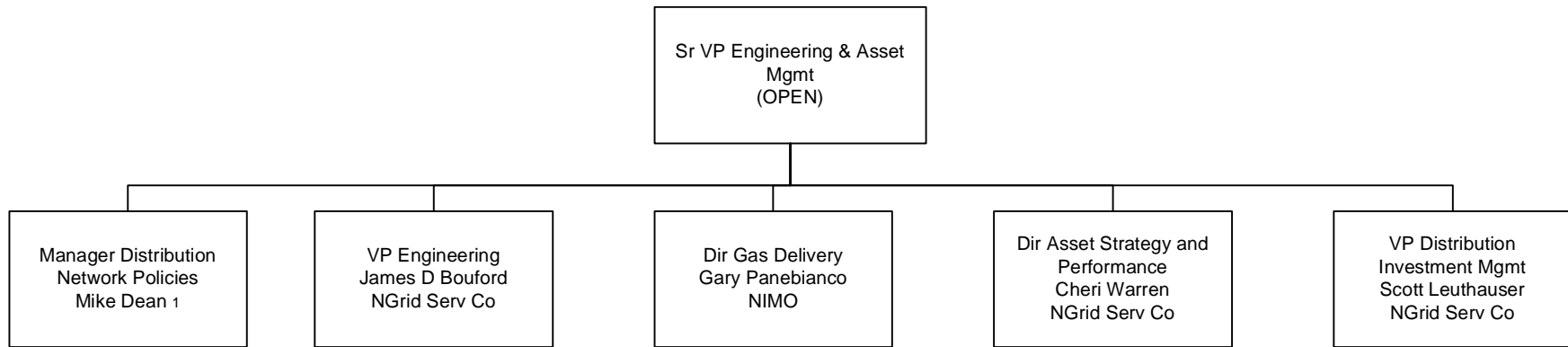
Fleet Management



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Last Updated 11/01/06

Engineering and Asset Management



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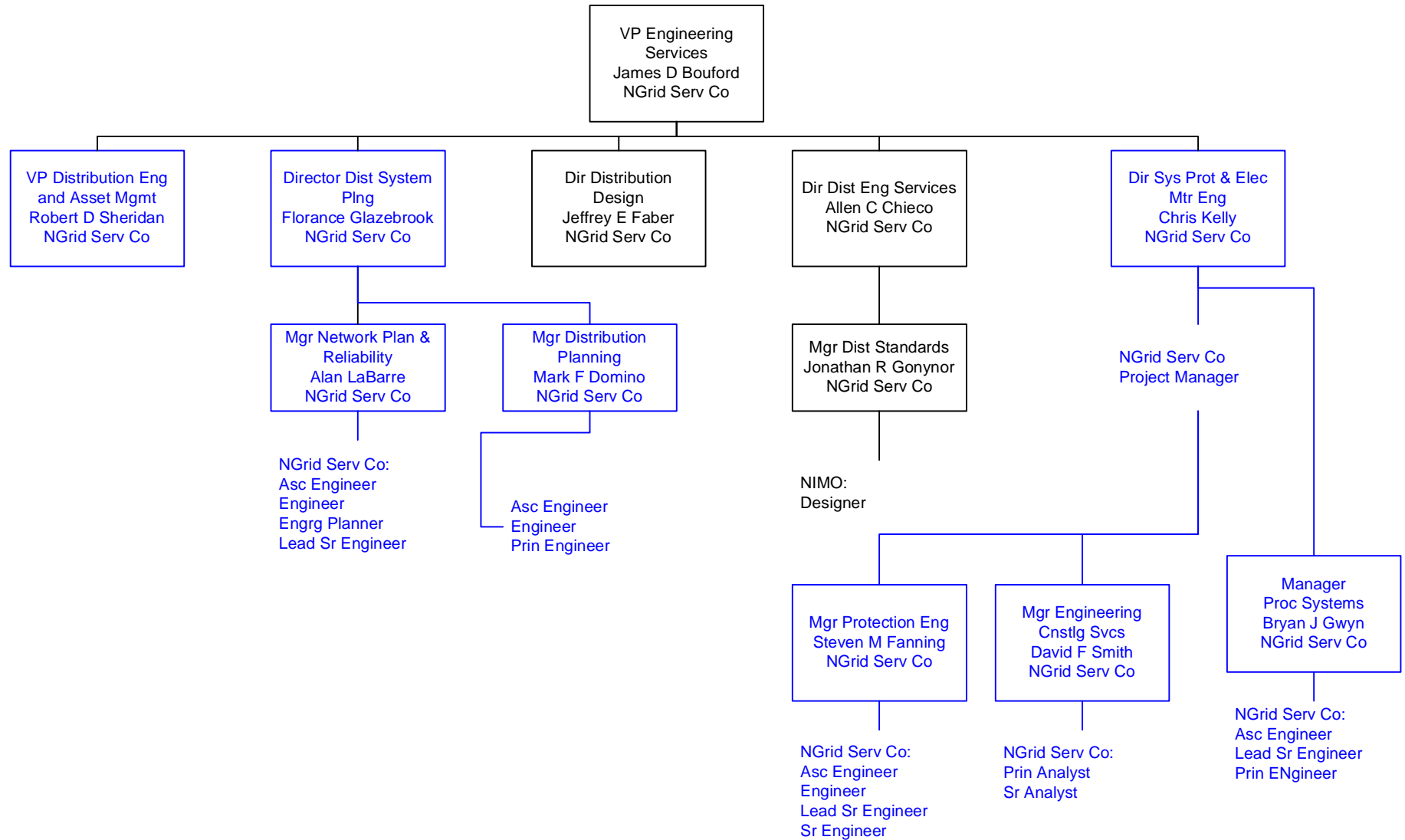
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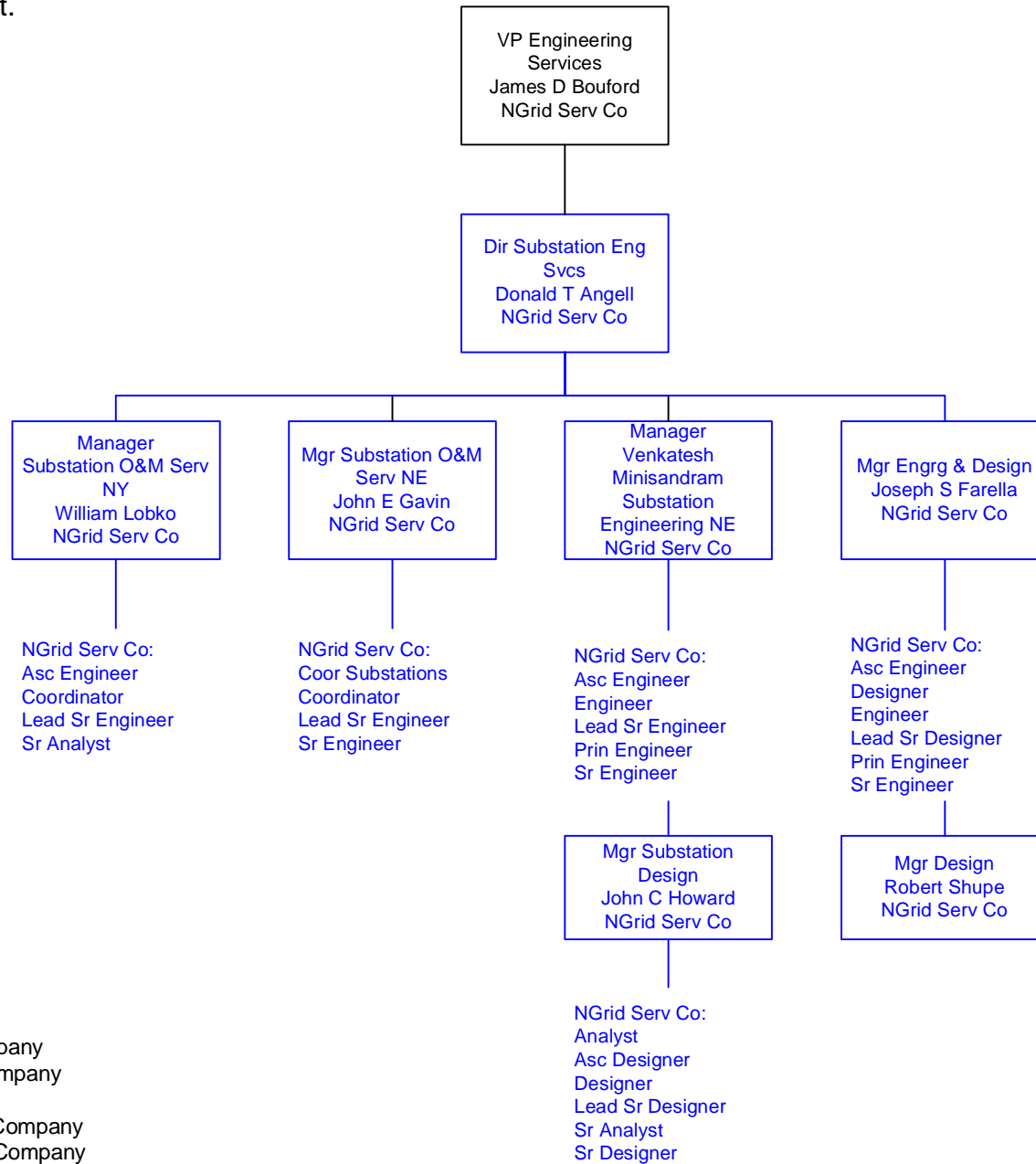
Information shown in Red represents a Sales & Marketing Function

Engineering Services



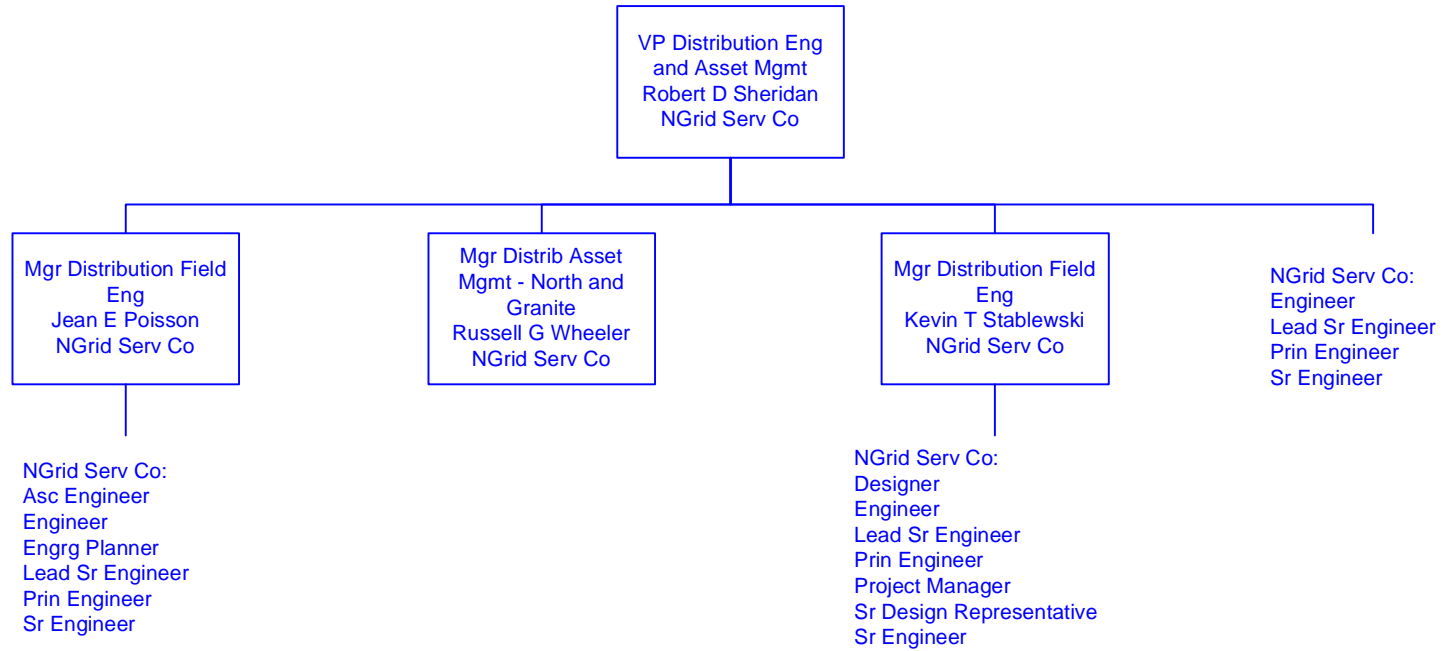
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Engineering Services Cont.



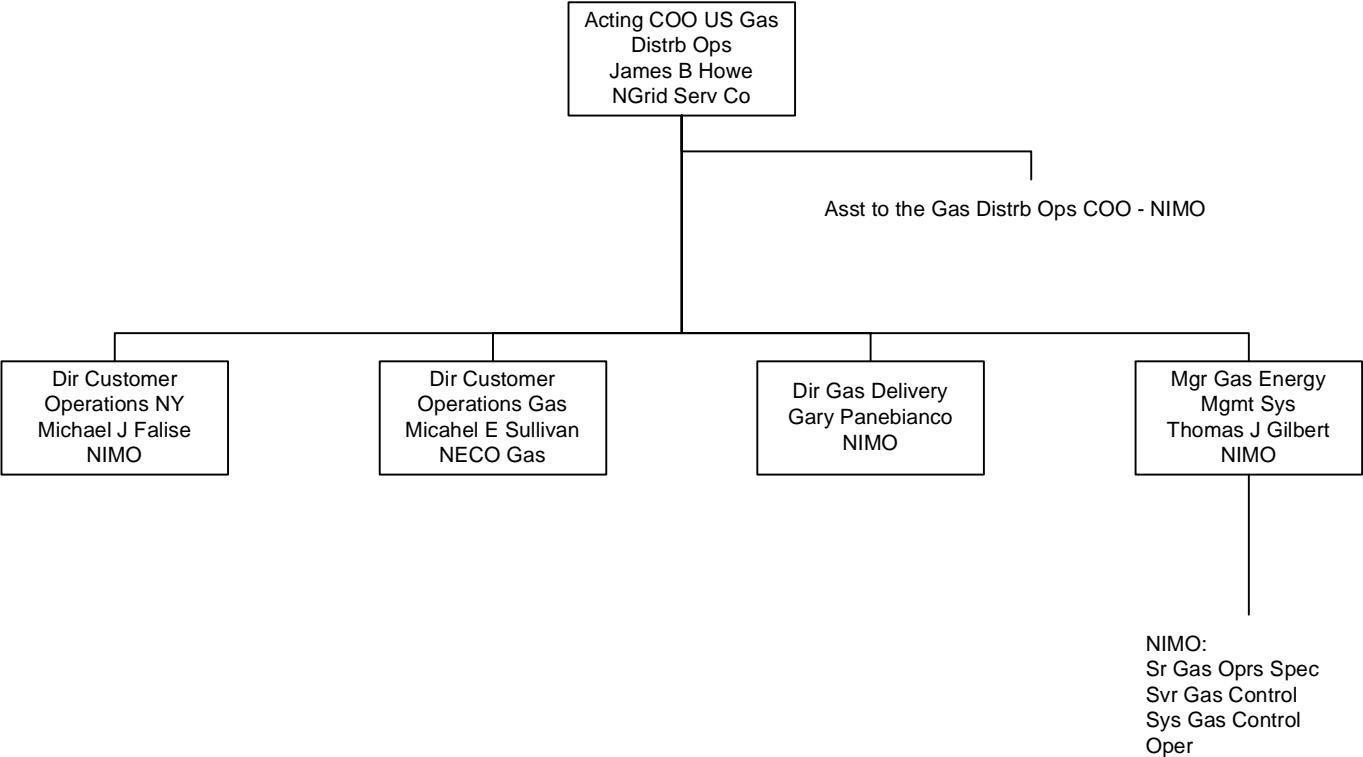
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Engineering and Asset Management



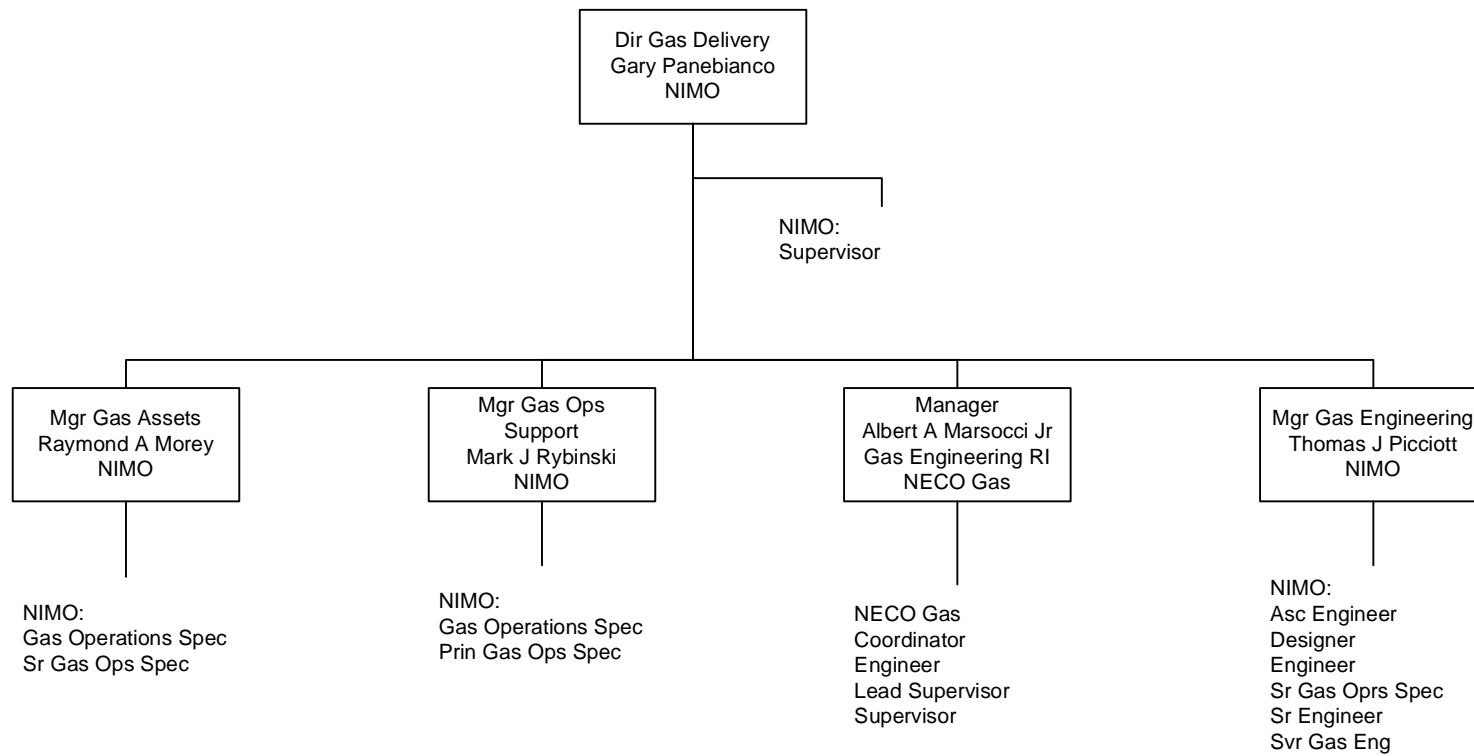
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Gas Distribution



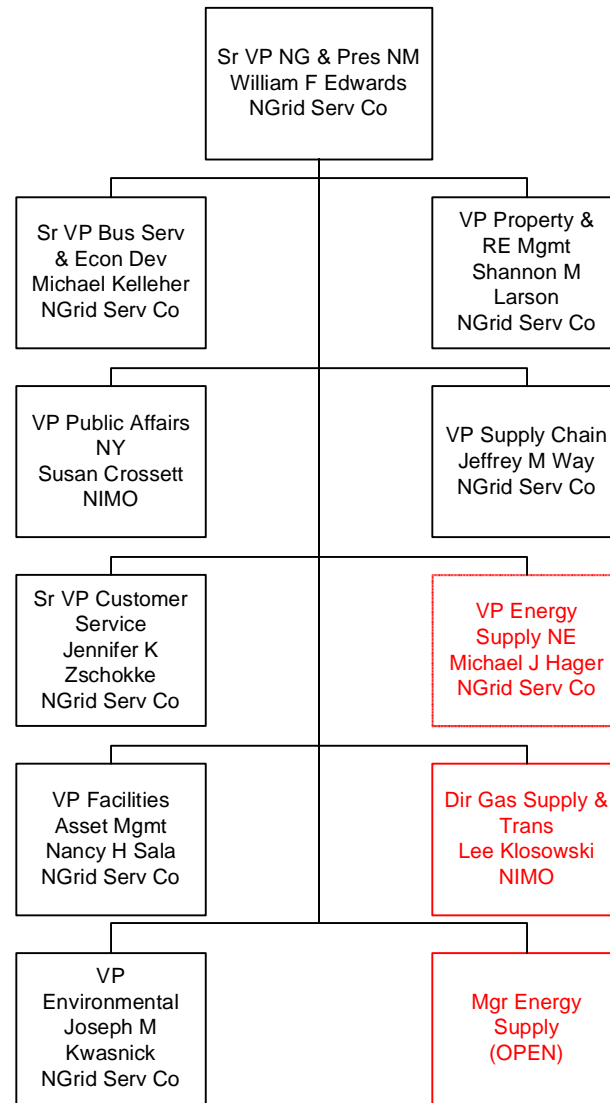
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Gas Delivery



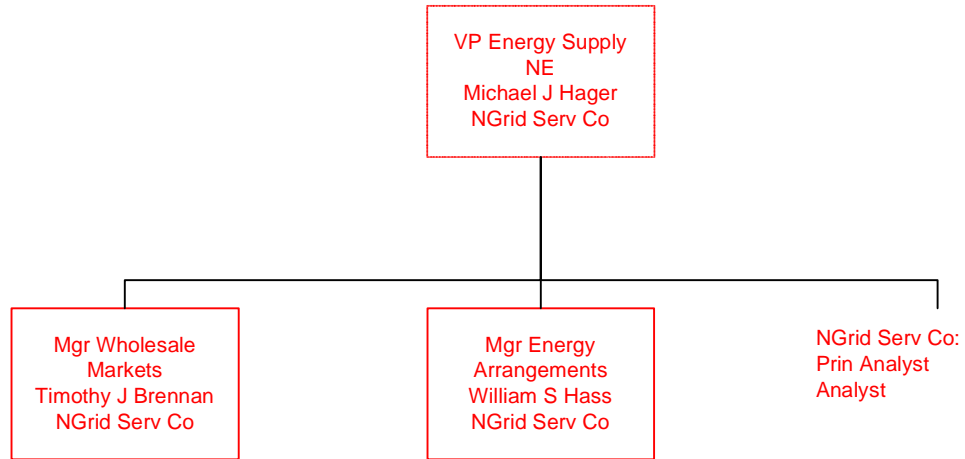
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New York Distribution



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Energy Supply



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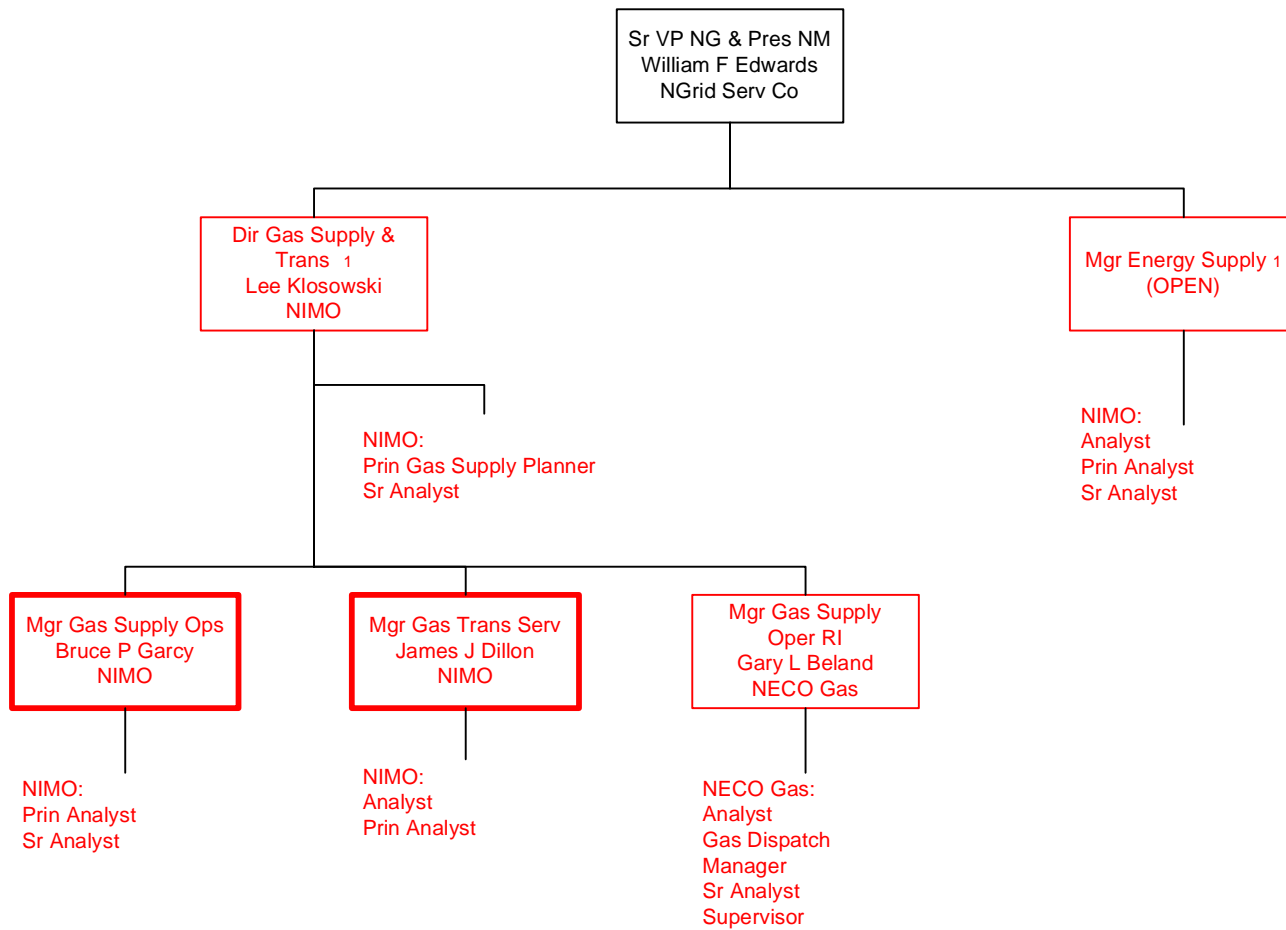
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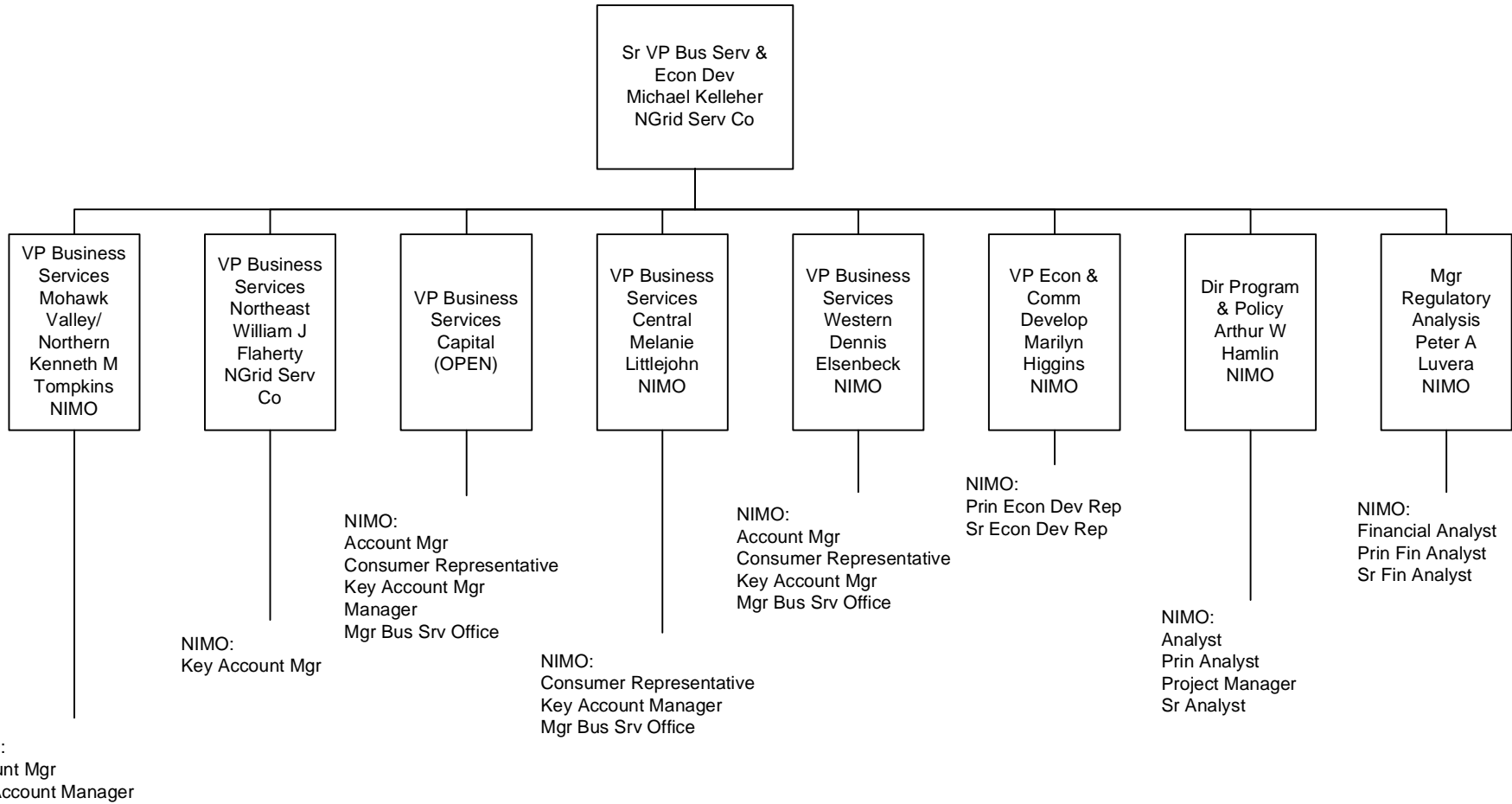
Information shown in Red represents a Sales & Marketing Function

Gas and Energy Supply



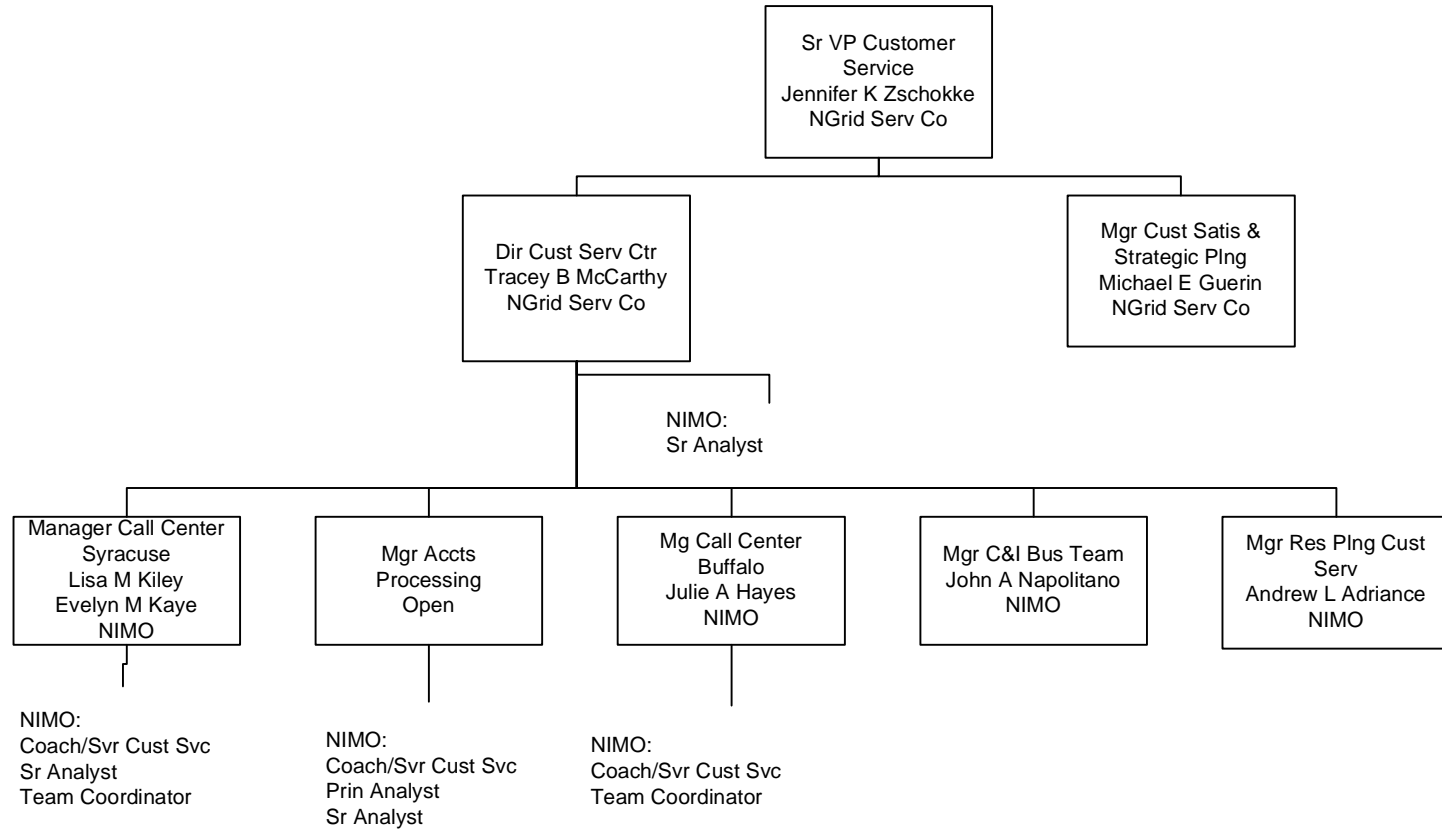
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Business Services and Economic Development



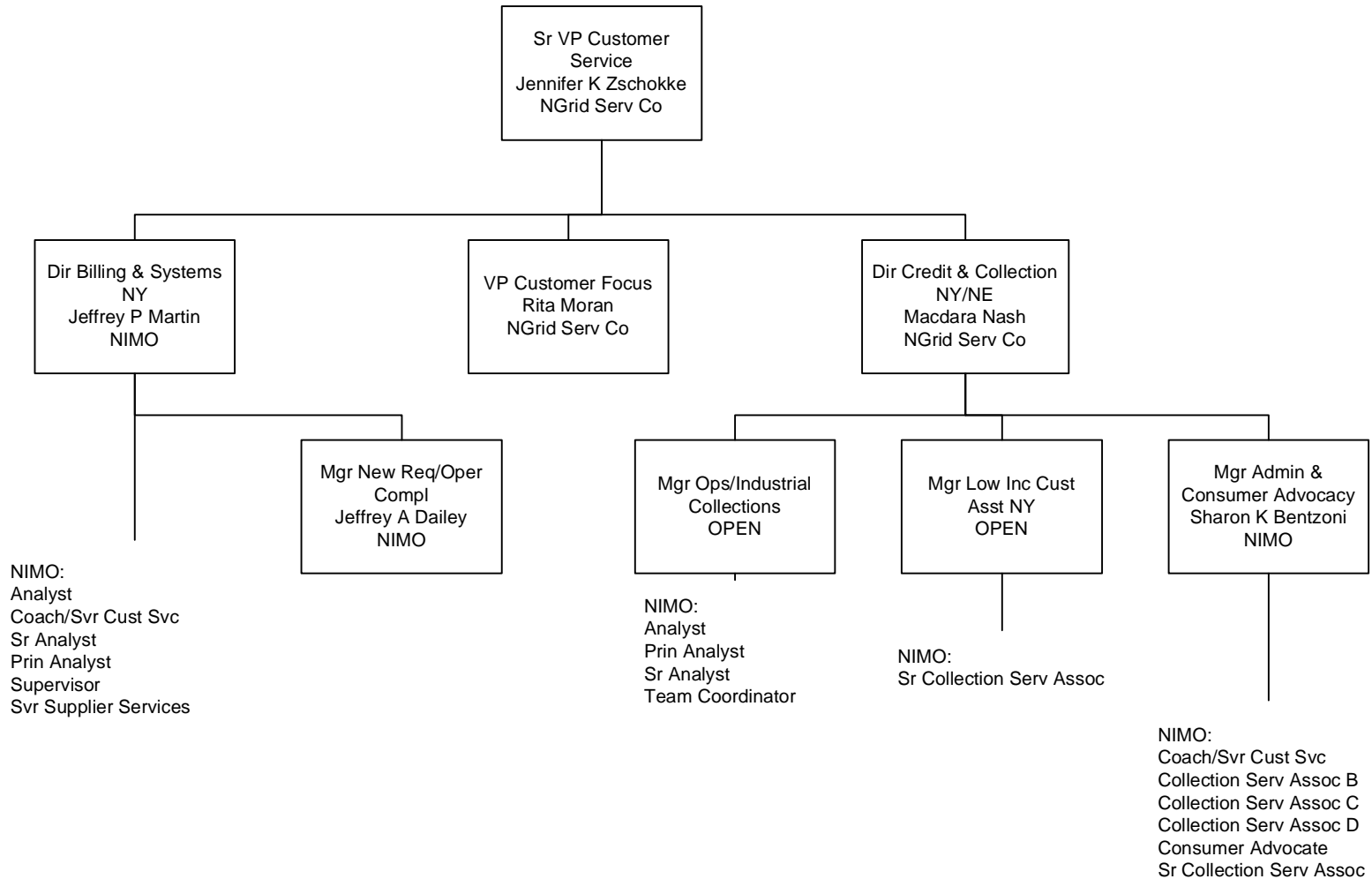
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Customer Service Centers



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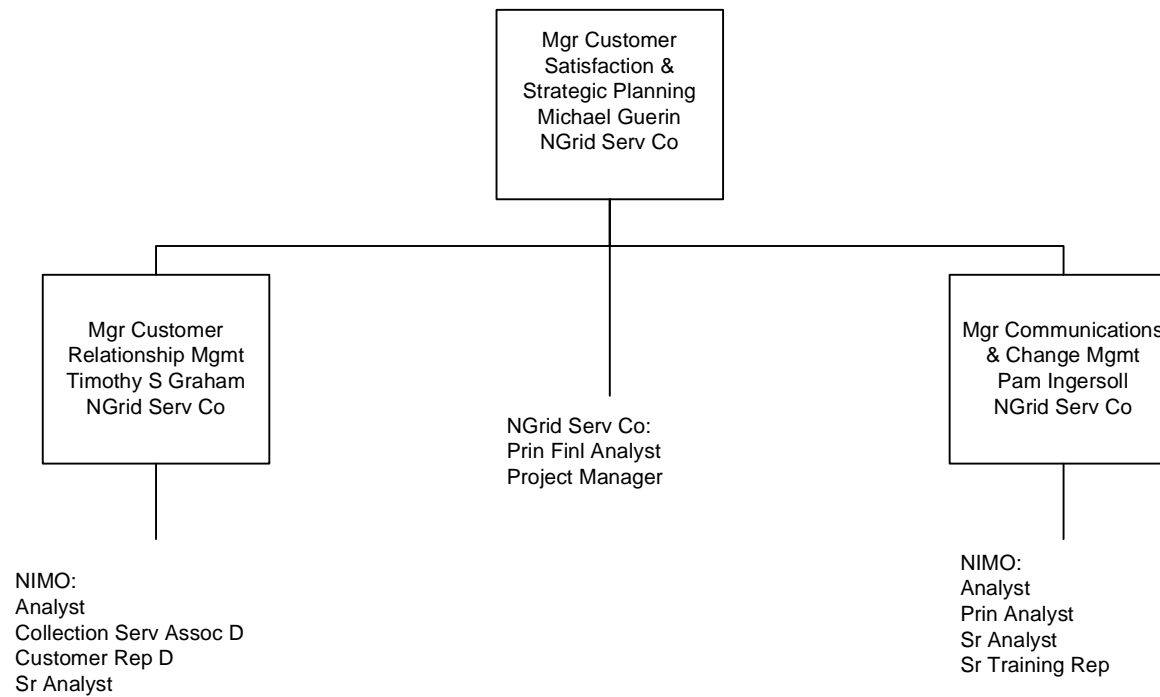
Customer Service Programs



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Last Updated 01/09/07

Customer Satisfaction and Strategic Planning and Support



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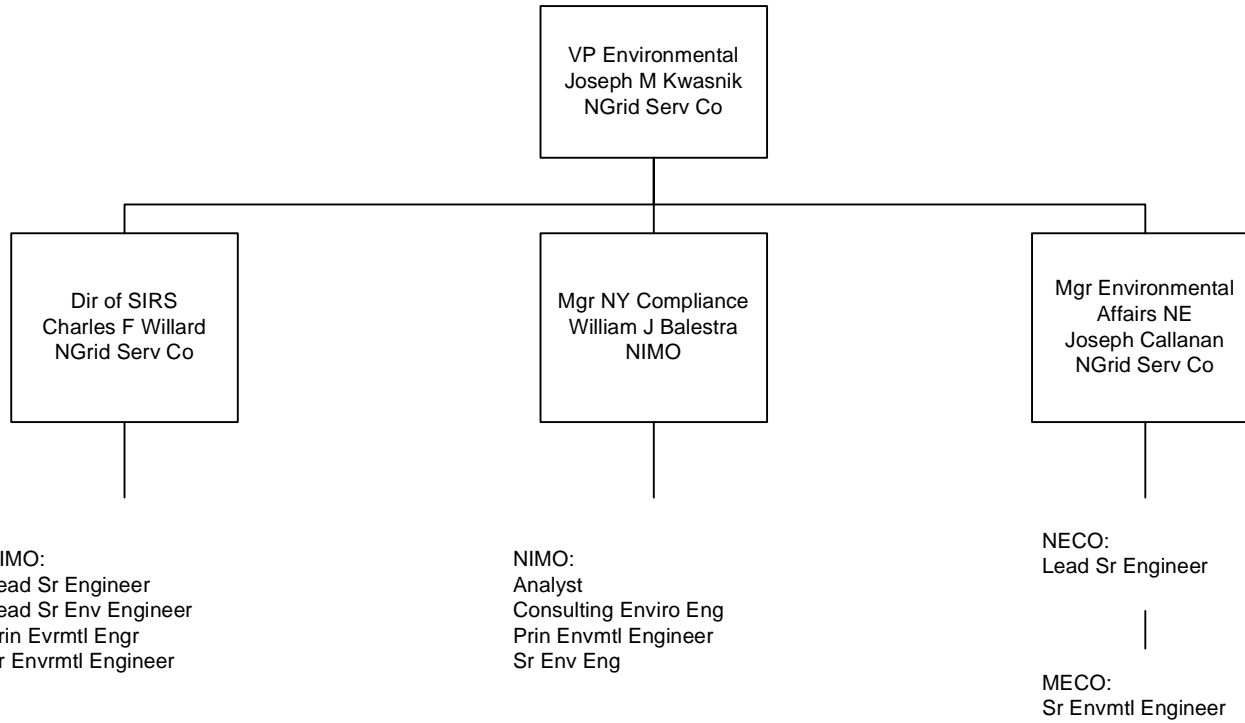
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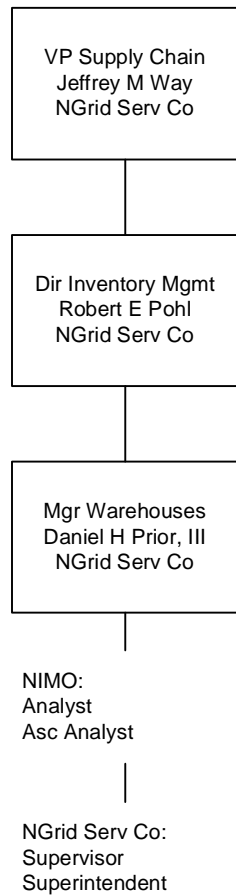
Information shown in Red represents a Sales & Marketing Function

Environmental



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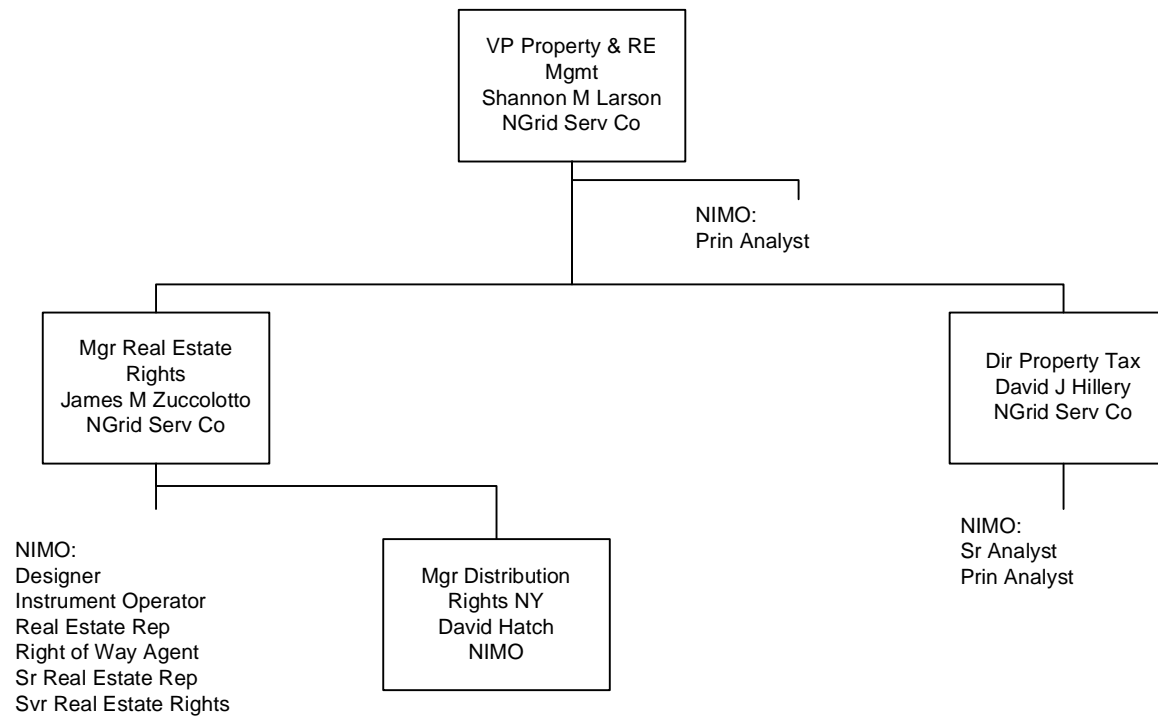
Supply Chain Management



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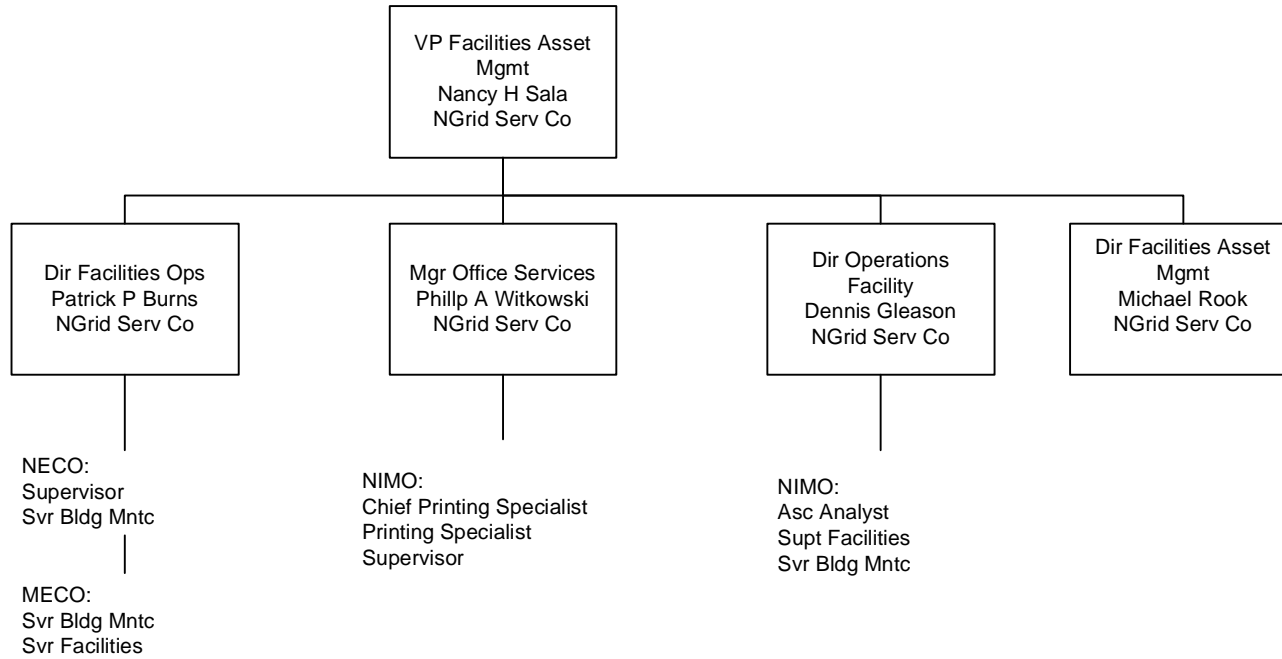
Last Updated 11/01/06

Real Estate Management and Property Tax



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Property and Real Estate Management Facilities



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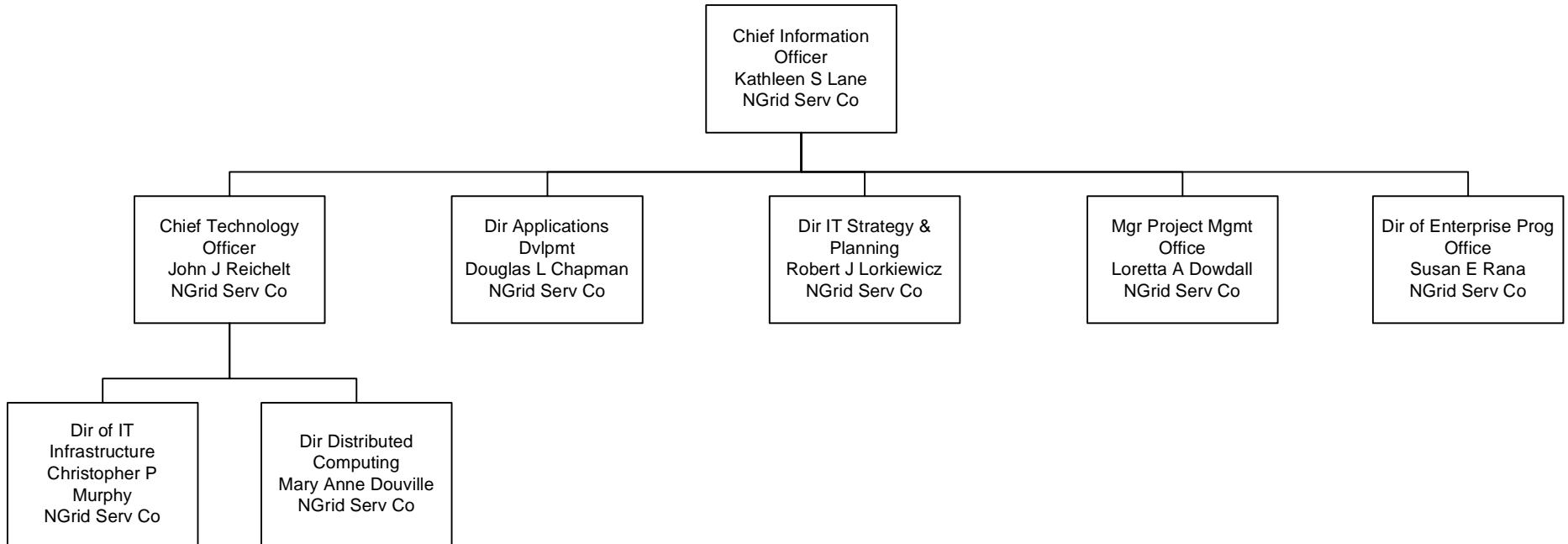
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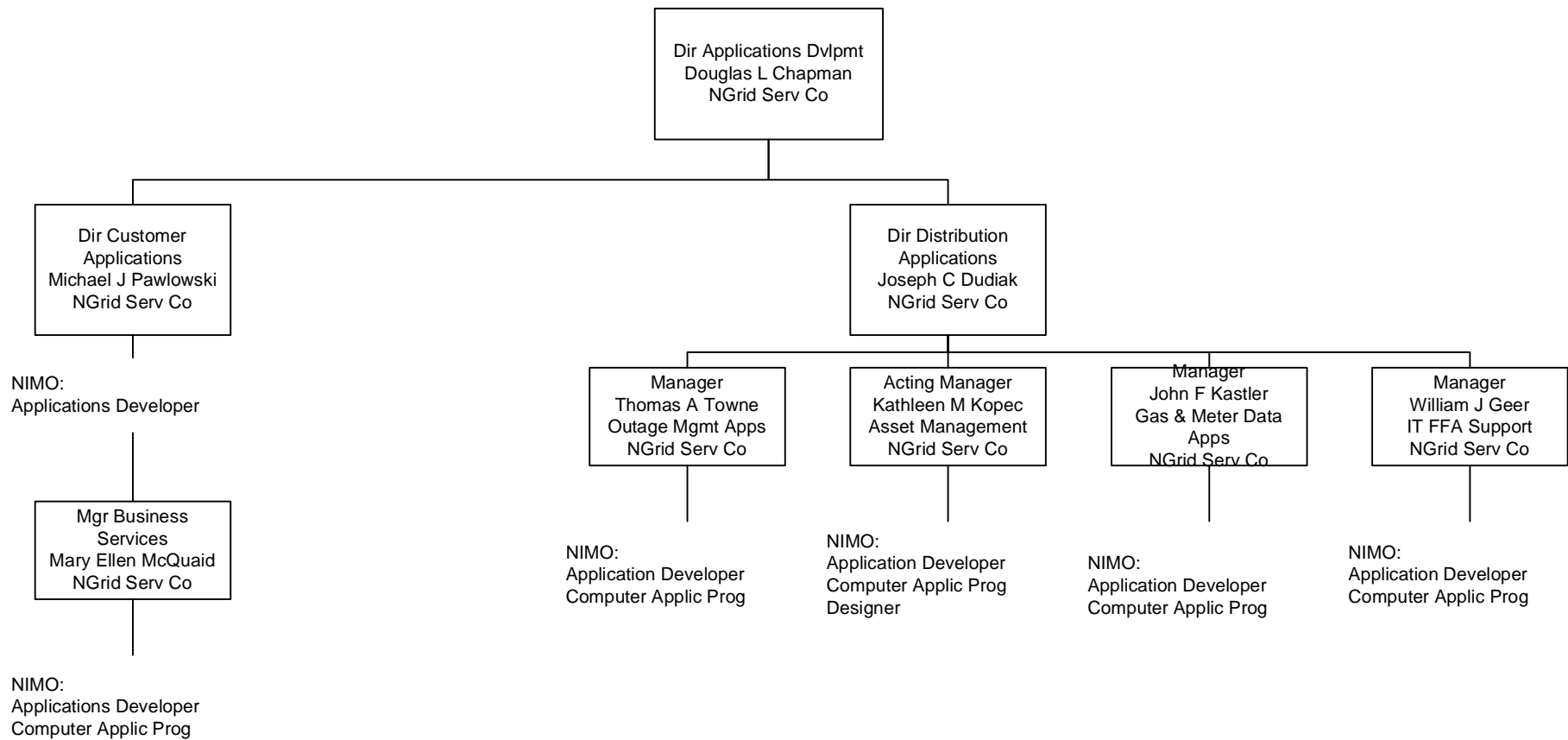
Last Updated 11/01/06

Information Technology



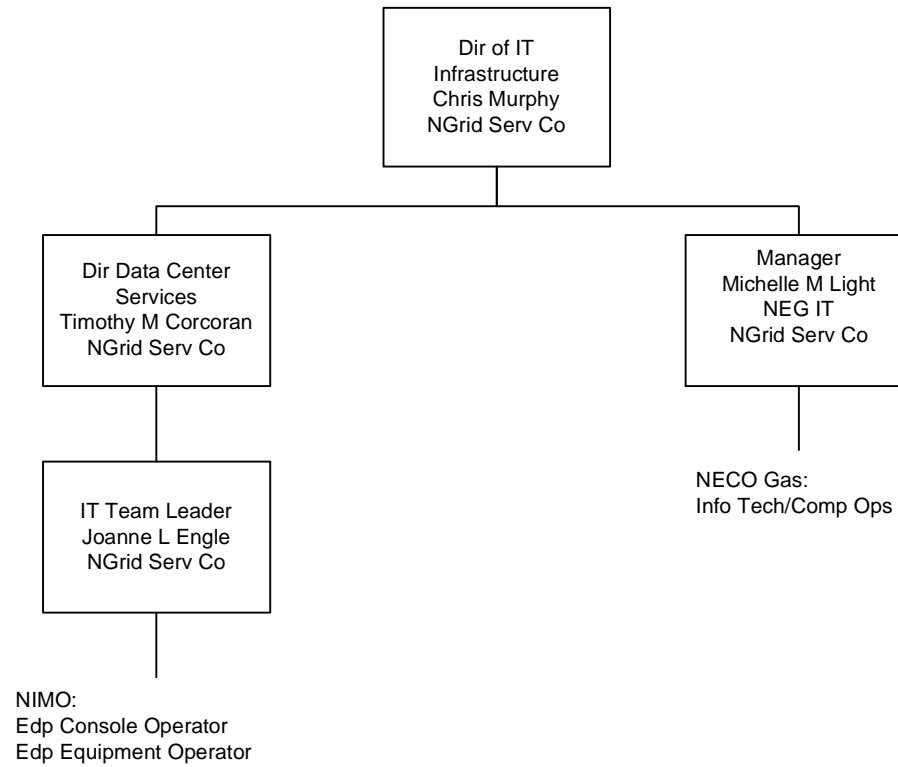
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Information Technology Application Development



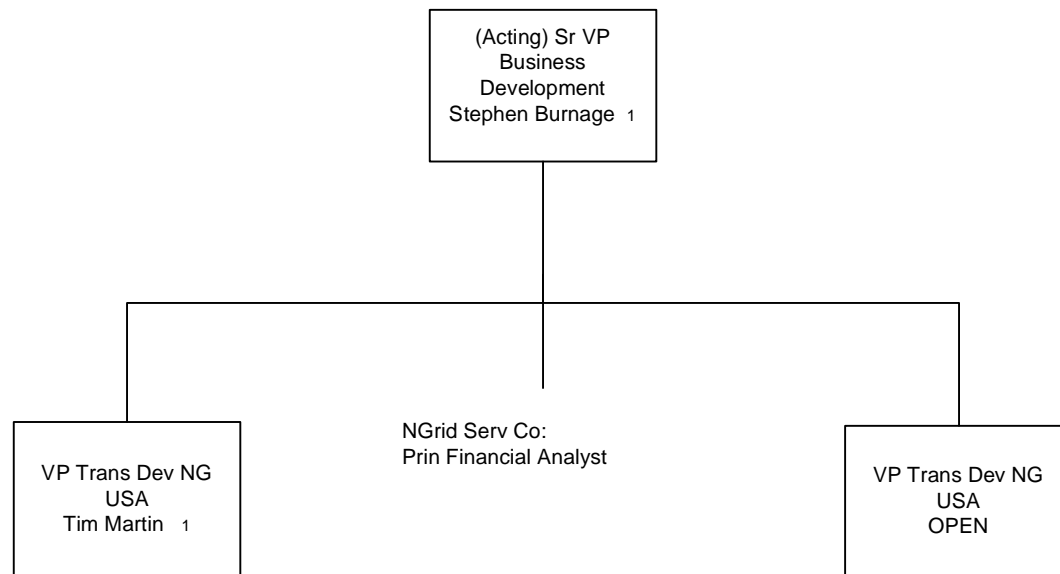
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Information Technology Infrastructure



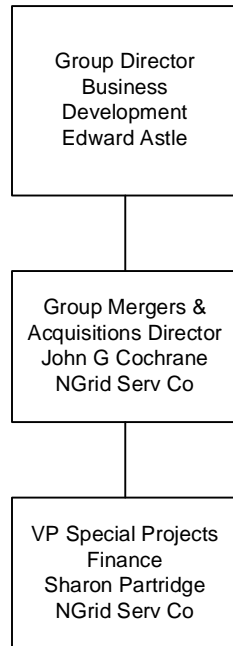
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Business Development



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Mergers and Aquisitions



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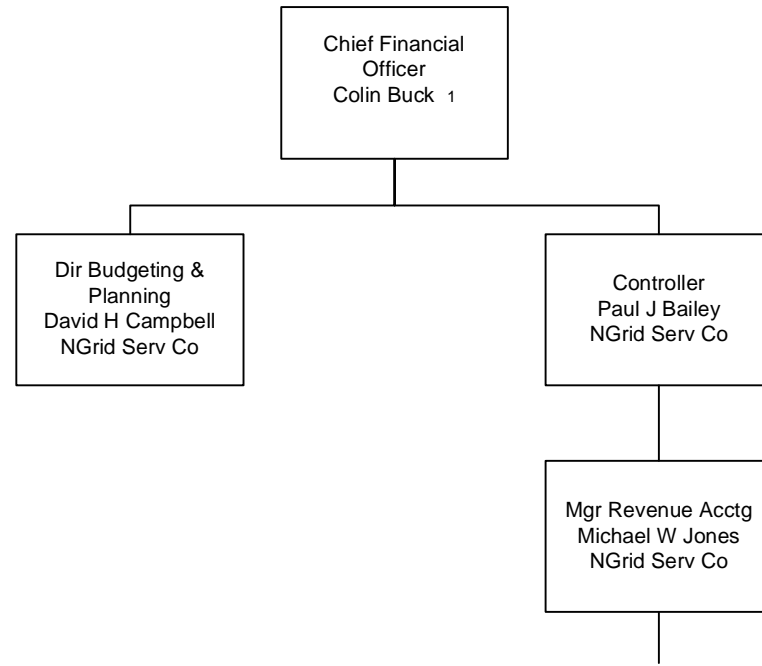
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Last Updated 11/01/06

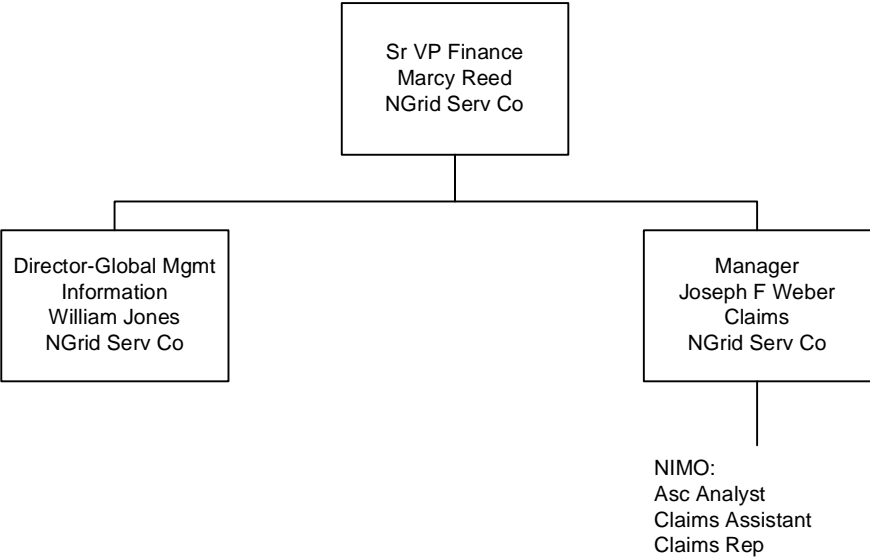
Finance - CFO



NIMO:
Prin Acctg Analyst
Sr Acctg Analyst
Svr Payments & Controls

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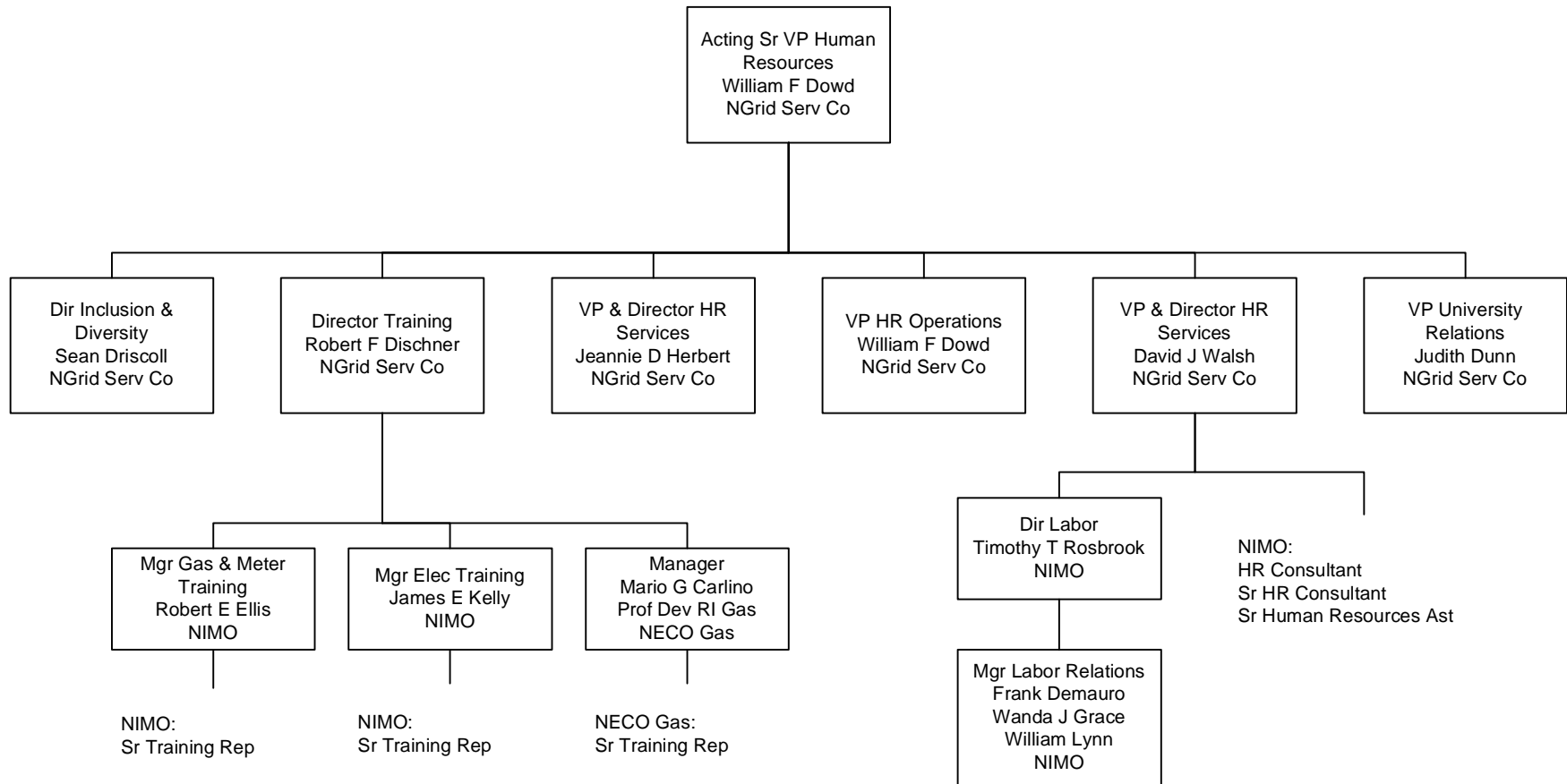
Finance



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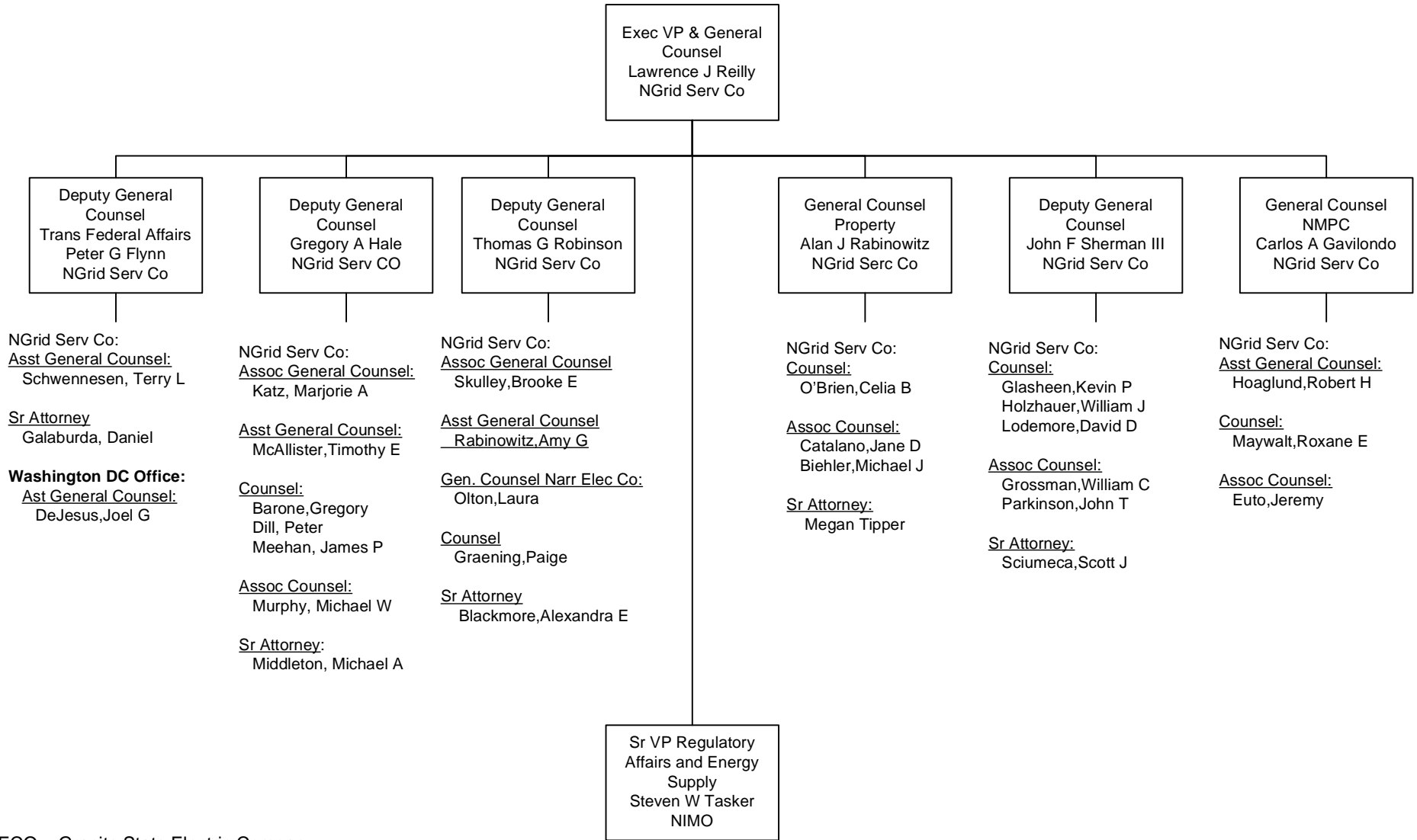
Last Updated 12/11/06

Human Resources



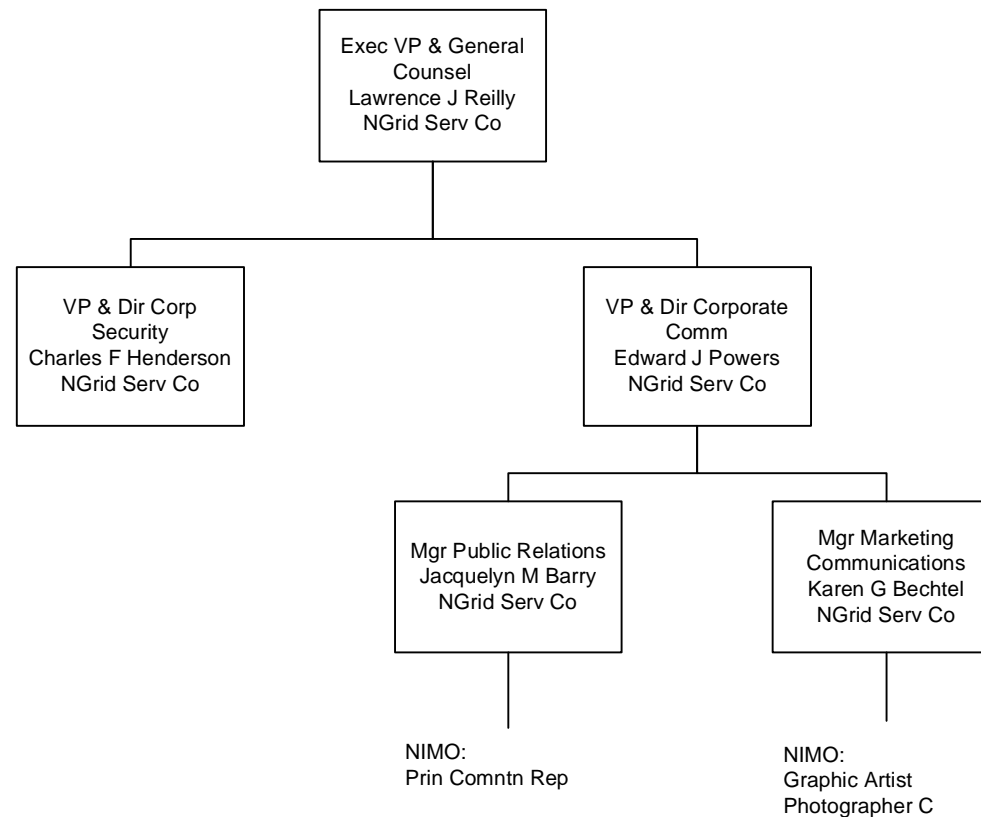
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Legal



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Legal and External Relations



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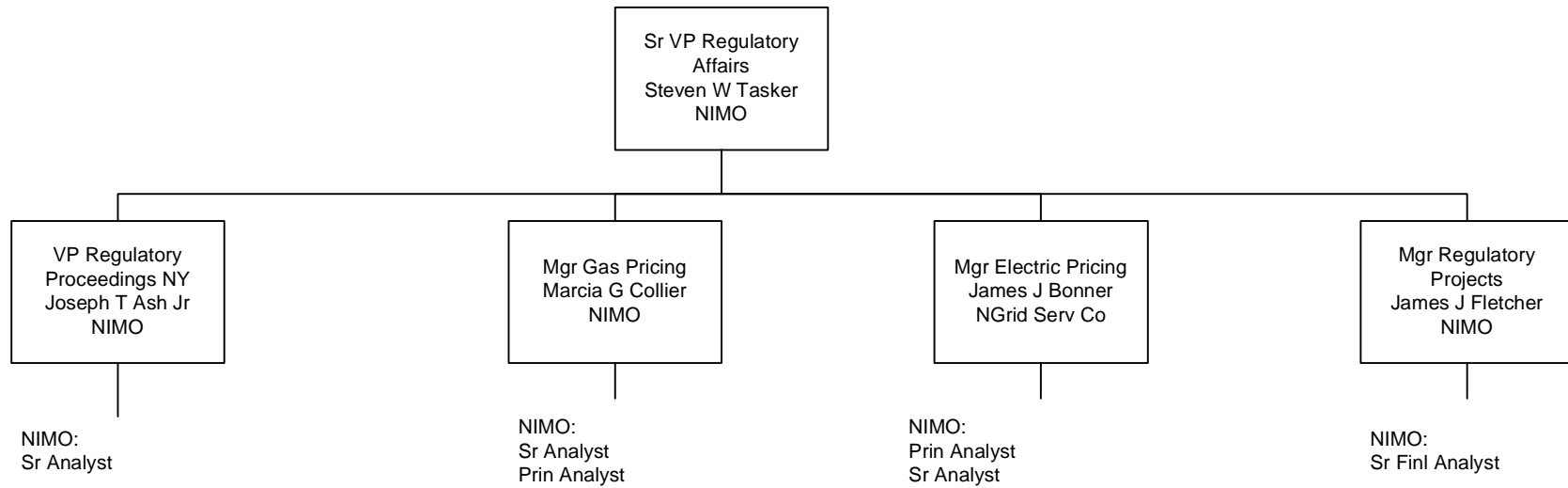
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Last Updated 11/01/06

New York Regulatory Affairs



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MECO = Massachusetts Electric Company
Nant = Nantucket Electric Company
NECO = The Narragansett Electric Company
NECO Gas = Narragansett Electric Company
NGrid Serv Co = National Grid USA Service Company Inc
NIMO = Niagara Mohawk Power Corporation
Information shown in Blue represents a Transmission Function
Information shown in Red represents a Sales & Marketing Function