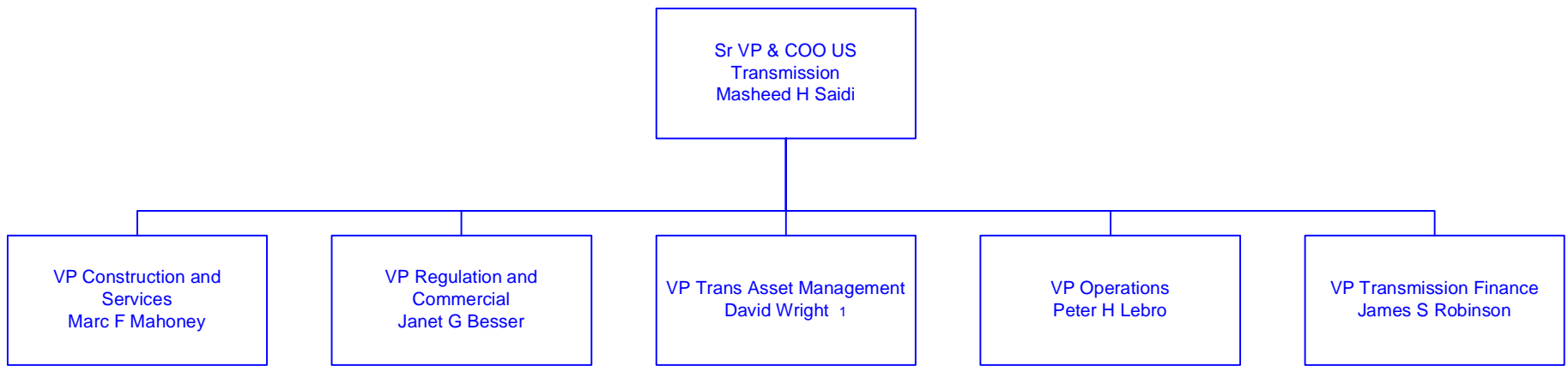


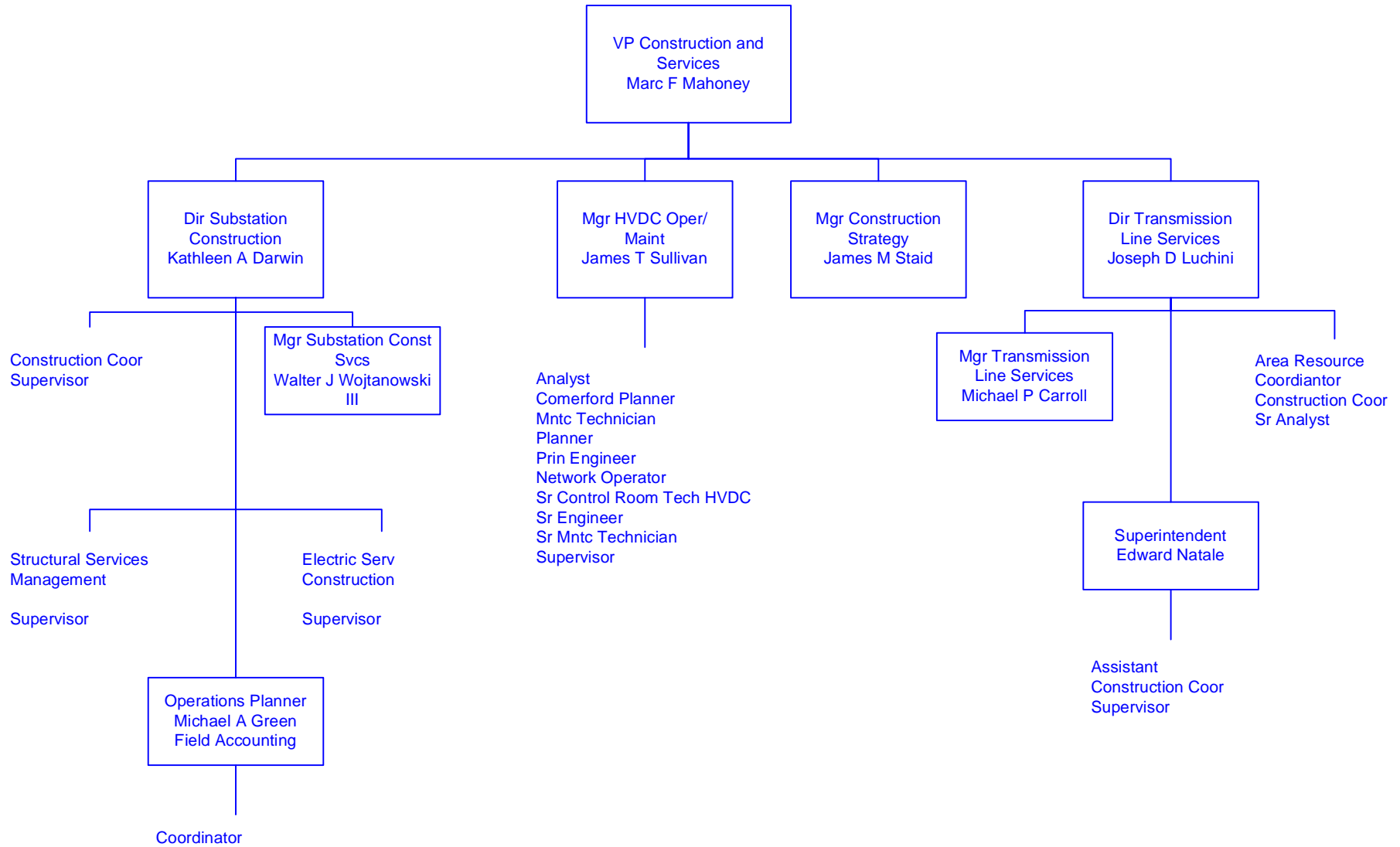
# Transmission



All employees shown on this page are employed by National Grid USA Service Co.  
Information shown in blue represents a Transmission Function

Last Updated 11/01/06

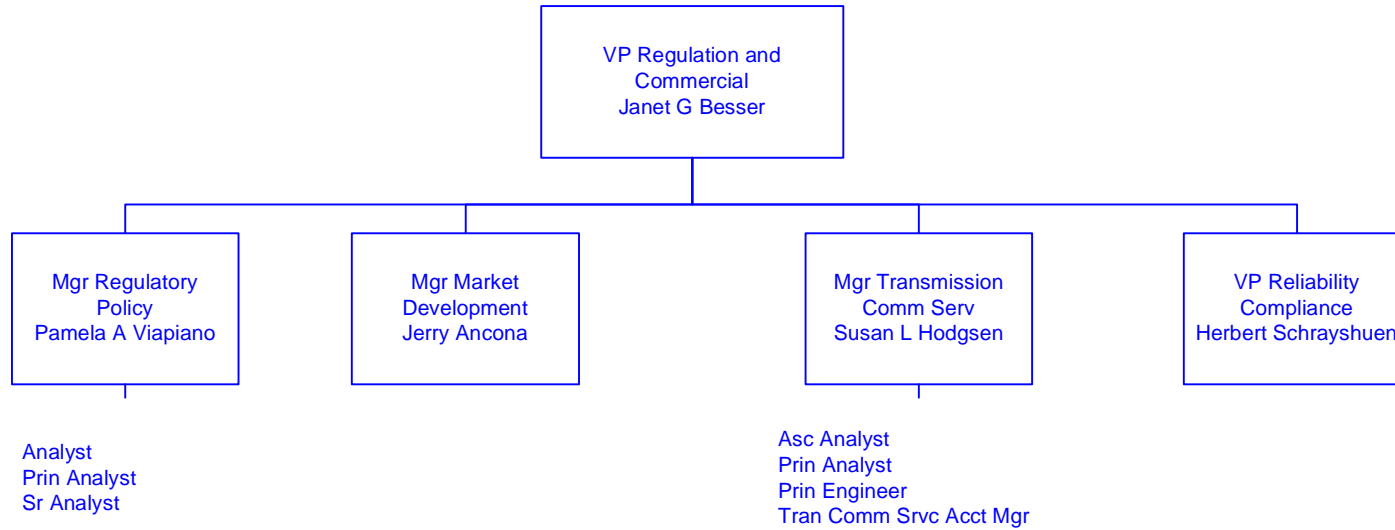
# Transmission Construction and Services



All employees shown on this page are employed by National Grid USA Service Co.  
Information shown in blue represents a Transmission Function

Last Updated 01/16/07

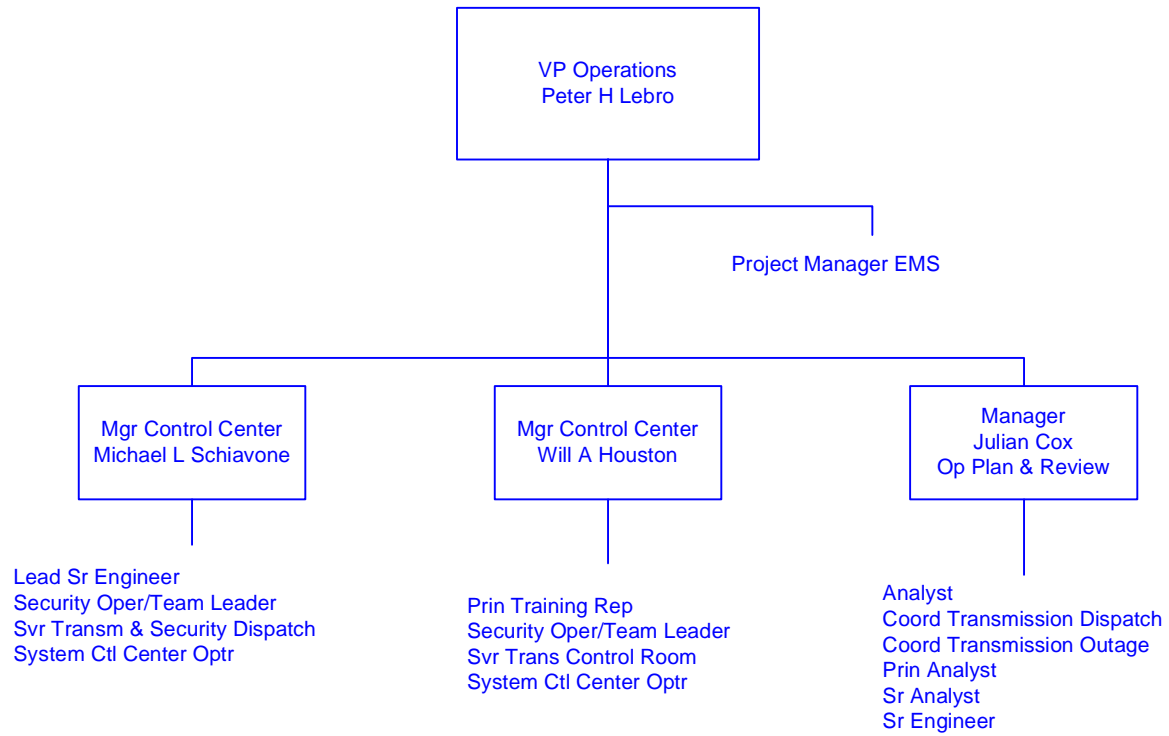
# Transmission Regulation and Commercial



All employees shown on this page are employed by National Grid USA Service Co.  
Information shown in blue represents a Transmission Function

Last Updated 12/11/06

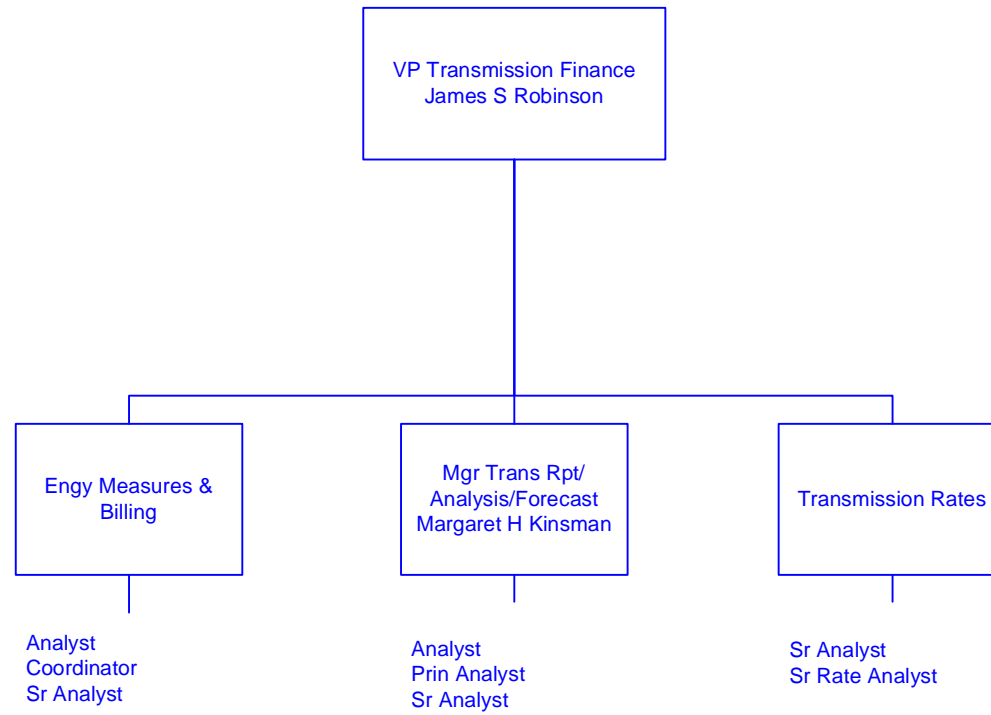
# Transmission Network Operations



All employees shown on this page are employed by National Grid USA Service Co.  
Information shown in blue represents a Transmission Function

Last Updated 12/11/06

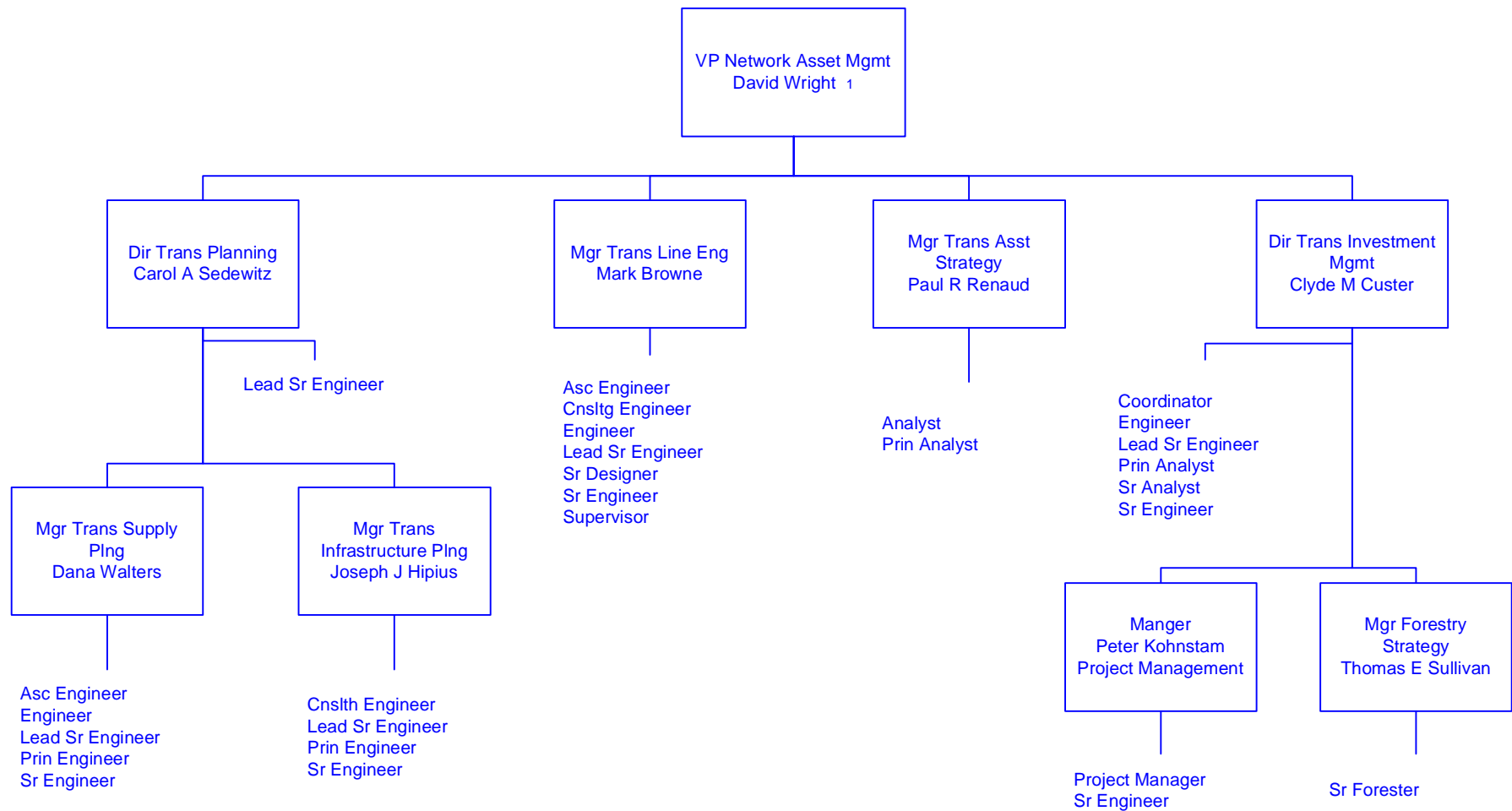
# Transmission Finance



All employees shown on this page are employed by National Grid USA Service Co.  
Information shown in blue represents a Transmission Function

Last Updated 02/05/07

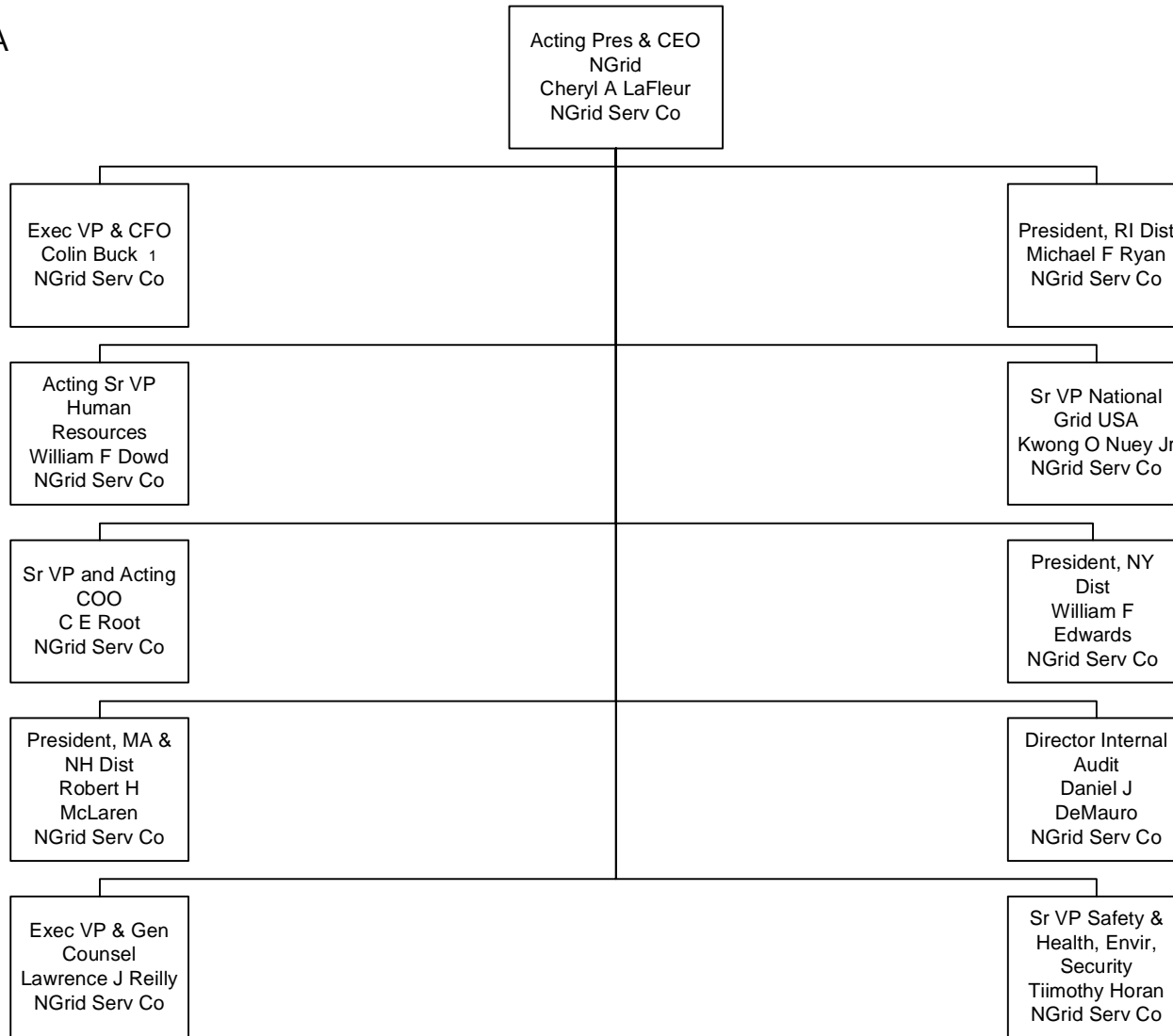
# Transmission Asset Management



All employees shown on this page are employed by National Grid USA Service Co.  
Information shown in blue represents a Transmission Function

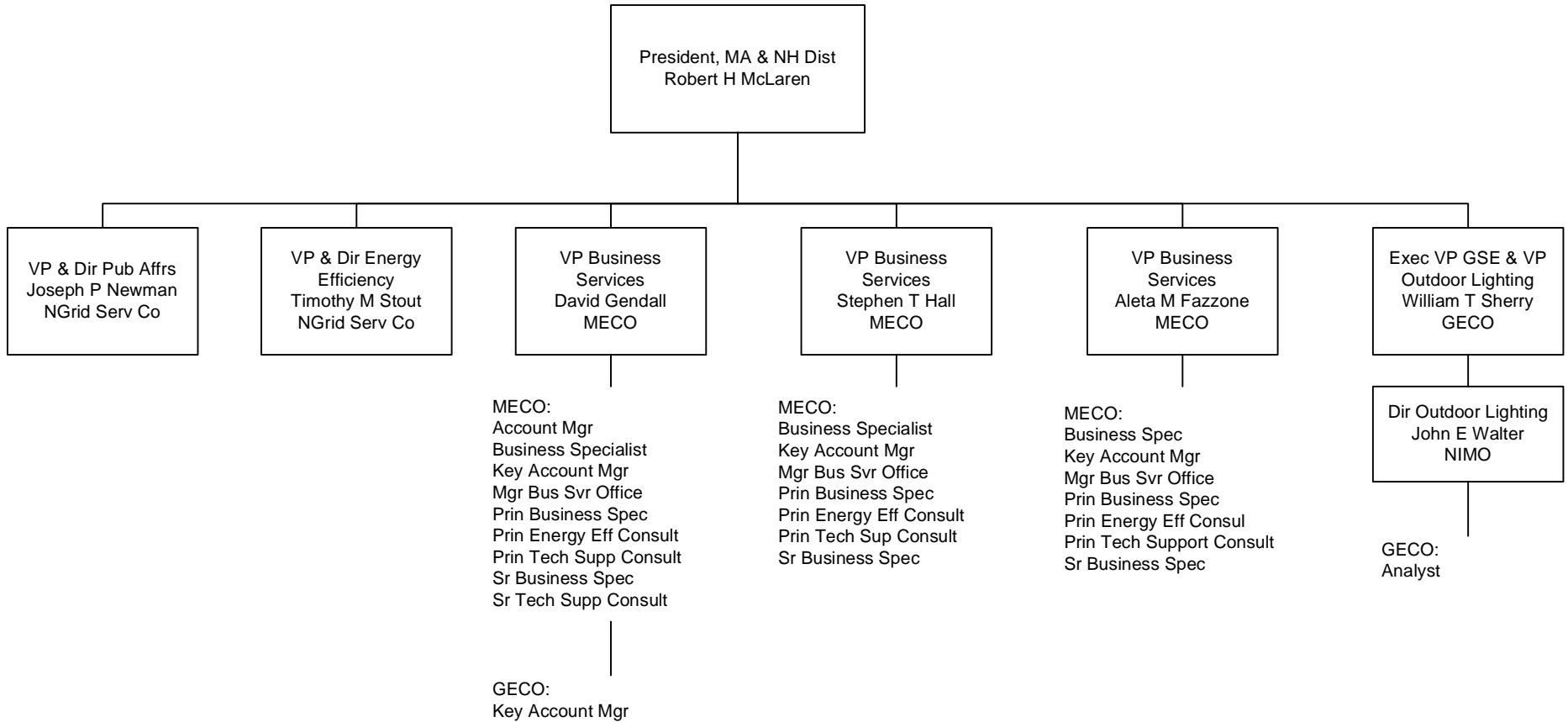
Last Updated 11/01/06

National Grid USA



GECO = Granite State Electric Company  
 MECO = Massachusetts Electric Company  
 Nant = Nantucket Electric Company  
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 NECO Gas = Narragansett Electric Company  
 NGrid Serv Co = National Grid USA Service Company Inc  
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 Information shown in Blue represents a Transmission Function  
 Information shown in Red represents a Sales & Marketing Function

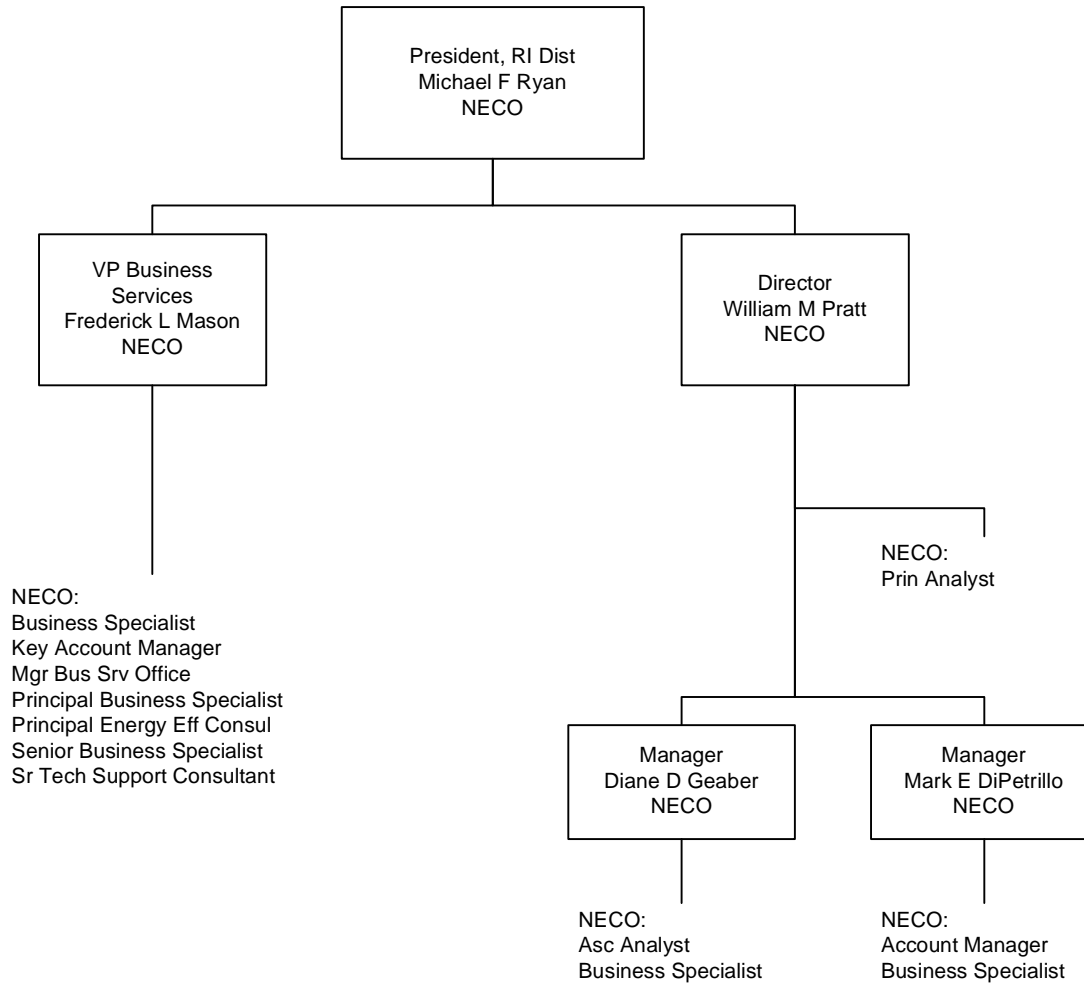
# Business Service MA and NH



GECO = Granite State Electric Company  
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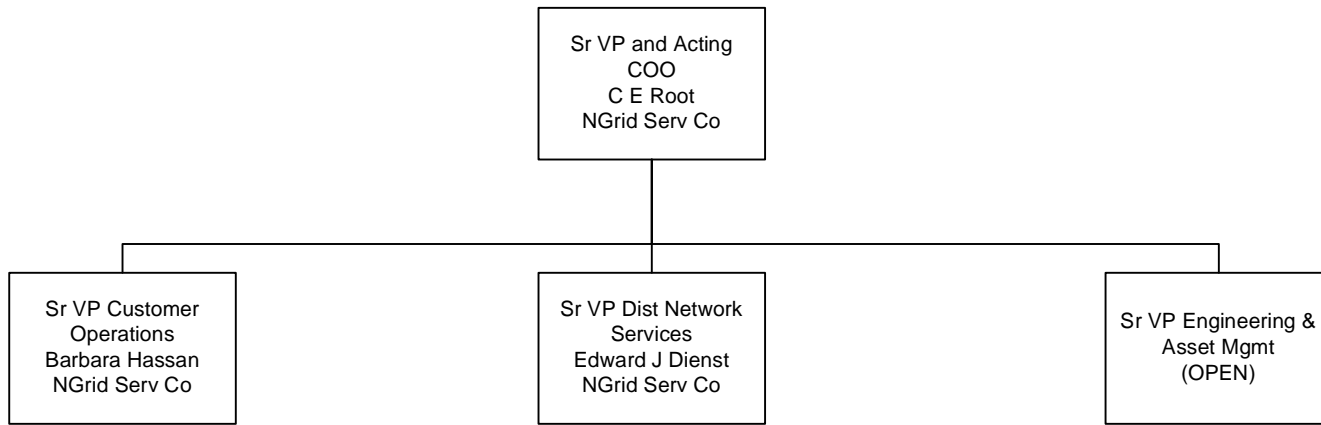


# Business Service RI



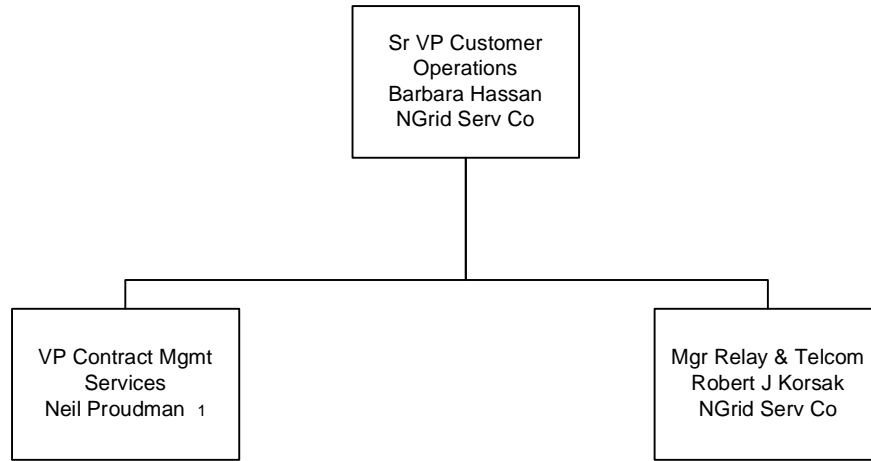
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# Operations



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## Distribution Operations



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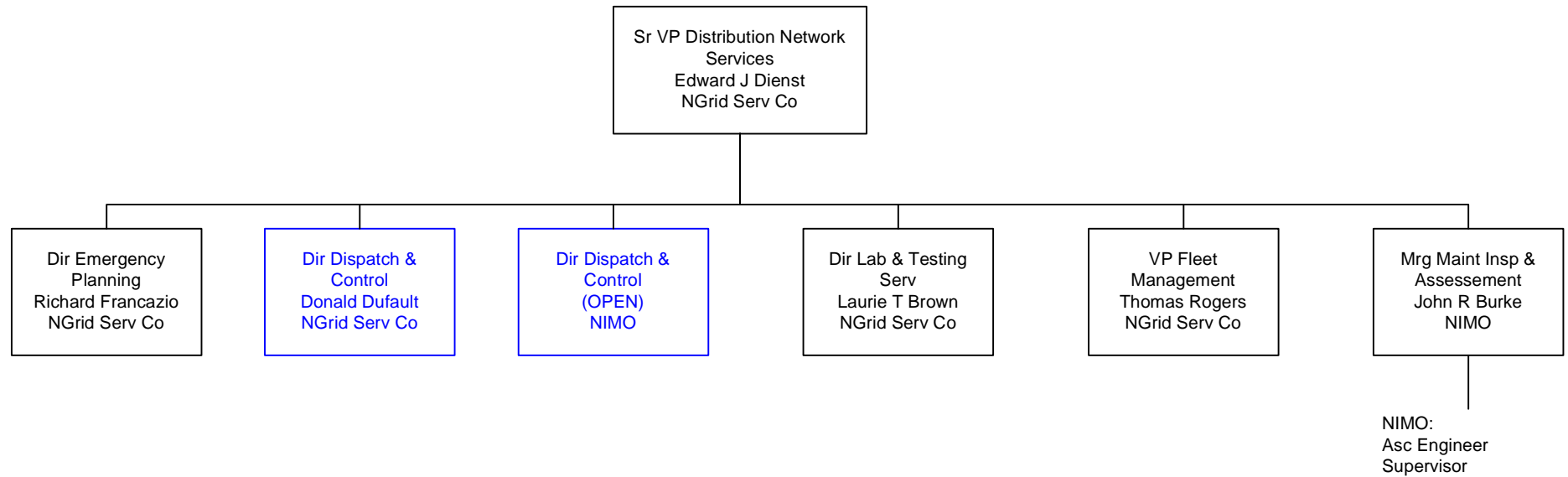
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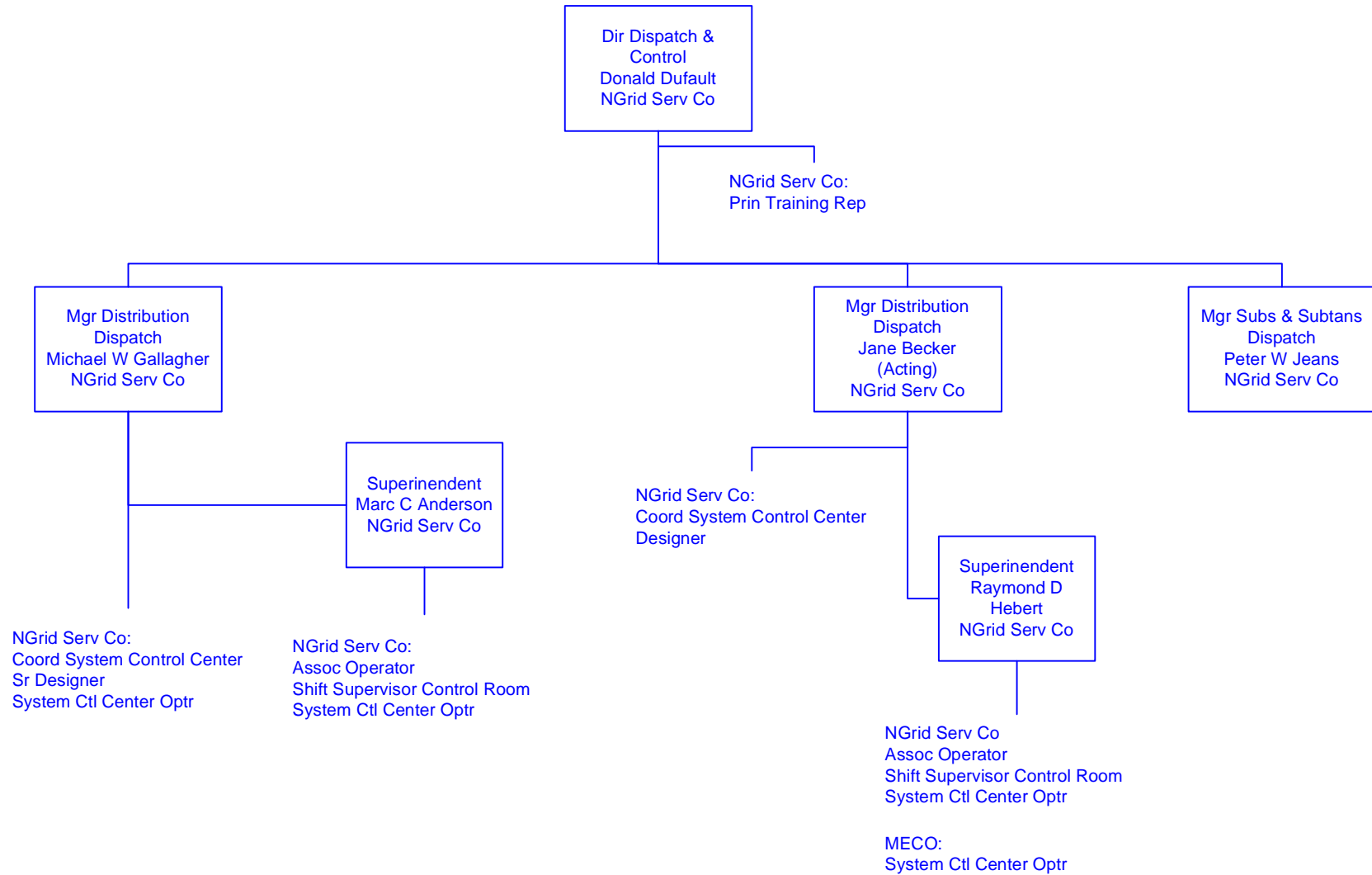
Information shown in Red represents a Sales & Marketing Function

# Distribution Network Services



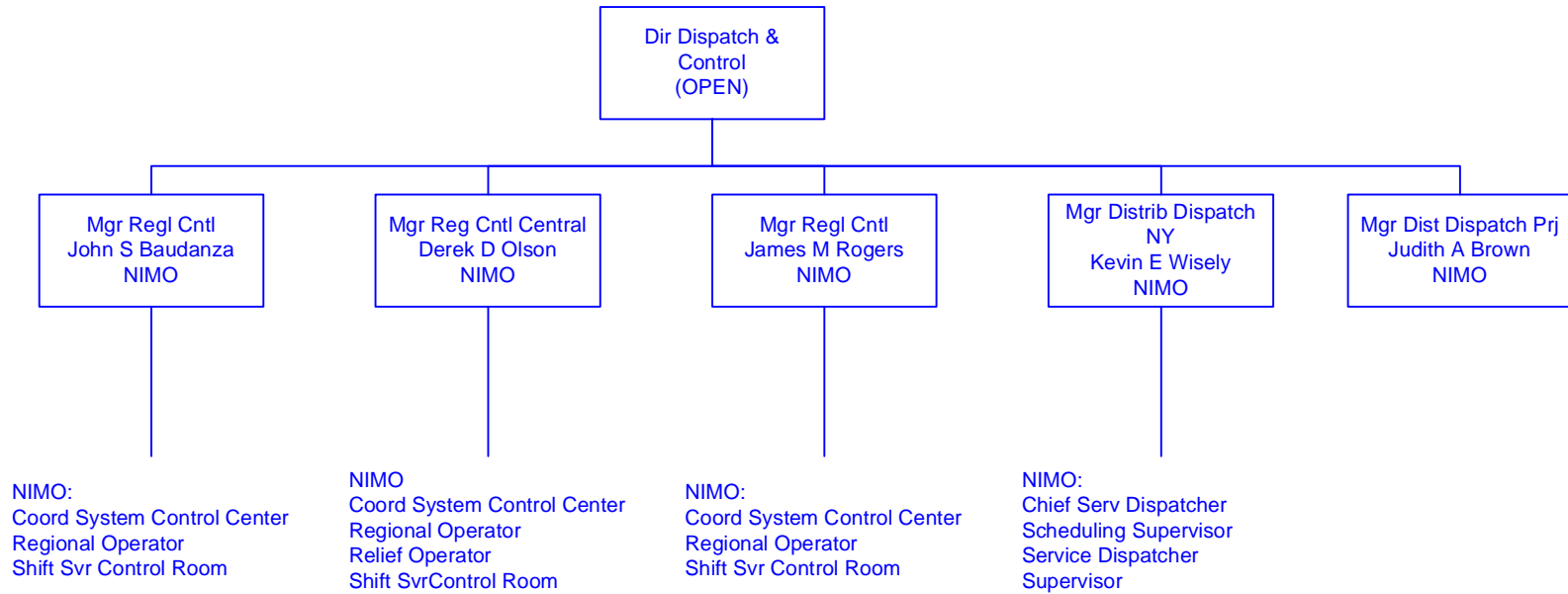
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# New England Distribution Dispatch and Control



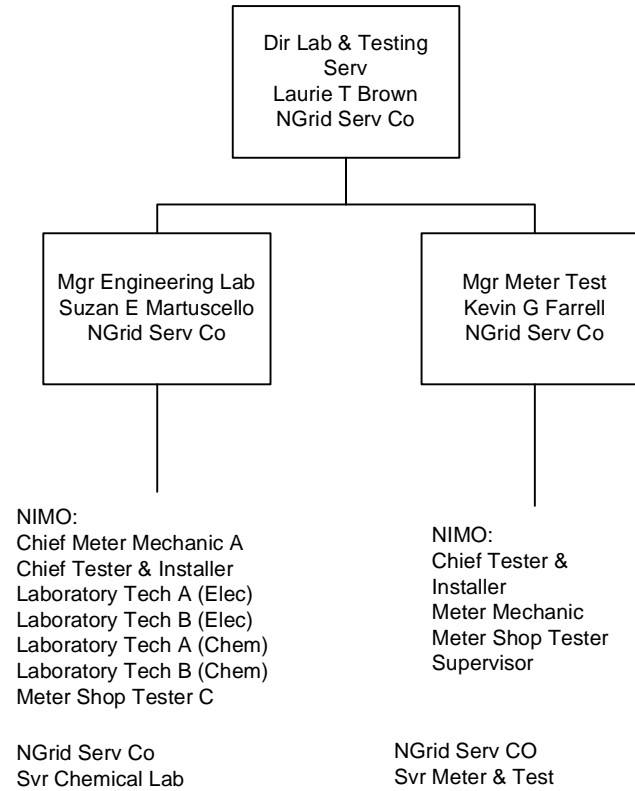
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# New York Distribution Dispatch and Control



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## Lab and Testing Services



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NECO Gas = Narragansett Electric Company

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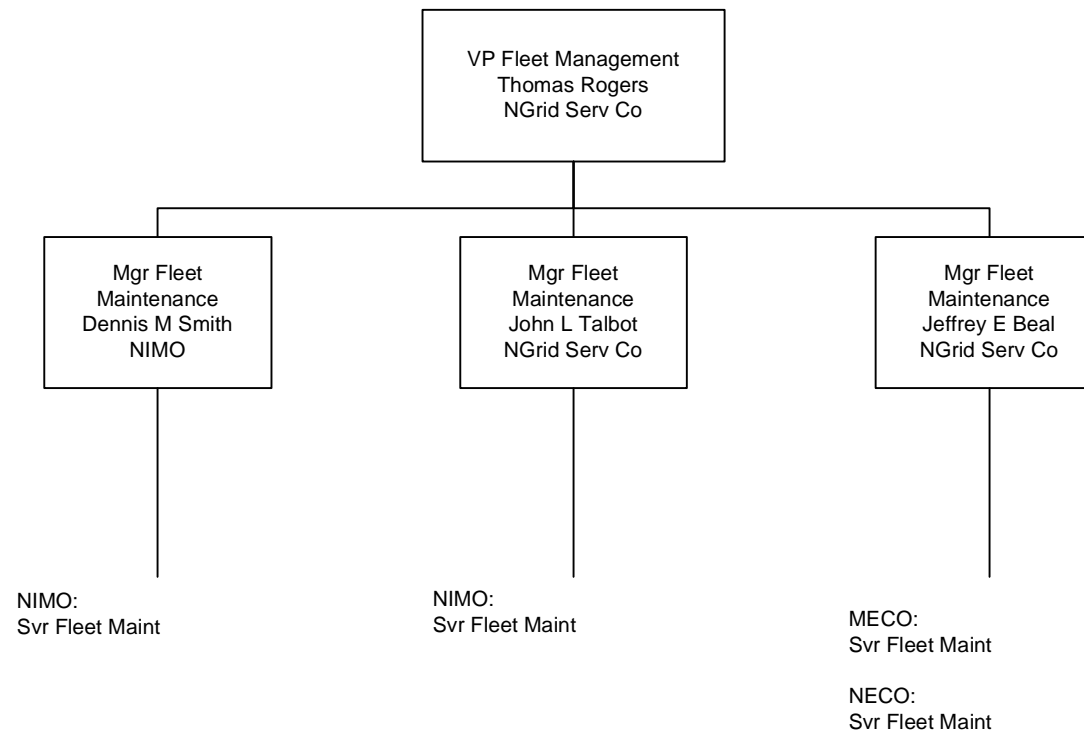
NIMO = Niagara Mohawk Power Corporation

Information shown in Blue represents a Transmission Function

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Last Updated 11/01/06

# Fleet Management

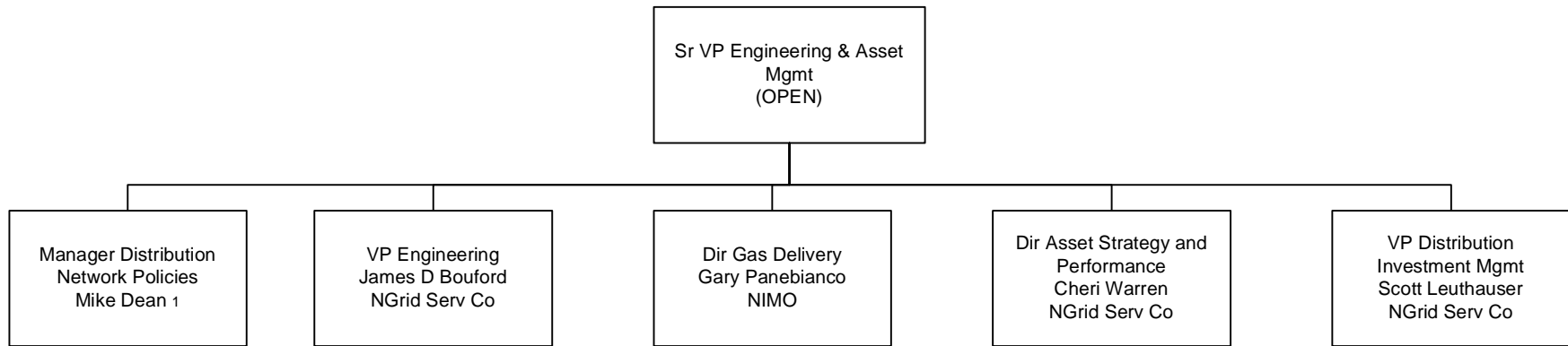


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Last Updated 11/01/06



## Engineering and Asset Management



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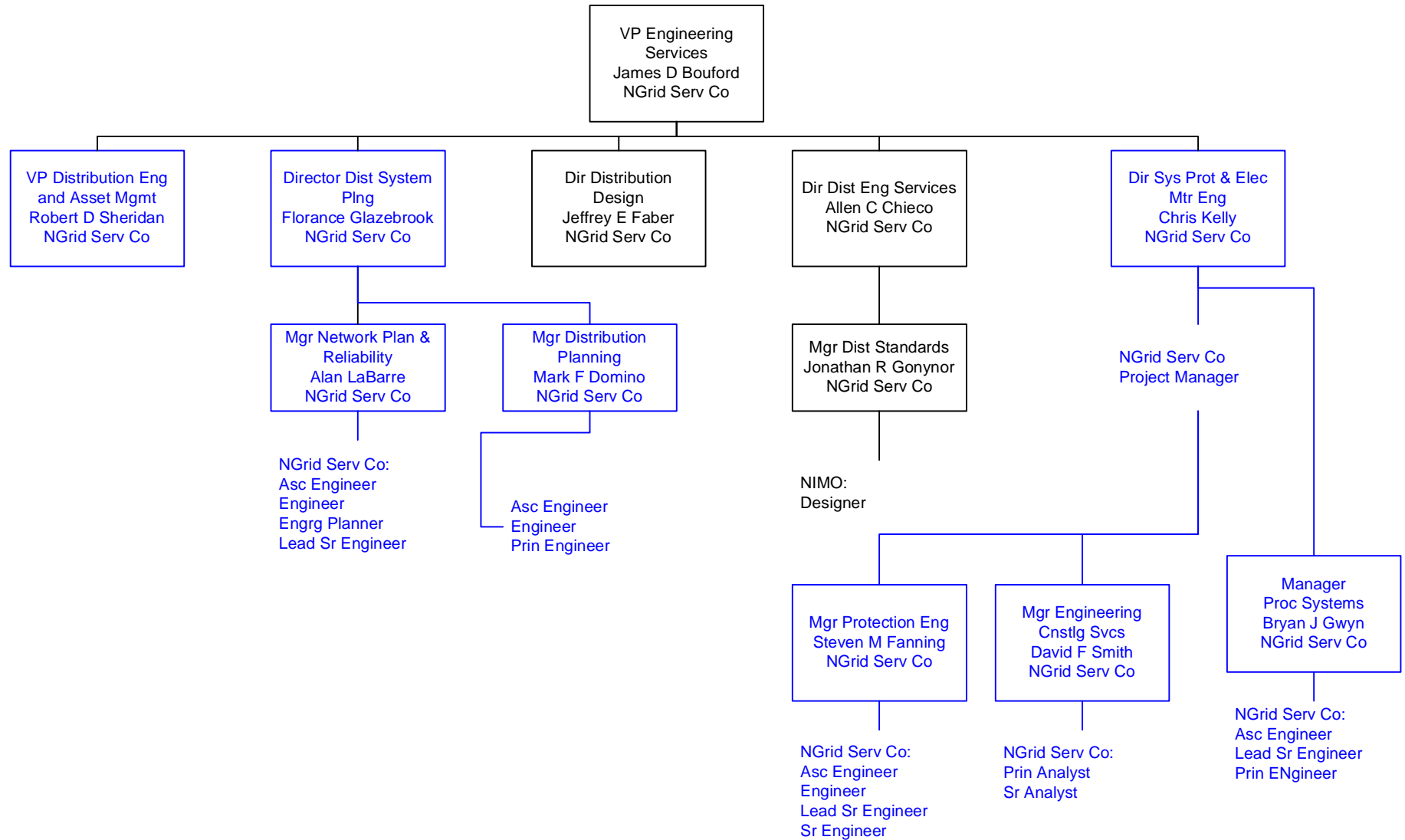
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Information shown in Blue represents a Transmission Function

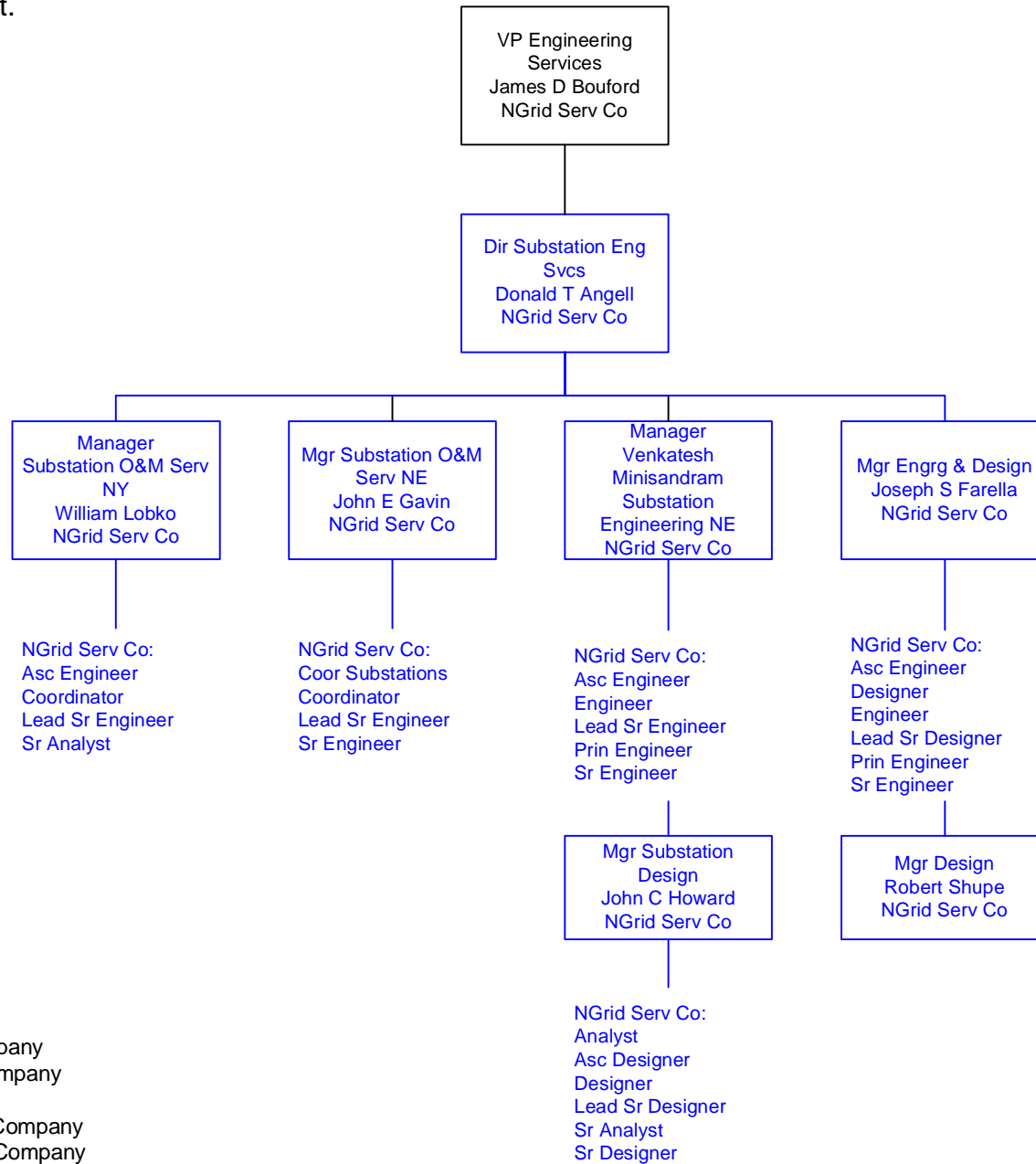
Information shown in Red represents a Sales & Marketing Function

# Engineering Services



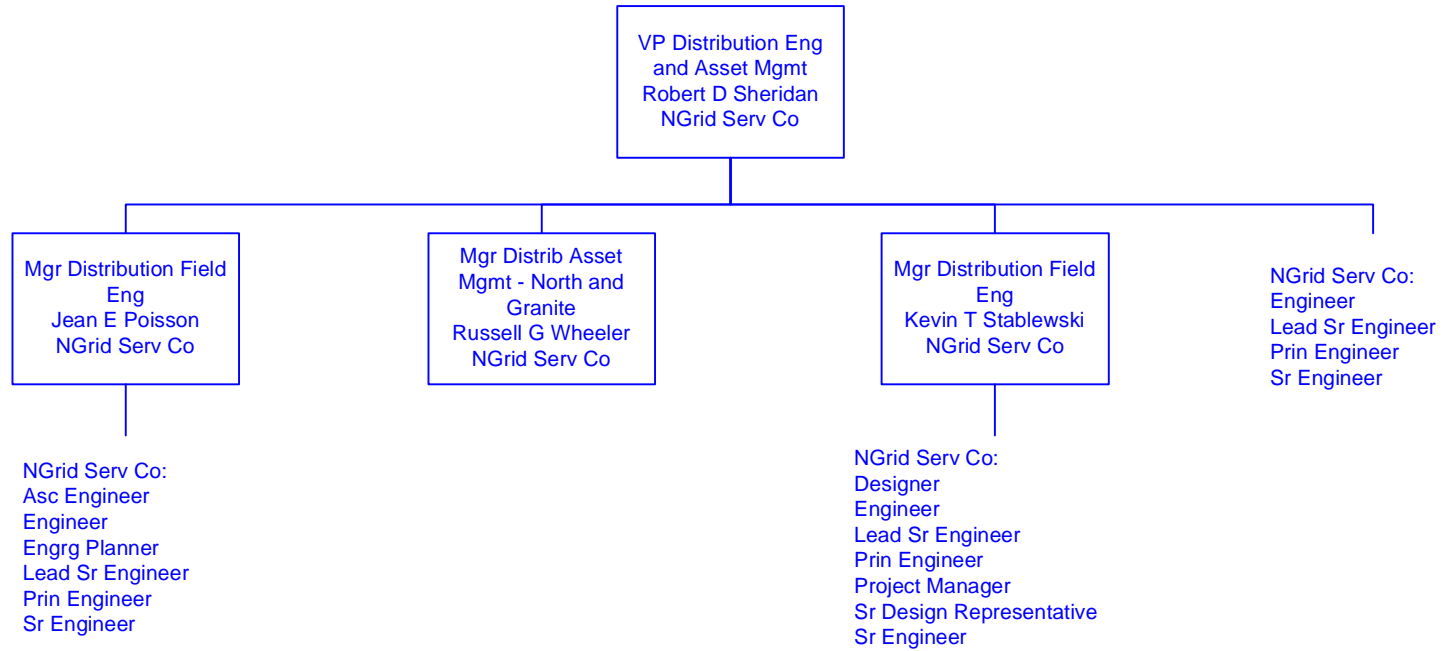
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Engineering Services Cont.



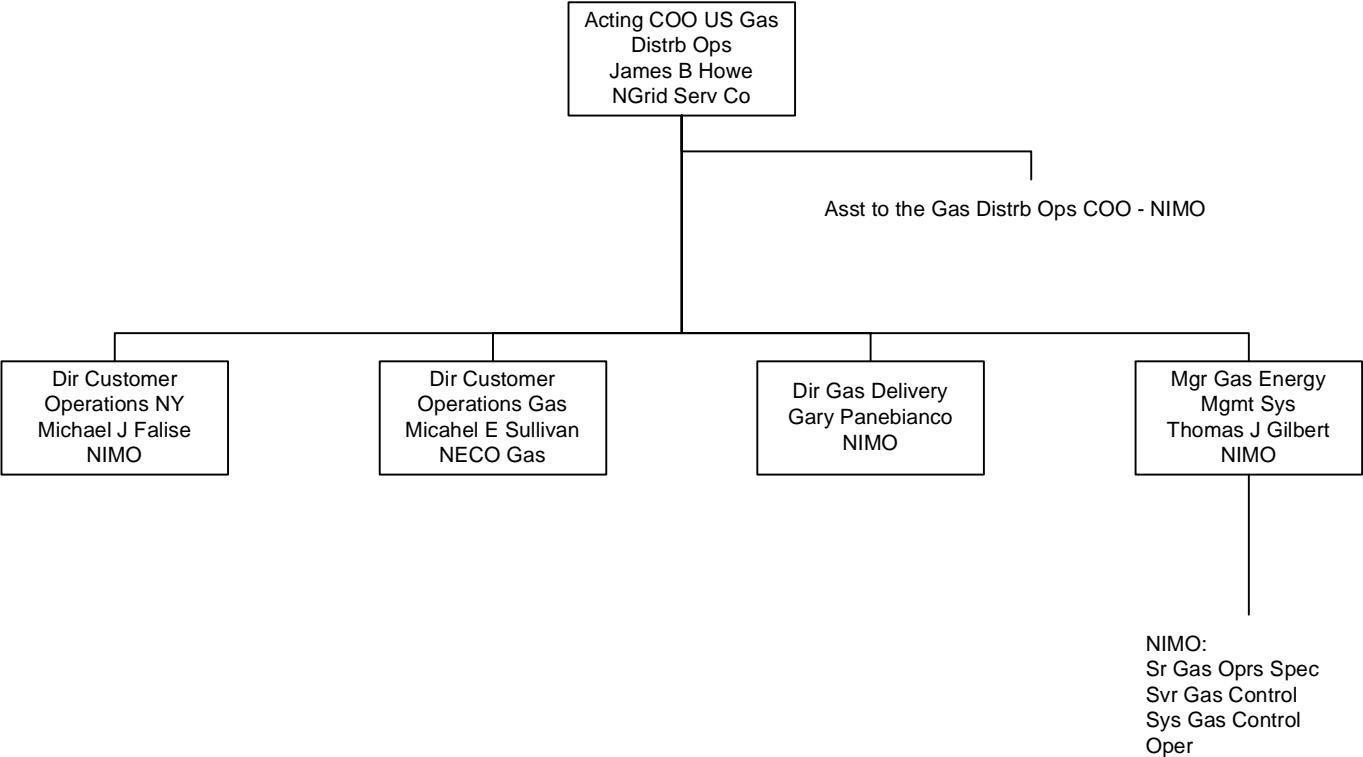
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# Engineering and Asset Management



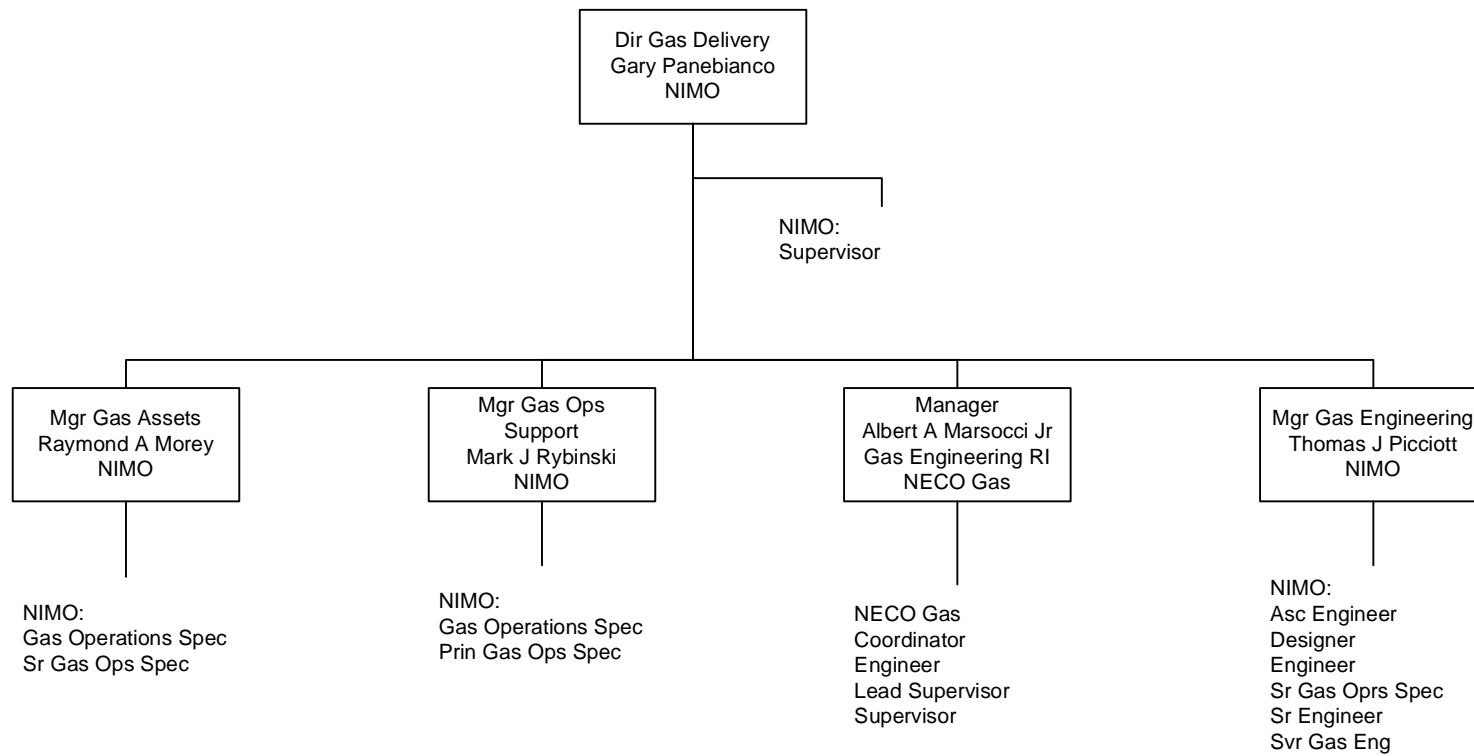
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# Gas Distribution



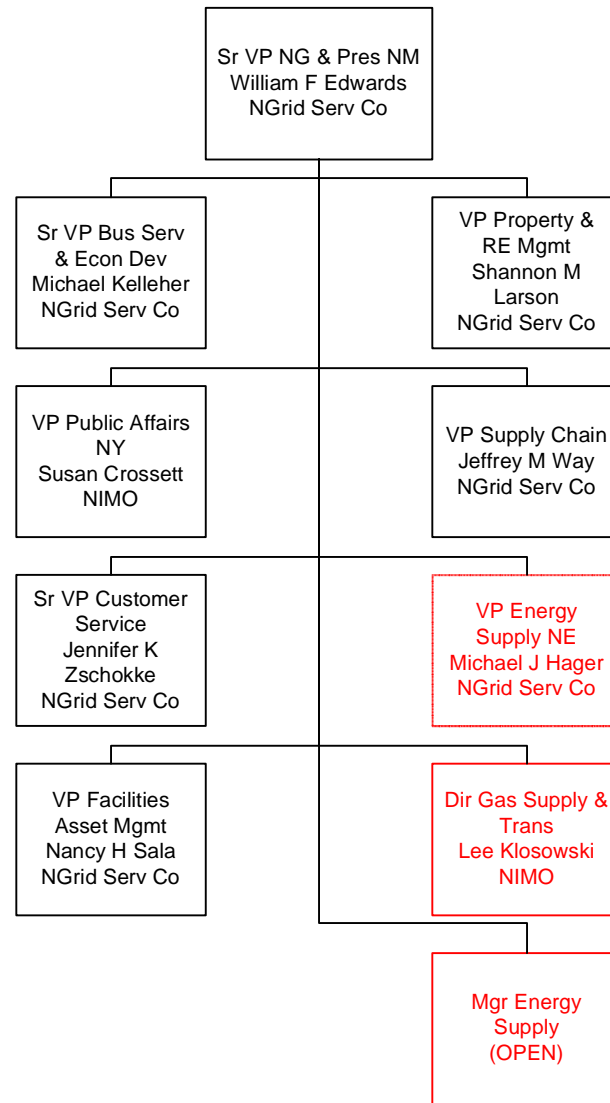
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# Gas Delivery



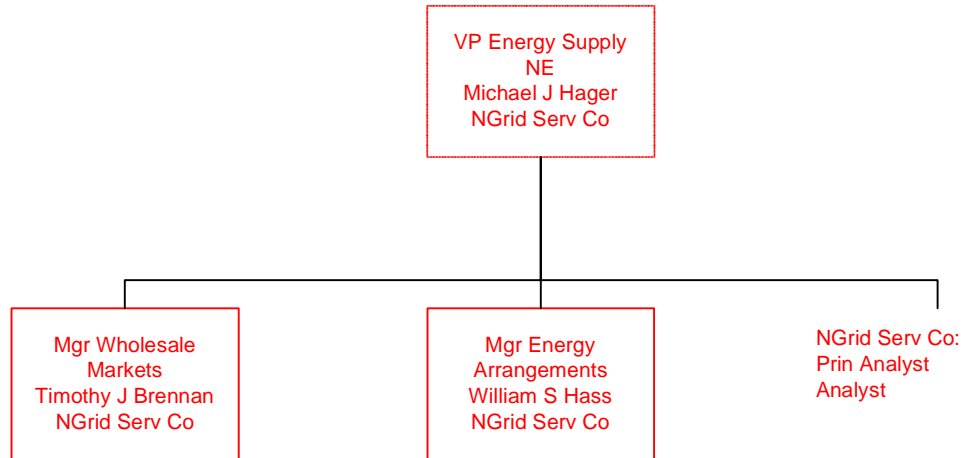
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# New York Distribution



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# Energy Supply



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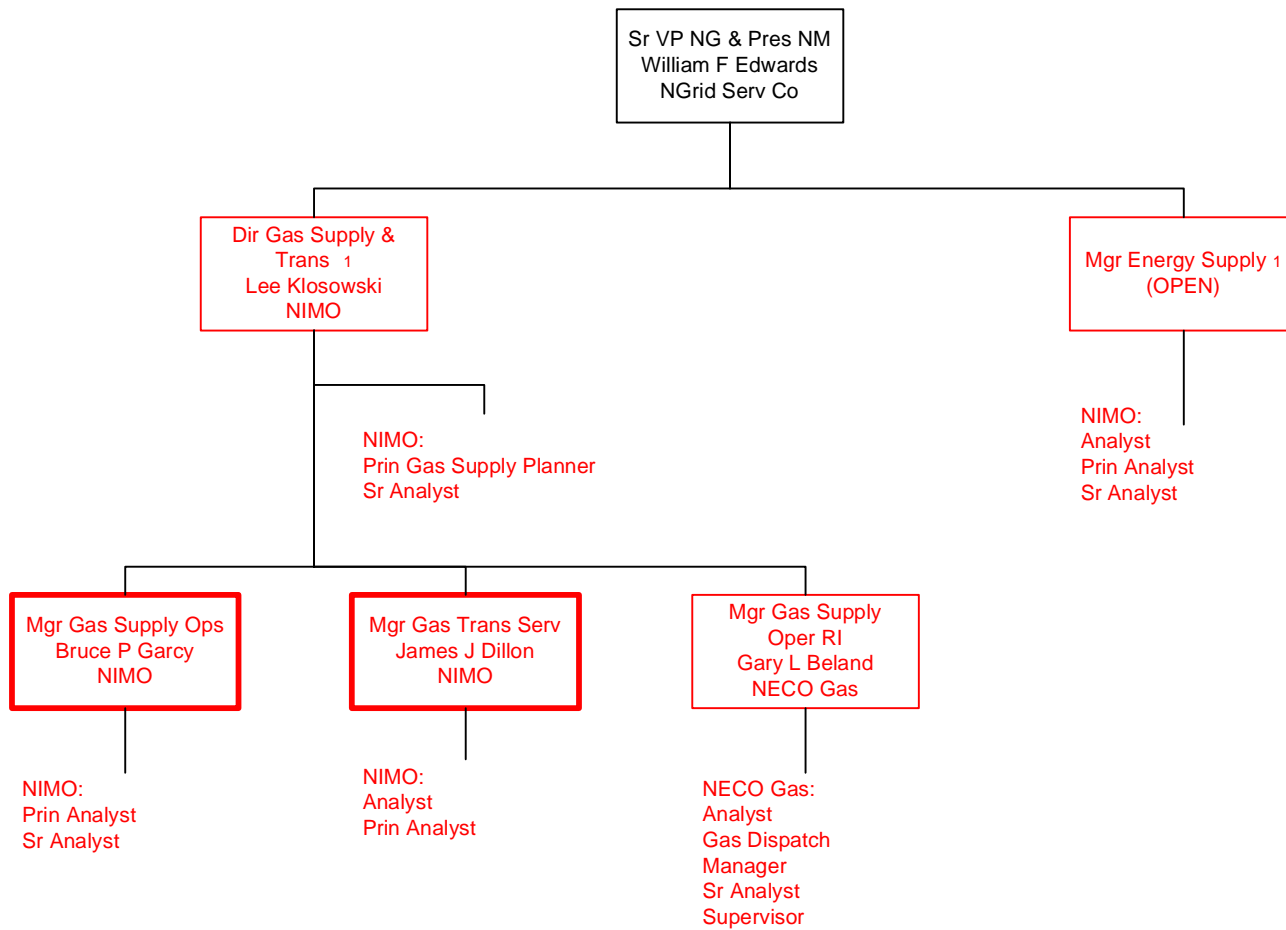
NIMO = Niagara Mohawk Power Corporation

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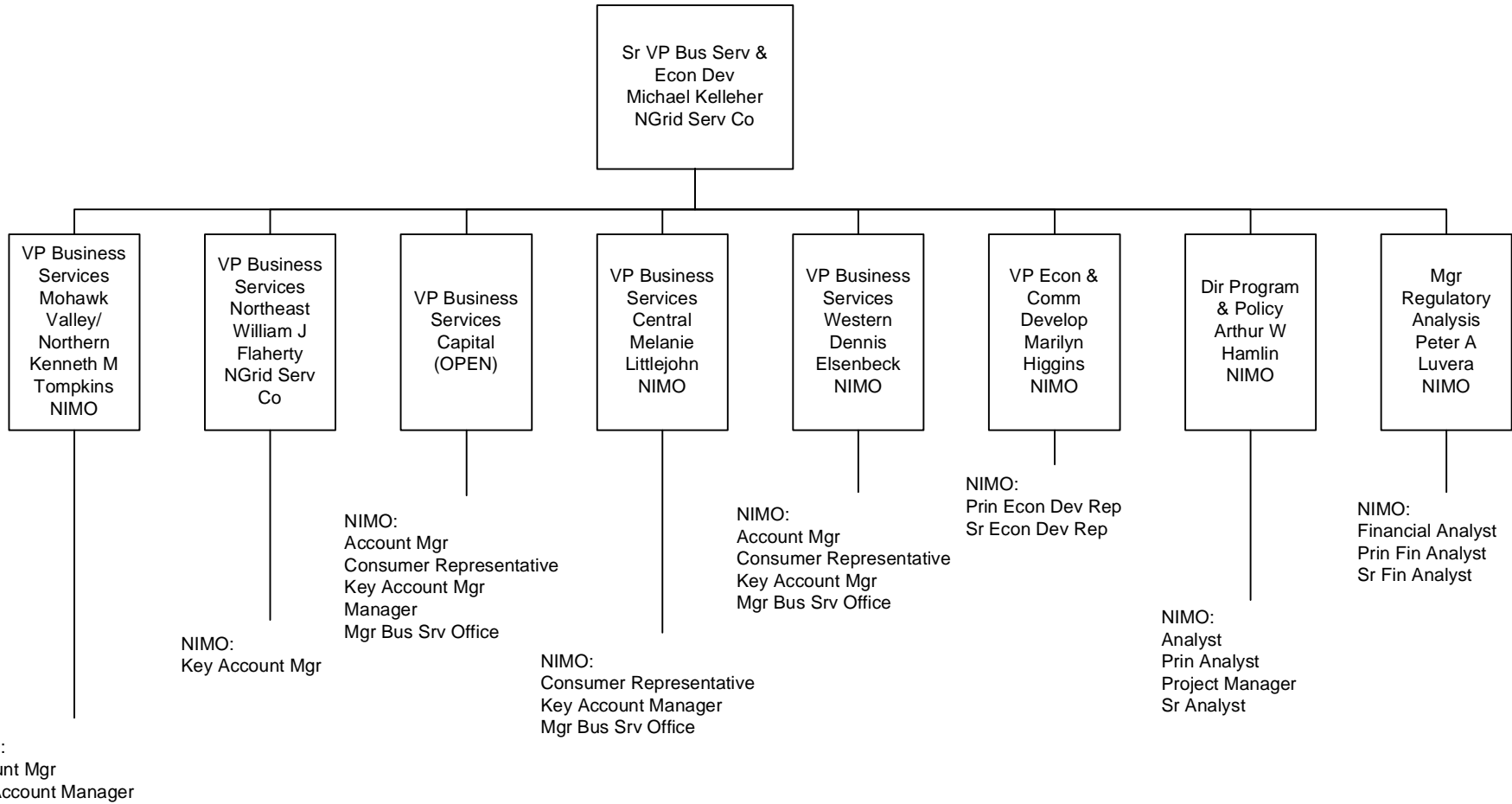


# Gas and Energy Supply



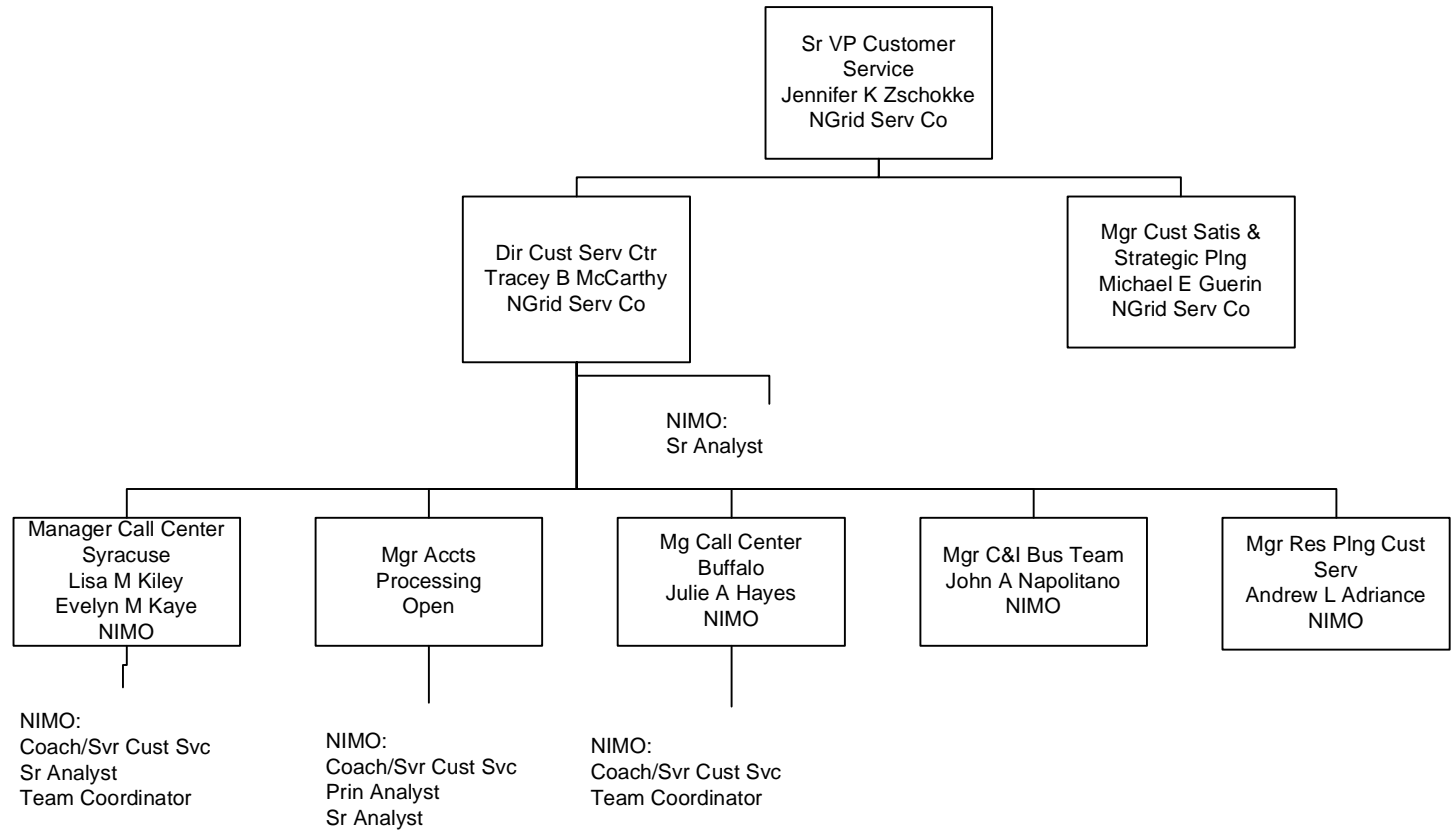
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# Business Services and Economic Development



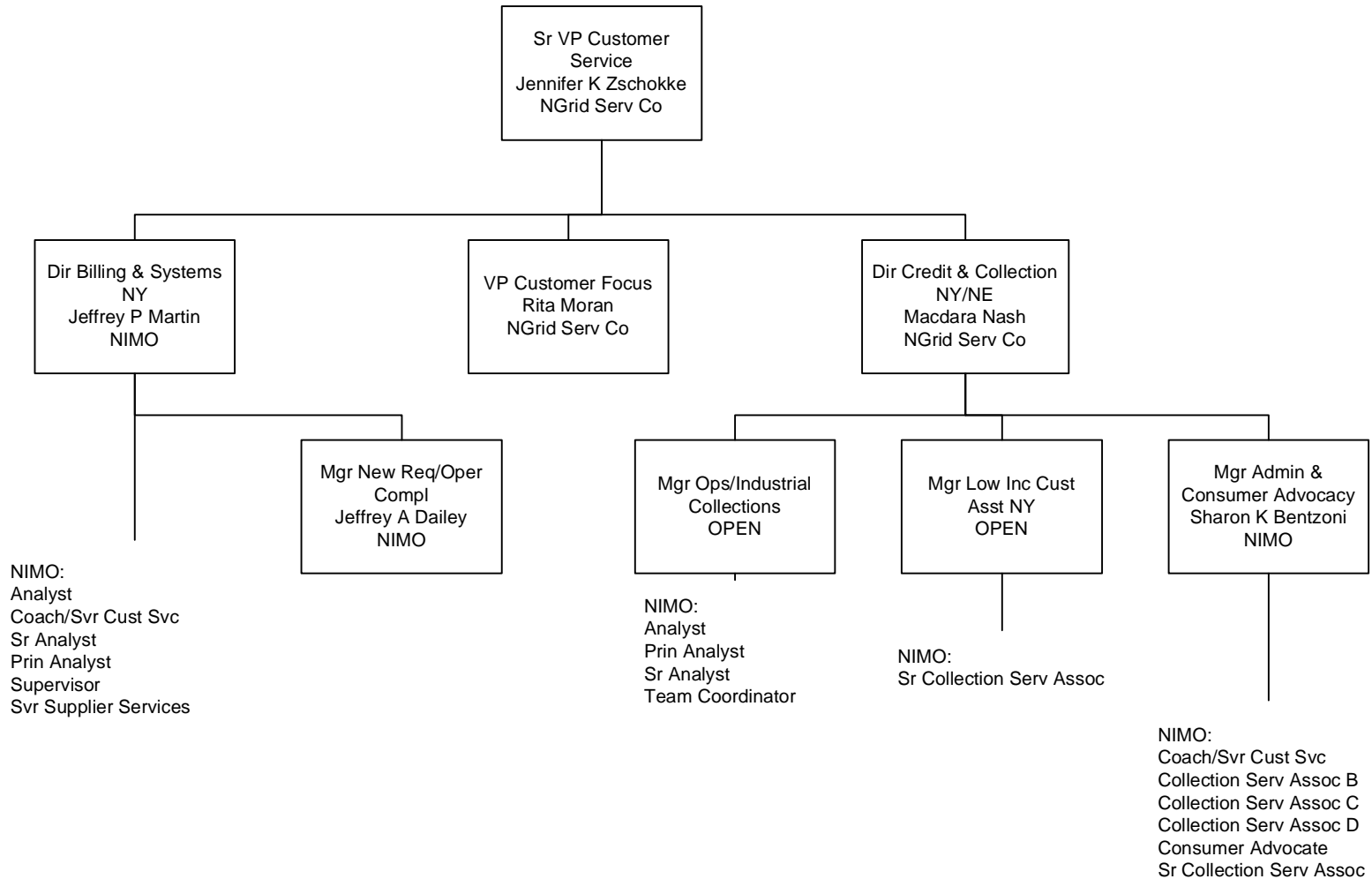
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# Customer Service Centers



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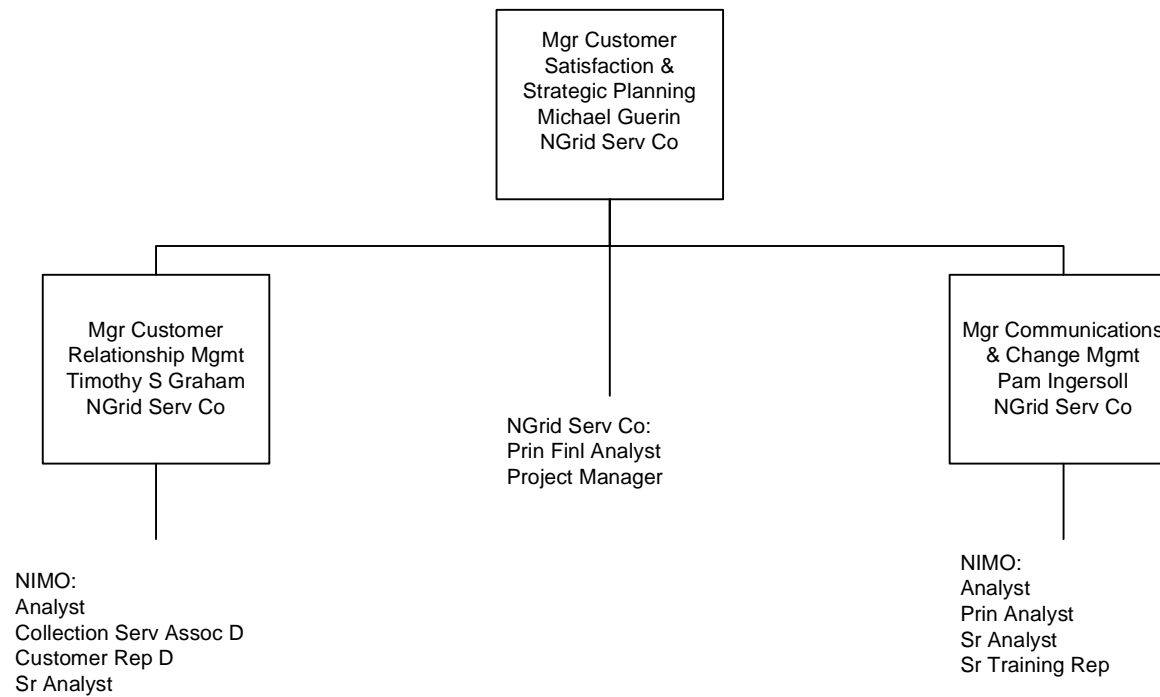
# Customer Service Programs



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Last Updated 01/09/07

## Customer Satisfaction and Strategic Planning and Support



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NECO Gas = Narragansett Electric Company

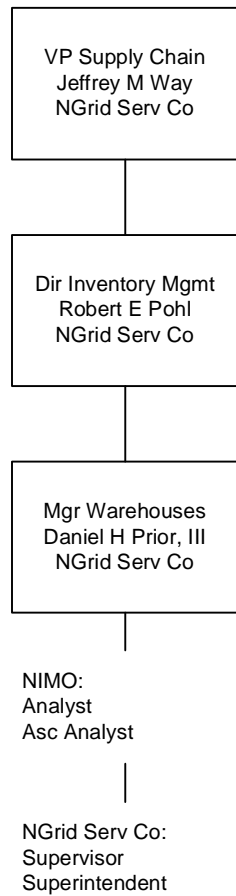
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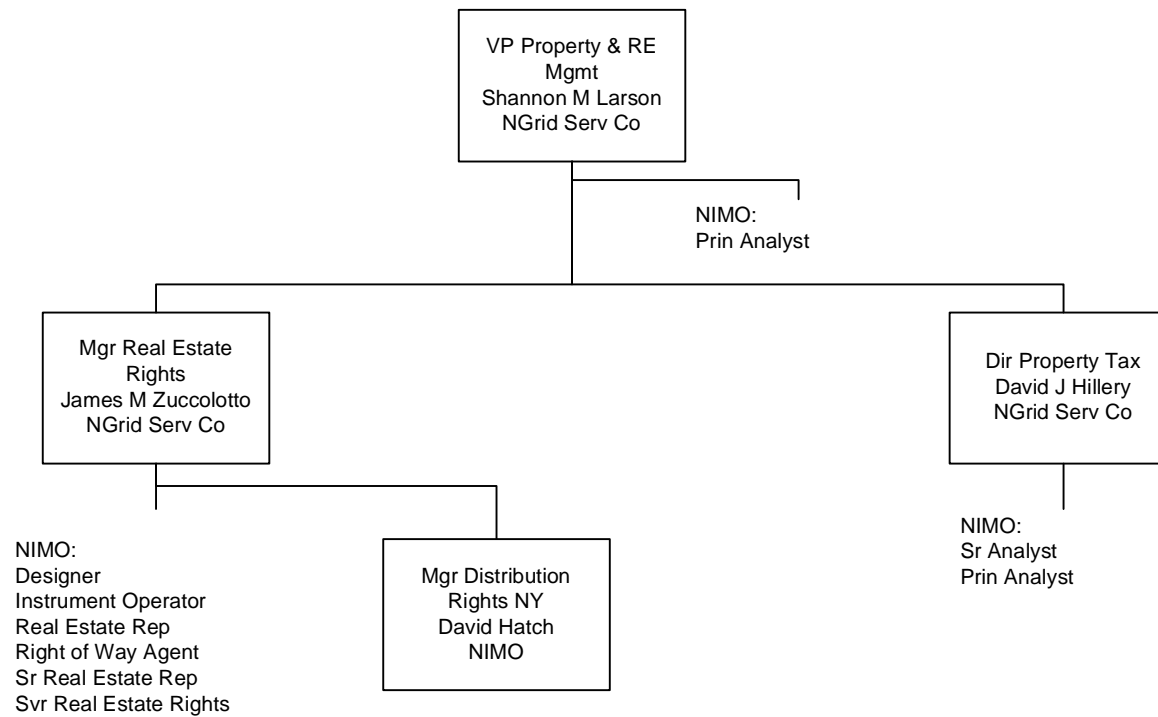
# Supply Chain Management



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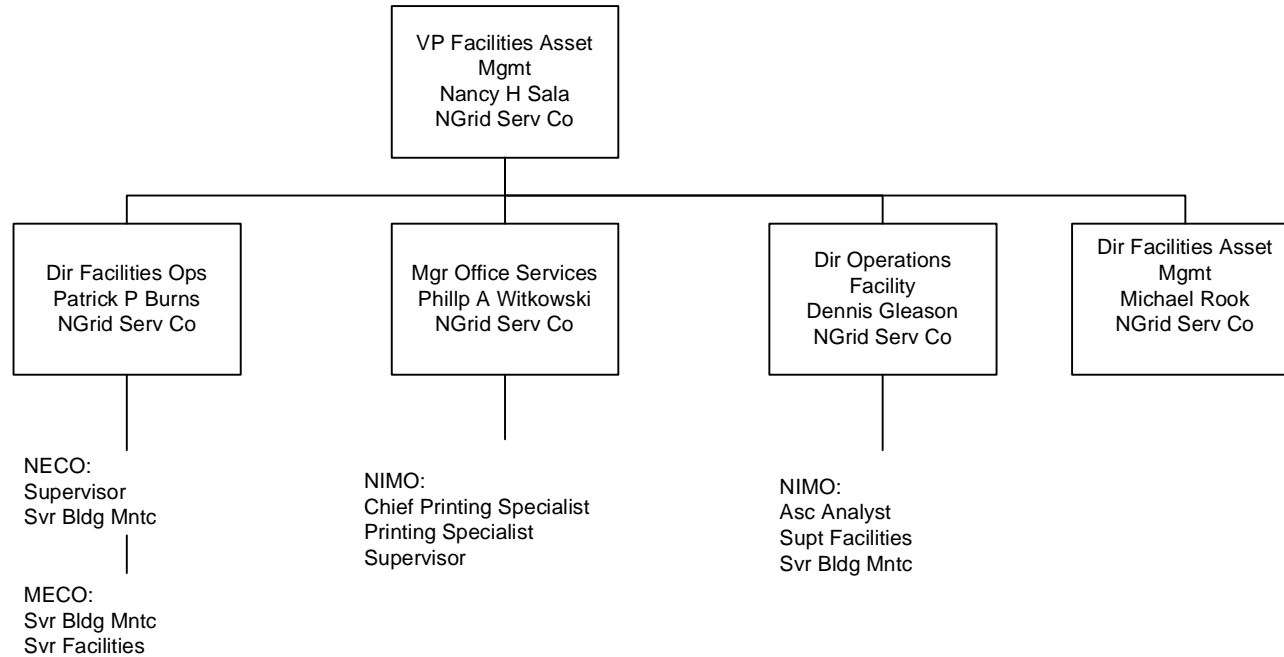
Last Updated 11/01/06

# Real Estate Management and Property Tax



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## Property and Real Estate Management Facilities



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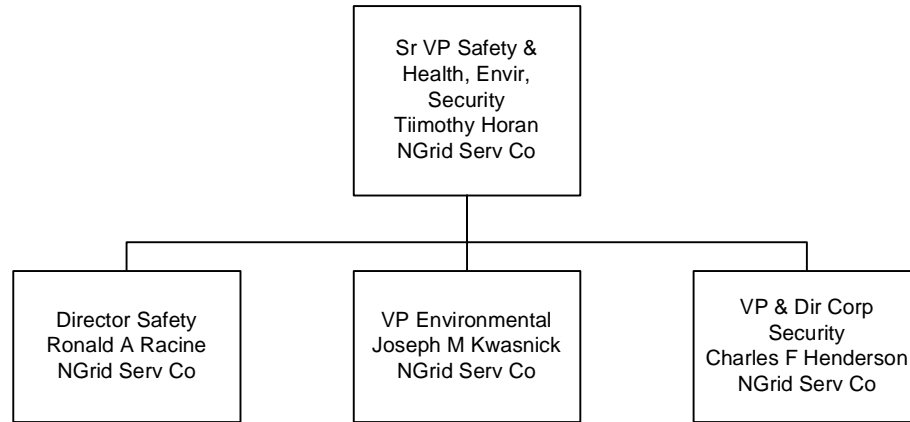
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## Safety & Health, Envir, Security



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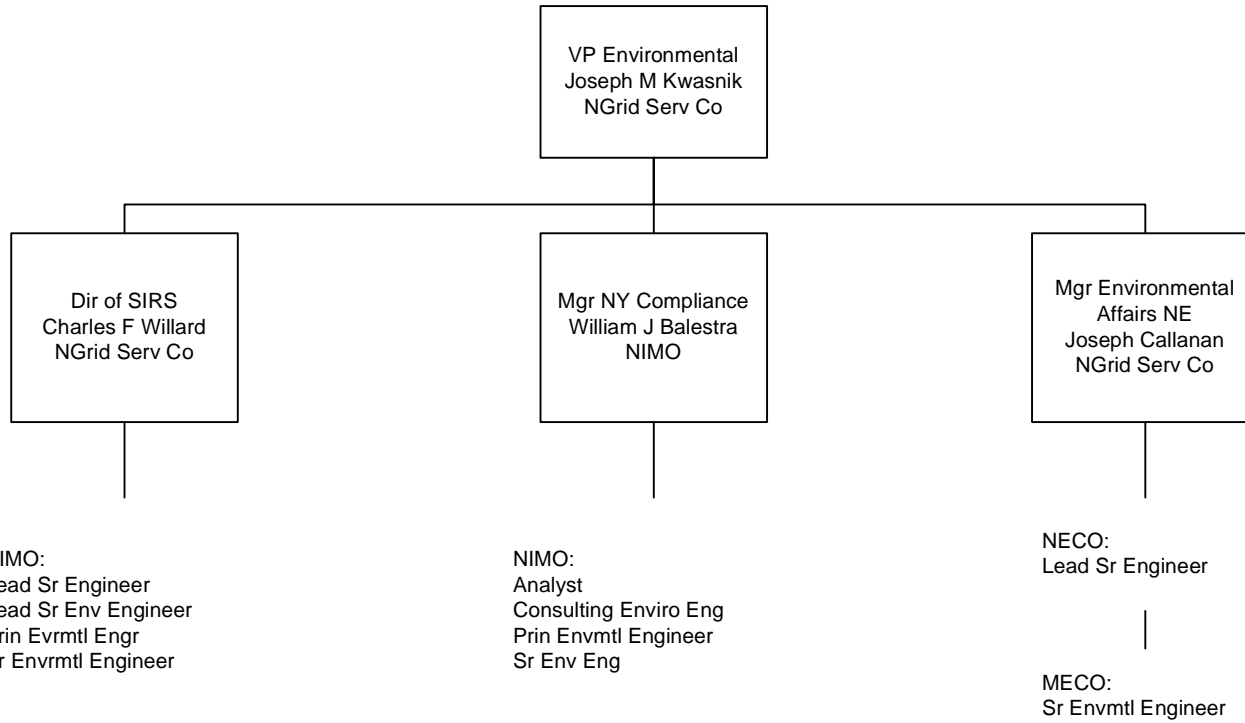
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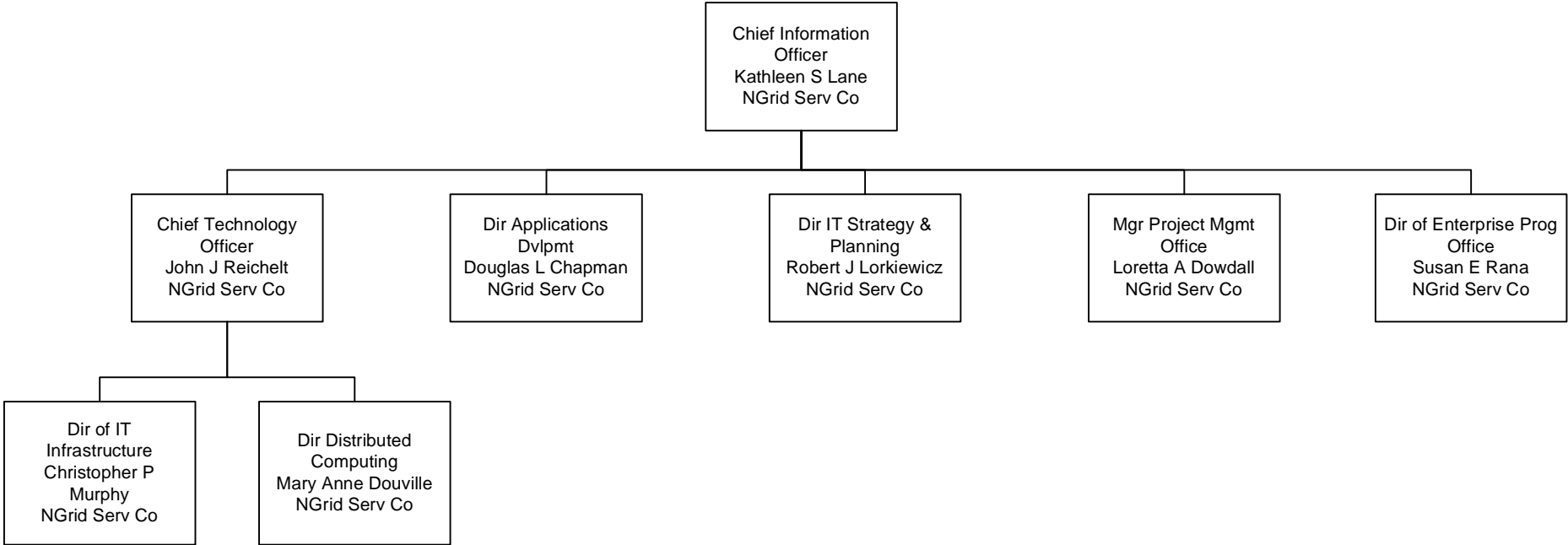
Information shown in Red represents a Sales & Marketing Function

# Environmental



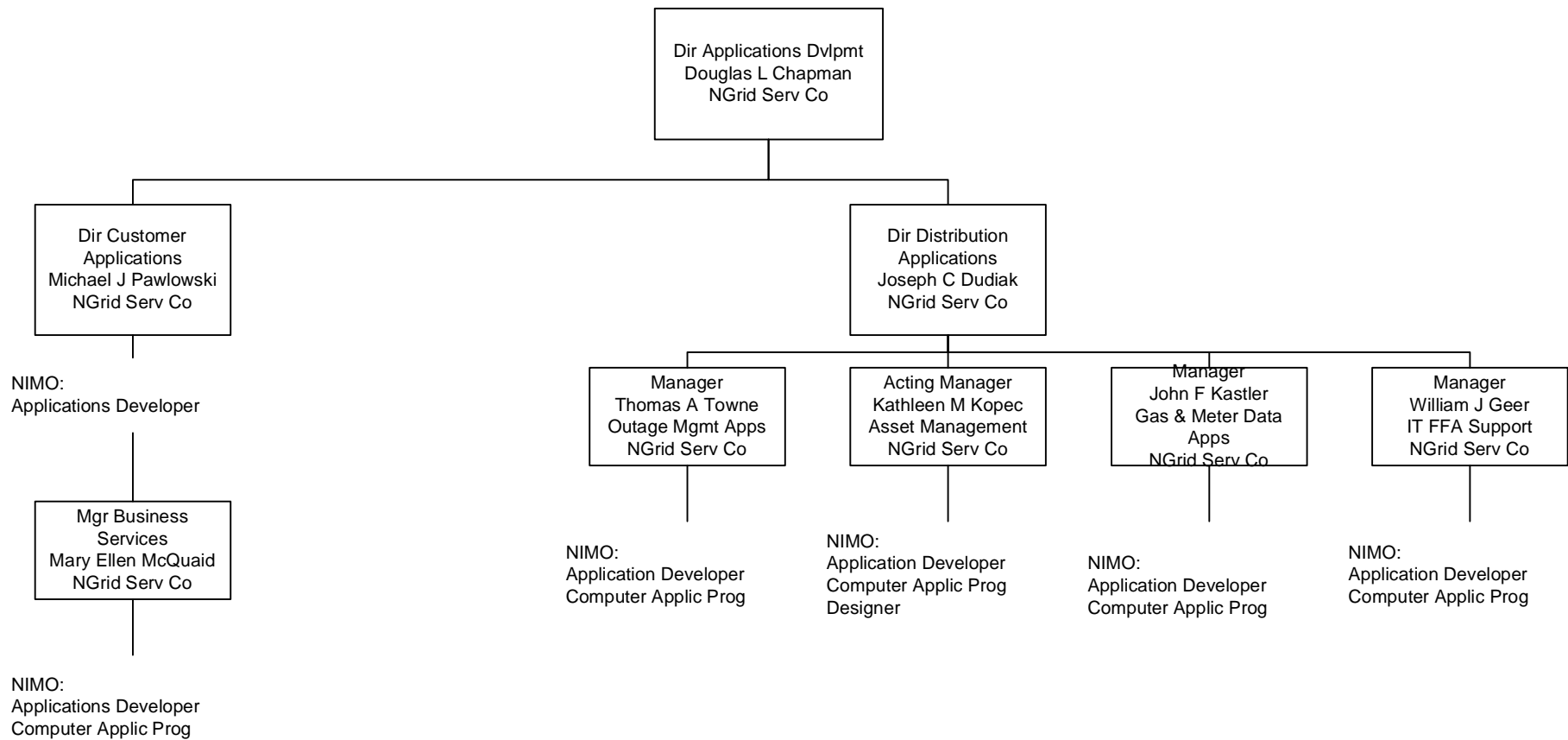
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Information Technology



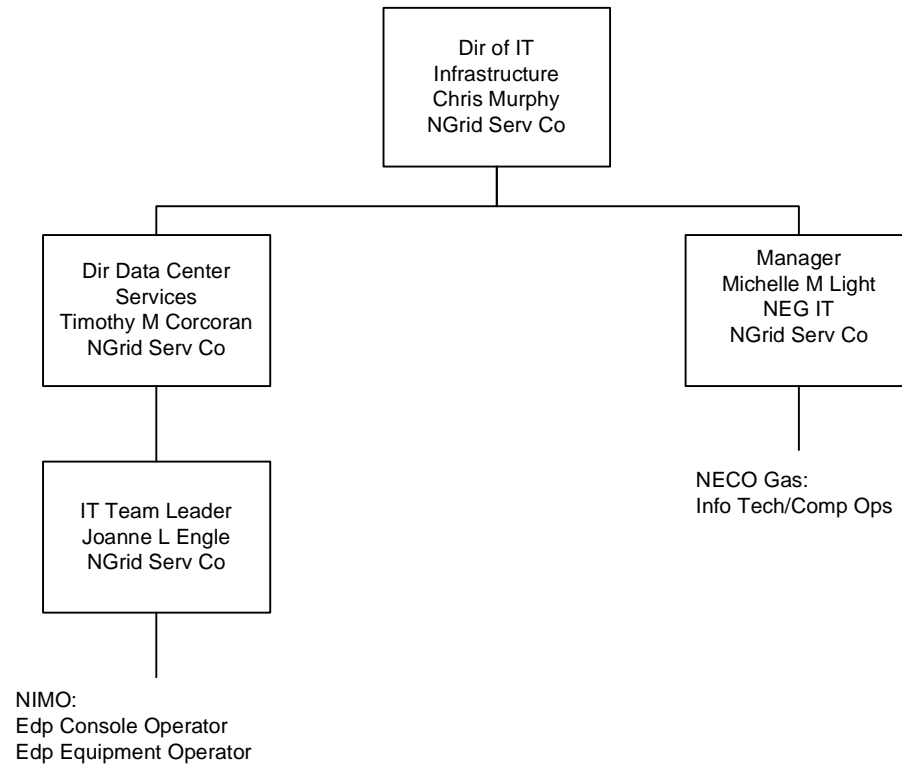
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# Information Technology Application Development



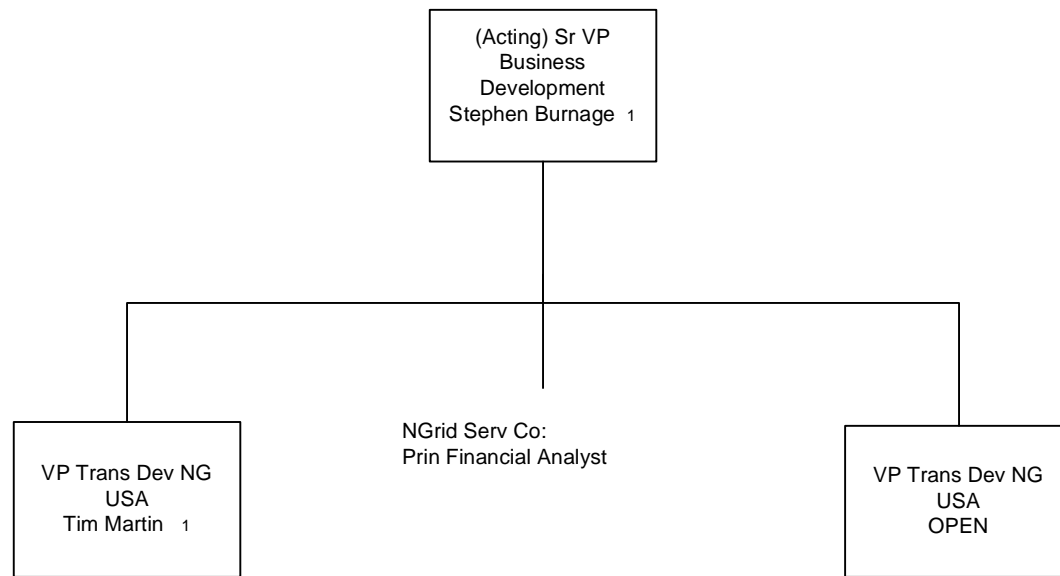
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# Information Technology Infrastructure



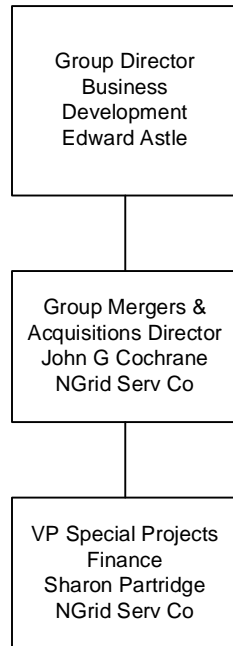
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# Business Development



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## Mergers and Aquisitions



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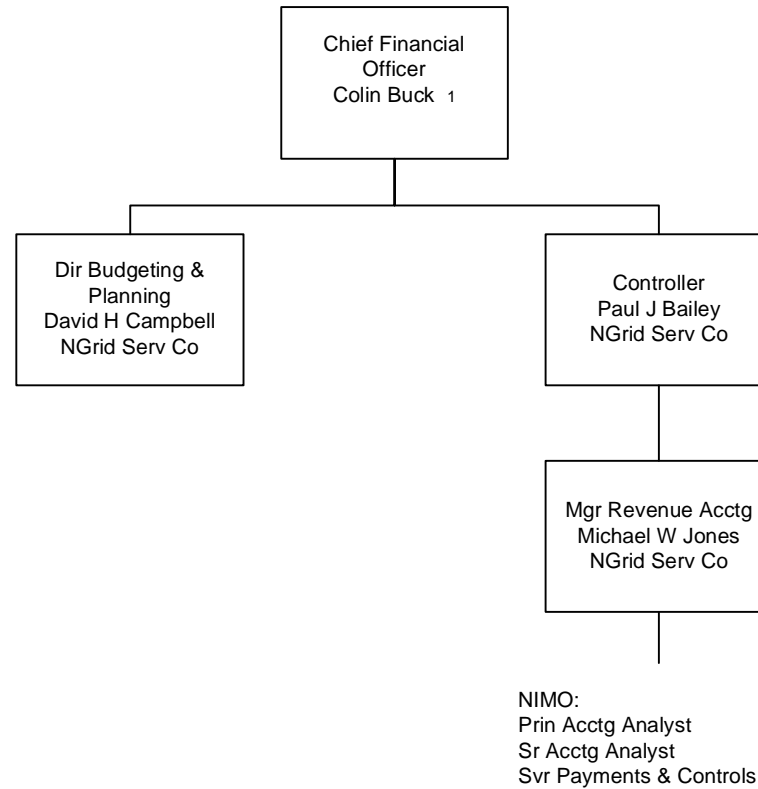
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Last Updated 11/01/06

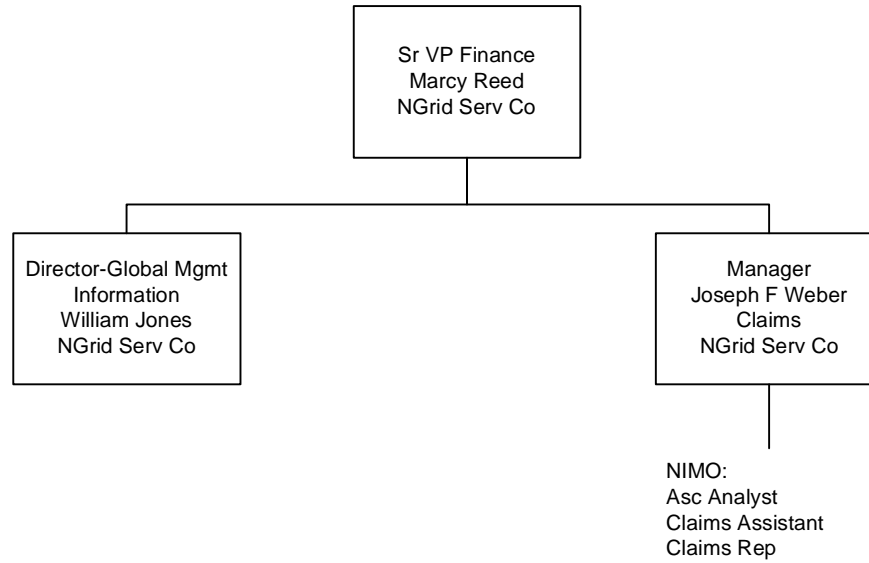
Finance - CFO



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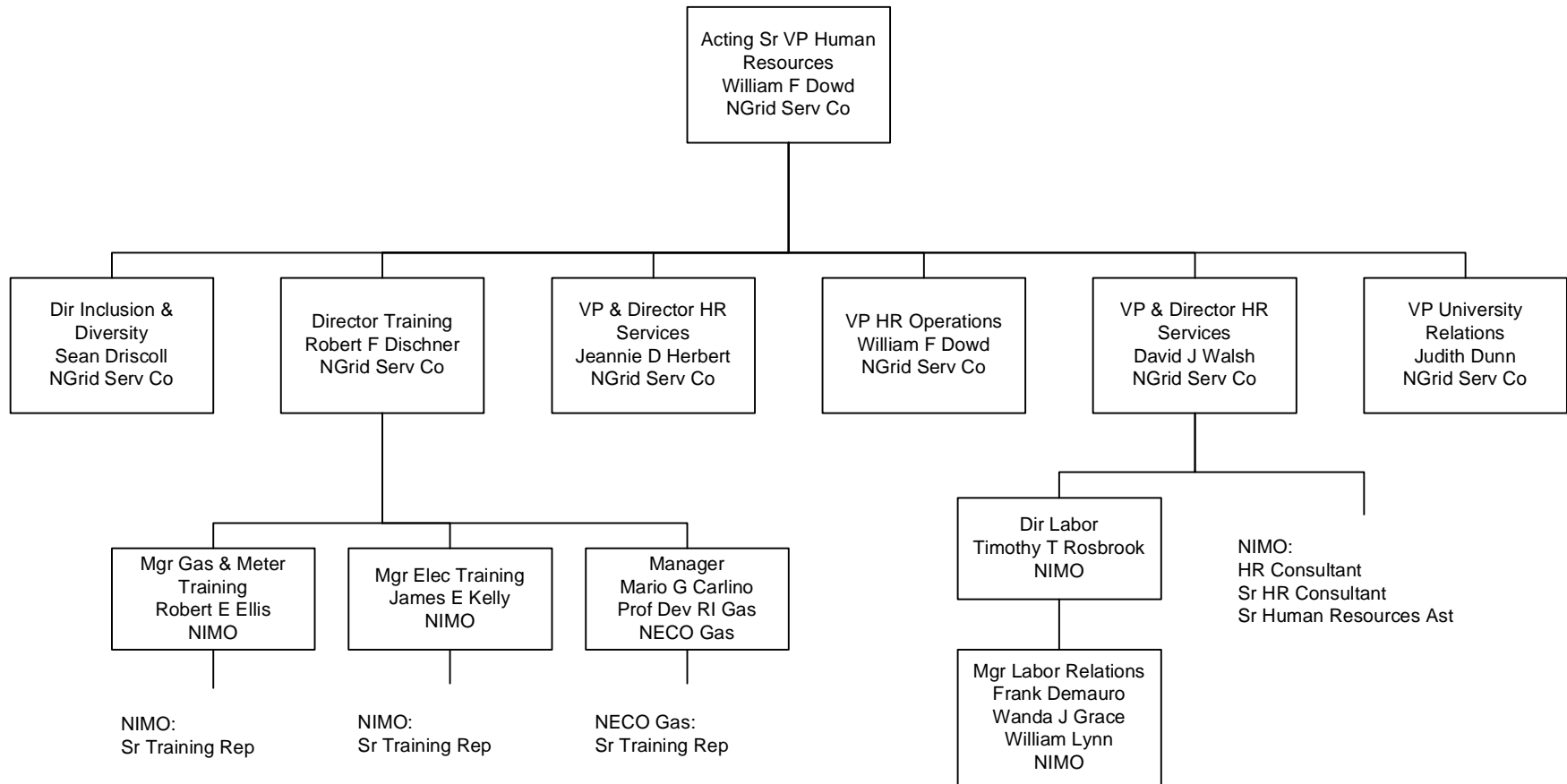
Finance



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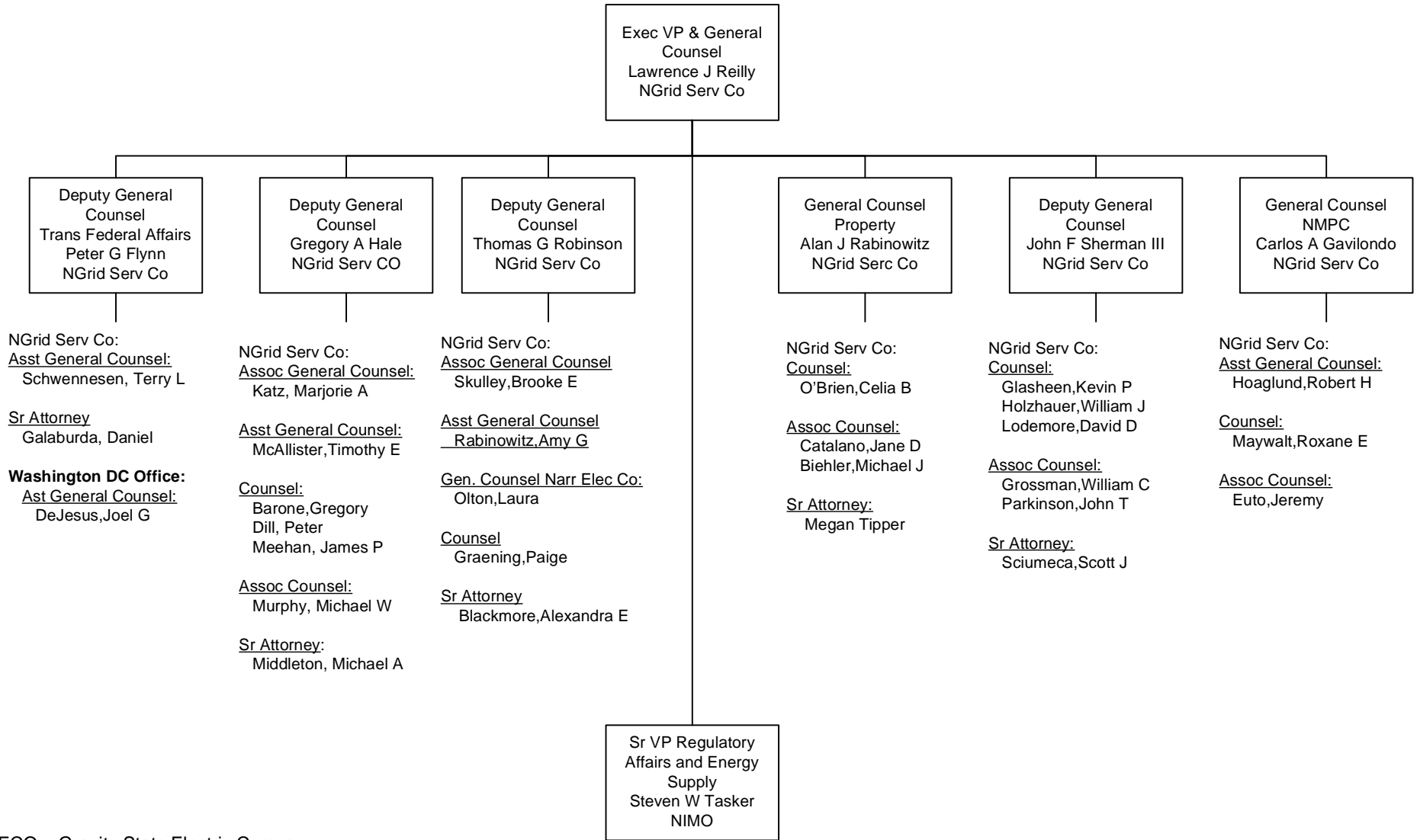
Last Updated 12/11/06

# Human Resources



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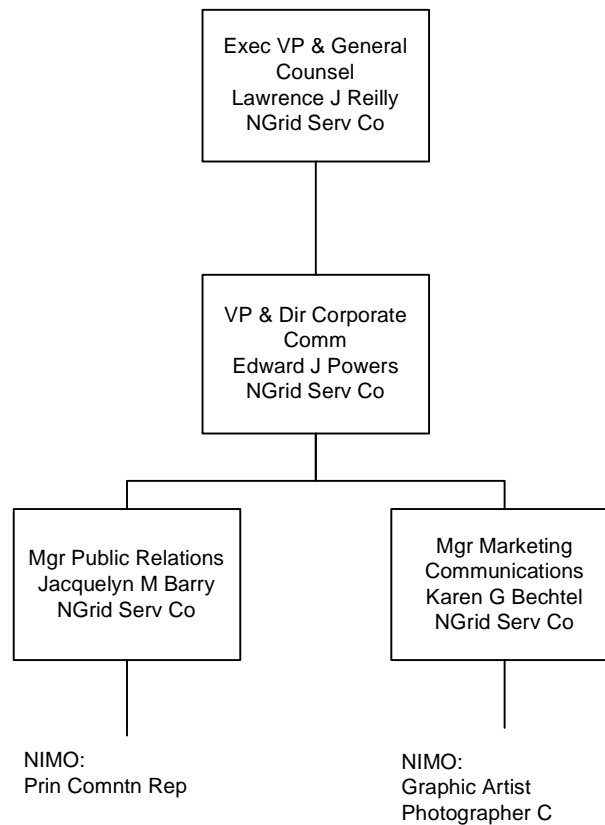
Legal



GECO = Granite State Electric Company  
 MECO = Massachusetts Electric Company  
 Nant = Nantucket Electric Company  
 NECO = The Narragansett Electric Company  
 NECO Gas = Narragansett Electric Company  
 NGrid Serv Co = National Grid USA Service Company Inc  
 NIMO = Niagara Mohawk Power Corporation  
 Information shown in Blue represents a Transmission Function  
 Information shown in Red represents a Sales & Marketing Function

Last Updated 02/27/07

## Legal and External Relations



GECO = Granite State Electric Company

MECO = Massachusetts Electric Company

Nant = Nantucket Electric Company

NECO = The Narragansett Electric Company

NECO Gas = Narragansett Electric Company

NGrid Serv Co = National Grid USA Service Company Inc

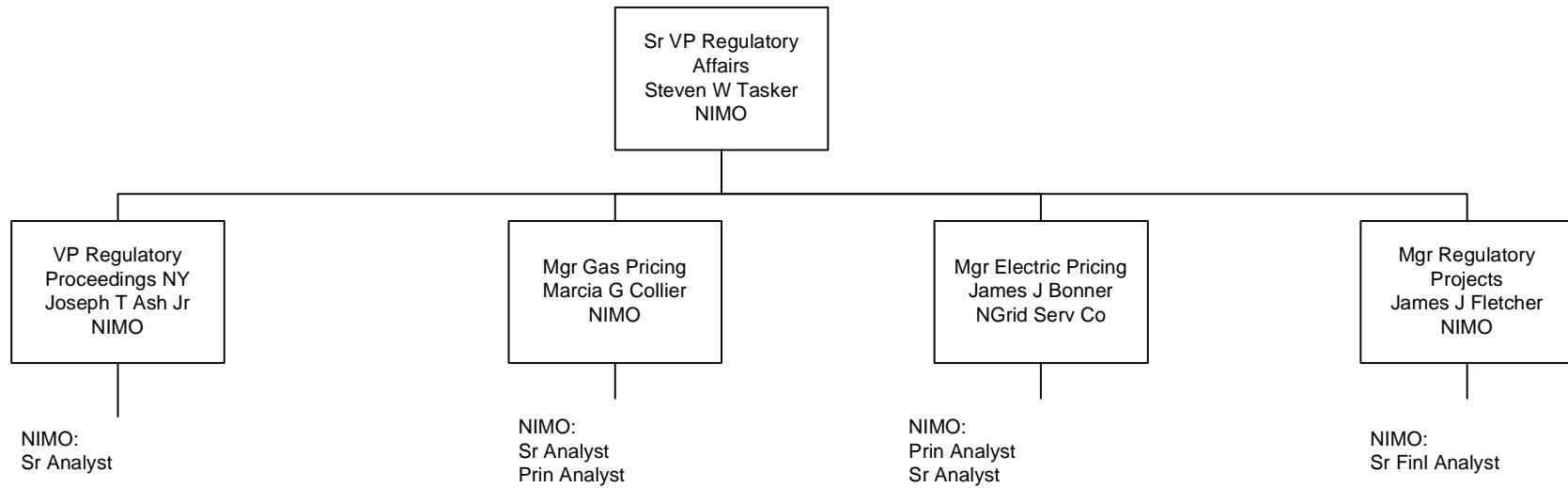
NIMO = Niagara Mohawk Power Corporation

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Last Updated 03/09/07

# New York Regulatory Affairs



GECO = Granite State Electric Company  
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