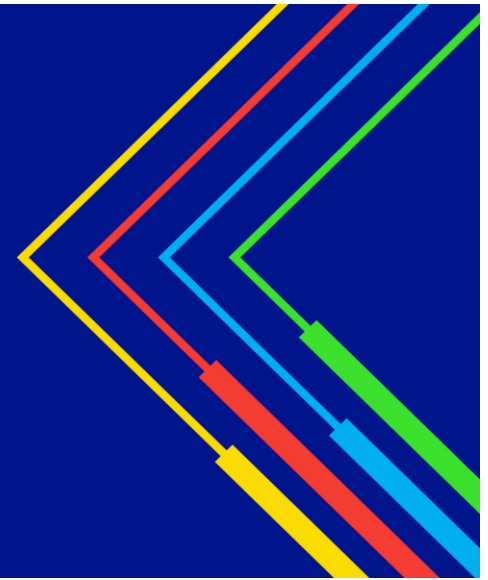


# Chelmsford #9 Project

## Project Update / Upcoming Activities

Chelmsford Street, Chelmsford MA



Dear Neighbor,

National Grid has been working in your area over the past year to strengthen the electric distribution system to serve our customers more reliably. As a final step associated with this project, we will be retiring and removing the equipment within the existing substation located at 101 Chelmsford Street, Chelmsford, MA.

In the coming weeks, we will begin the process to safely remove the existing electrical equipment from the substation site. This will take up to several months to complete, and the final site condition will be crushed stone. Please note that National Grid will continue to own and maintain the site even after the substation has been retired.

There will be an increase in activity on site during the upcoming process including trucks and equipment entering and existing via Chelmsford Street. Other activities may include the removal of equipment, demolition of foundations and structures, and site restoration work. Our goal is to complete this project efficiently and with minimal disruption to the surrounding community.

We will keep you informed of any significant updates or changes. Should you have any questions please reach out to me. Thank you for your understanding and cooperation during this process.

Sincerely,

A handwritten signature in black ink that reads "Matthew Watkins".

Matthew Watkins  
National Grid  
Stakeholder Management Consultant  
617-571-4582